



CITY OF DETROIT Four-Year Financial Plan

FY 2021 - FY 2024



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**CFO MEMORANDUM
NO. 2020-101-012**

TO: Financial Review Commission

FROM: David P. Massaron, Chief Financial Officer, City of Detroit

SUBJECT: Certification of the FY 2020-21 Budget Pursuant to State of Michigan Public Act 279 of 1909, Section 4s(2)(c)

DATE: May 29, 2020

1. AUTHORITY

1.1. State of Michigan Public Act 279 of 1909, Section 4s(2)(c), as amended by Public Act 182 of 2014, states the chief financial officer shall certify that the city's annual budget complies with the uniform budgeting and accounting act, 1968 PA 2, MCL 141.421 to 141.440a ("PA 2"), and, if applicable, submit that certification to the financial review commission ("FRC") created in the Michigan financial review commission act.

2. OBJECTIVE

2.1. To ensure that the City of Detroit's annual budget complies with the applicable provisions of PA 2.

3. PURPOSE

3.1. To certify that, to the best of my knowledge, the statements in Section 5 of this Memorandum are true and accurate, and to transmit the certification to the FRC.

4. SCOPE

4.1. This Memorandum is intended solely to satisfy the requirements in State of Michigan Public Act 279 of 1909, Section 4s(2)(c), as amended by Public Act 182 of 2014.

5. STATEMENT

5.1. In accordance with Section 15 of PA 2, the FY 2020-21 recommended budget complies with the following requirements.

5.1.1. Includes expenditure data for the most recently completed fiscal year and estimated expenditures for the current fiscal year.

5.1.2. Includes an estimate of the expenditure amounts required to conduct, in the ensuing fiscal year, the government of the local unit, including its budgetary centers.

5.1.3. Includes revenue data for the most recently completed fiscal year and estimated revenues for the current fiscal year.

5.1.4. Includes an estimate of the revenues, by source of revenue, to be raised or received by the local unit in the ensuing fiscal year.

5.1.5. Includes the amount of surplus or deficit that has accumulated from prior fiscal years, together with an estimate of the amount of surplus or deficit expected in

the current fiscal year. The inclusion of the amount of an authorized debt obligation to fund a deficit shall be sufficient to satisfy the requirement of funding the amount of a deficit estimated under this subdivision.

- 5.1.6. Includes an estimate of the amounts needed for deficiency, contingent, or emergency purposes.
 - 5.1.7. Includes other data relating to fiscal conditions that the chief administrative officer considers to be useful in considering the financial needs of the local unit.
 - 5.1.8. The total estimated expenditures, including an accrued deficit, in the budget do not exceed the total estimated revenues, including an available unappropriated surplus and the proceeds from bonds or other obligations issued under the fiscal stabilization act or the balance of the principal of these bonds or other obligations.
- 5.2. In accordance with Section 16 of PA 2, the FY 2020-21 adopted budget complies with the following requirements.
- 5.2.1. Unless another method for adopting a budget is provided by a charter provision in effect on April 1, 1980, the legislative body of each local unit shall pass a general appropriations act for all funds except trust or agency, internal service, enterprise, debt service or capital project funds for which the legislative body may pass a special appropriation act.
 - 5.2.2. The general appropriations act shall set forth the total number of mills of ad valorem property taxes to be levied and the purposes for which that millage is to be levied. The amendatory act that added this subsection shall be known and may be cited as "the truth in budgeting act".
 - 5.2.3. The general appropriations act shall set forth the amounts appropriated by the legislative body to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, and shall set forth a statement of estimated revenues, by source, in each fund for the ensuing fiscal year.
 - 5.2.4. The general appropriations act shall be consistent with uniform charts of accounts prescribed by the state treasurer or, for local school districts and intermediate school districts, by the state board of education.
 - 5.2.5. This act shall not be interpreted to mandate the development or adoption by a local unit of a line-item budget or line-item general appropriations act.
 - 5.2.6. The legislative body shall determine the amount of money to be raised by taxation necessary to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, shall order that money to be raised by taxation, within statutory and charter limitations, and shall cause the money raised by taxation to be paid into the funds of the local unit.
 - 5.2.7. Except as otherwise permitted by section 102 of the state school aid act of 1979, 1979 PA 94, MCL 388.1702, or by other law, the legislative body shall not adopt a general appropriations act or an amendment to that act which causes estimated total expenditures, including an accrued deficit, to exceed total estimated revenues, including an available surplus and the proceeds from bonds or other

obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations.

CERTIFIED

A handwritten signature in cursive script, appearing to read "David Massaron", written over a horizontal line.

David P. Massaron

Chief Financial Officer, City of Detroit



**CITY OF DETROIT
FY 2021-2024
FOUR-YEAR FINANCIAL PLAN
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OVERVIEW

The City of Detroit is located in southeastern Michigan in Wayne County with a land area of approximately 139 square miles. The City is the center of the nation's 14th largest metropolitan statistical area and is the 24th largest city with an estimated population of 670,031 as of 2019, according to the U.S. Census Bureau. Detroit is the commercial capital of Michigan and a major economic and industrial center of the nation. Although Detroit is known internationally for automobile manufacturing and trade, the City also has major companies in the financial and technology sectors, educational and health care institutions, and entertainment venues with four major sports teams and three casinos located within the City limits. There are eight diverse industrial parks, and four Fortune 500 companies have world headquarters within the City.

