

**Economic Vitality Incentive Program
Consolidation Plan (Previous Filer)
as of: December 2012**

Local Unit Name: City of Detroit
County: Wayne

Plan Available to the Public (check all that apply): In Municipal Offices Internet Website Other _____

Update Status of Previous Year's Service Consolidation Proposal(s)					
			City of Detroit	Wayne	
Previous Year's Service Consolidation Proposals	Timeline to Accomplish Proposal	Jurisdictions Involved	Realized Savings/(Loss)	Implementation Status of Proposal	Barriers Experienced in Implementing Proposal
1. Use of Cooperative Purchasing agreements	Complete: enabling ordinance in place Underway: evaluate opportunities	city, state, nonprofits	\$1.80	enabling authority is in place, agreements are in development	continued change in operating requirements due to downsizing
2. DPS School safety	underway	City, Detroit School Board	\$0	Most components underway	Continue change of downsizing in both DPD and DPS: reorganization
3. Cobo Convention Center Authority	fully divested	City, authority	\$14 million / yr operations (net of some parking revenues)	fully divested	none
4. General Service Department	Complete: original plan Underway: evaluate enterprise-wide fleet and facilities consolidations	City: 13 city departments gave up functions to newly-formed GSD	\$15 million / yr in operations, before further budget cuts	Complete: original organizational moves	Continued downsizing has cut needed systems investments
5. Humane Society operation of Animal Control	Animal control inspection now transferred to Police department	City, nonprofit	In kind services not quantified	Partnership with nonprofit in place	Nonprofit capacity for full operation
Additional Information:					
4. Full operation of the Animal Control function is not possible because of its regulatory aspects, but a working partnership to care for detained animals is in place.					

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Proposed Service Consolidation(s) City of Detroit Wayne					
Service Consolidation	Implementation Timeline	Jurisdictions Involved	Estimated Savings/(Loss)	Description of Estimated Savings/(Loss)	Other Consolidation Benefits
1. State of Michigan operation of Belle Isle Park - lease arrangement	Operations by summer of 2013	city and state	\$6.5 million / yr in operations	programming; grounds, building maintenance; utilities	dedicated revenue for capital; increased leveraging of effort
2. Detroit Recreation Trust - donations used by nonprofit to provide programming, managed by City	fiduciary underway Nonprofit provider up by Spring	city, nonprofit, private sector	\$10 million/yr in operations	Labor savings: Recreation programs staffed by nonprofit	Eliminate personnel legacy obligations
3. outsourcing of real estate and development function	Service agreements in development	city, Land Bank Authority, nonprofit (DEGC)	Est \$400,000 / yr	Limited general fund savings, but potential increase in tax base	Eliminate personnel obligations; Unified approach to function
4. Data sharing partnership in Income Tax Division of Finance	Complete: 2006-2010 non-filer database of State, IRS files; initial letters sent Underway: changes in city filing methodology	city, state, federal government	2012: \$400,000 in old debt 2013: Est \$1 million / yr in revenue	Access to non-filers, audits of reporting levels	Achieve better voluntary compliance going forward; Establish realistic tax base assessment
5. Formation of Institute for Population Health to operate health programs of the Local Public Health Organization	Nonprofit in operation, service agreements still being developed	City, state, nonprofit	Est \$6 million / yr appropriated for operations	Eliminate subsidy for management, liability for ineligible costs	Decommission Herman Keifer Complex
6. Creation of independent Board to separate federal job training programs from city responsibility and close the Workforce Development Department	Complete: transfer of operating responsibility Spring: city closure of accounts and books	City and Detroit Workforce Board, Inc	Indirect costs only	Eliminates city liability for ineligible costs, legacy labor costs	Allows executive focus on core city services
7. Transfer of Community Action Agency designation covering city of Detroit from the Detroit Human Services Department to county entity	Complete: Head Start, Weatherization taken over by County; Spring: State/federal officials designate CAA to administer CSBG programs	City, county, and a local Community Action Agency	Indirect costs only	Eliminates city liability for ineligible costs, legacy labor costs	Allows executive focus on core city services

Proposed Service Consolidation(s)					
City of Detroit Wayne					
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8. Detroit Reform Executive Program – private sector loan of expertise or donation of funding for cadre of middle managers to design new systems	Complete: Job specs, policies, procedures Underway: solicitations to business community	City and private sector	\$2-4 million / yr in operations	20-40 positions to be filled	Infusion of expertise to implement reforms
Additional Information: Some items are listed in Financial Stability Agreement executed between the city and state in April 2012, some are additions. The city has many more reforms in development, but in the design phase.					