Detroit is a home rule city with significant independent powers, pursuant to the provisions of the Constitution of the State of Michigan (the "State"). In accordance with the City Charter (the "Charter"), the governance of the City is organized in two branches: the Executive Branch, which is headed by the Mayor, and the Legislative Branch, which is composed of the City Council and its agencies. The Mayor and the members of the City Council are elected every four years unless a special election is required, as provided for in the Charter.

The Mayor is the chief executive of the City and has control of and is accountable for the Executive Branch of City government. The Charter grants the Mayor broad managerial powers, including the authority to appoint all department directors and deputy directors. The Charter also delegates the responsibility for the implementation of most programs, services, and activities solely to the Executive Branch. The City Council, composed of seven members elected by district and two members elected at large for four-year terms, is the City's legislative body.

In addition to the Executive and Legislative Branches, the City also includes the 36th District Court, which is responsible for adjudicating certain legal matters that arise within the City, including state felony arraignments and preliminary examinations, state misdemeanor and City ordinance violations, civil litigation for claims of \$25,000 or less, and landlord/tenant disputes. The City is responsible for all funding of the 36th District Court in excess of fines collected by the Court, except for judicial salaries, which are funded by the State.

Michigan Public Act 181 of 2014 established the Financial Review Commission (the “FRC”) to monitor the City’s compliance with the Plan of Adjustment, as confirmed by the Bankruptcy Court on November 12, 2014, and to provide State oversight of the City’s financial activities. The FRC’s oversight of the City lasts no less than 13 years. However, once the City meets certain criteria, the nature of the oversight is scaled back. On April 30, 2018, the FRC granted the City its first waiver of active oversight. The FRC continues to monitor the City and reviews the waiver annually and, by July 1 of each year, makes a determination as to whether to renew the waiver for the subsequent year.

In 2014, the Home Rule City Act (Michigan Public Act 219 of 1909) was amended and established the Chief Financial Officer (the “CFO”) position in the City. The CFO is vested with authority over all financial and budget activities of the City. As a result, all finance, budget, procurement, property assessment, and grants management functions were restructured under a new centralized financial management organization called the Office of the Chief Financial Officer (the “OCFO”). All departmental financial functions are under the authority of the OCFO, which increases control over all City financial activities.

The City’s budget process is informed by a comprehensive planning process that includes departmental, procurement, grant, staffing, technology, capital, and long-term financial planning. The City adopts a budget annually for the next fiscal year, in accordance with the Uniform Budgeting and Accounting Act (Michigan Public Act 2 of 1968). Pursuant to Section 4t of the Home Rule City Act, the budget process also includes independent biannual revenue estimating conferences that establish the revenue estimates for the budget and an annually balanced four-year financial plan that includes the City’s adopted budget plus an additional three forecasted years. The total of expenditures cannot exceed the total of estimated revenue, so that the budget as adopted is a balanced budget. Through its four-year financial plan, the City ensures ongoing expenditures are supported by ongoing revenue.

On or before March 7, the Mayor submits to the City Council a proposed budget and four-year financial plan for the fiscal year beginning July 1. After public hearings, the City Council adopts the budget and four-year financial plan, with or without amendment, no later than April 7. The mayor can veto amendments made by the City Council, and the City Council can then override the veto with a two-thirds majority vote.

The City’s budget and four-year financial plan cannot exceed revenue certified by the independent Revenue Estimating Conference. The CFO must certify the budget is balanced and

complies with the Uniform Budgeting and Accounting Act. The City must transmit the adopted budget and four-year financial plan to the FRC by April 30. However, it is not subject to FRC approval while the City is under a waiver of active oversight.

This year, the budget calendar was extended by approximately one month due to the COVID-19 public health emergency.

The City's budget has been prepared in accordance with U.S. generally accepted accounting principles, except that transfers to/from other funds have been included in revenue and expenditures. Budgetary appropriations are made at the function level, the legal level of budgetary control. Expenditures for a specific function cannot exceed its appropriation.

In accordance with the requirements of the Home Rule City Act, this Four-Year Financial Plan includes the adopted budget for FY 2021 plus three forecasted years (FY 2022, FY 2023, and FY 2024).

FINANCIAL PLAN REQUIREMENTS

Pursuant to Section 4t(1)(b) of the Home Rule City Act (Public Act 219 of 1909, as amended), the financial plan shall include, but not be limited to, all of the following information for each of the 4 fiscal years covered by the financial plan:

REQUIREMENT		RESPONSE
(1)(b)(i)	Projection of all revenues and expenditures of the city for each fiscal year, including debt service	The Financial Plan includes budget projections for each fiscal year, including debt service. Debt service is reflected in Sinking Interest and Redemption (18), Public Works (19), Non-Departmental (35), and Housing and Revitalization (36) Departments.
(1)(b)(ii)	Projection of cash flow for each fiscal year	The Financial Plan includes cash flows for each fiscal year.
(1)(b)(iii)	A schedule of projected capital commitments for each fiscal year	A schedule of projected capital commitments is included in the Financial Plan.
(1)(b)(iv)	Measures to assure that projected employment levels, collective bargaining agreements, and other employee costs are consistent with projected expenditures and available revenue	<p>The budget for each fiscal year includes funding for each budgeted position and other employee costs consistent with the collective bargaining agreements and are based on current cost levels. These costs were allocated based on available revenues.</p> <p>The budget includes workforce expenditure savings from cancelling general wage increases scheduled to occur on July 1, 2020 for all employees, including bargaining units with approved collective bargaining agreements. Should such bargaining units not agree to cancelling such general wage increases, the City’s Chief Financial Officer shall implement additional workforce expenditure savings.</p>
(1)(b)(v)	Measures to assure compliance with mandates under state and federal law consistent with projected expenditures and available revenue	The City continually reviews state and federal requirements to ensure compliance. The Financial Plan includes these requirements in the projections of revenues and expenditures.

REQUIREMENT		RESPONSE
(1)(b)(vi)	Measures to assure adequate reserves for mandated and other essential programs and activities in the event of an overestimation of revenue, an underestimation of expenditures, or both	Budget Reserve Schedule is included in the Financial Plan.
(1)(b)(vii)	A statement of significant assumptions and methods of estimation used for projections included in the financial plan	The Financial Plan includes statement of assumptions for revenues and expenditures.
(1)(b)(viii)	Any other information the mayor, governing body, or chief financial officer of the city considers appropriate	The Financial Plan includes summaries on the February Revenue Estimating Conference results, current debt service, and the Retiree Protection Fund.
(1)(c)(i)	Projected revenues and expenditures for each fiscal year covered by the financial plan shall result in a balanced budget according to generally accepted accounting principles, including compliance with uniform budgeting and accounting act, 1968 PA 2, MCL 141.421 to 141.440a	The Financial Plan reflects a balanced budget using generally accepted accounting principles and is in compliance with Uniform Budgeting and Accounting Act.
(1)(c)(ii)	Include contributions necessary to assure that pension systems for employees and retirees of the city are adequately funded	Funding for the pension system is reflected in Financial Plan for each year in accordance with the Plan of Adjustment. The Financial Plan includes additional funding for the pension system to be deposited in the Retiree Protection Fund and held in trust for future pension system contributions. The Financial Plan reflects the resumption of legacy pension contributions in FY 2024.
(1)(c)(iii)	Provide for the issuance of or incurring of debt by the city only in compliance with the revised municipal finance act, 2001 PA 34, MCL 141.2101 to 141.2821, and the Michigan financial review commission act, if applicable	As new debt is issued, the proceeds are appropriated in accordance with the authorizing resolution and in compliance with applicable law. The Financial Plan includes this information in the Capital section.
(1)(c)(iv)	Provide for the payment in full of debt service on all debt issued or incurred by or on behalf of the city	The Financial Plan includes funding for all current and anticipated debt service.

REQUIREMENT		RESPONSE
(1)(c)(v)	Provide for operations of the city to be conducted with projected cash resources based upon projected cash flow for each fiscal year	Cash flow is monitored and reviewed daily. Monthly reports are submitted to the CFO, Mayor, and the City Council for review.
(1)(c)(vi)	Include a general reserve fund for each fiscal year to cover potential reductions in projected revenues or increases in projected expenditures equal to not less than 5% of the projected expenditures for the fiscal year	The City is maintaining a budget reserve not less than the 5% minimum requirement to provide for mandated and essential programs to cover potential reductions in projected revenues and increases in projected expenditures.
(1)(c)(vii)	For each fiscal year, provide for the elimination of any deficit incurred in the prior fiscal year according to generally accepted accounting principles	The Financial Plan does not include a deficit in any fiscal year.
(1)(c)(viii)	Rely upon revenue and expenditure projections based upon reasonable and appropriate assumptions and methods of estimation	<p>The revenues included in the Financial Plan are based on the estimates approved at the Revenue Estimating Conference held February 19, 2020. In approving the estimates, the conference principals determined the revenues were reasonable and conservative.</p> <p>However, the City subsequently reduced the revenue estimates in April 2020 based on the impact of COVID-19.</p> <p>Expenditure projections are based on review of historical trends, contractual obligations, and the comprehensive planning activities undertaken by the OCFO and City departments.</p>
(1)(c)(ix)	Rely upon cash flow projections based upon reasonable and appropriate assumptions as to sources and uses of cash, including timing	The City relies on cash flow projections prepared by the Office of the Treasury based on historical trends, payments schedules, and the changes proposed in this Financial Plan.

FY 2021-2024 FOUR-YEAR FINANCIAL PLAN BUDGET DEVELOPMENT CALENDAR	
JULY/AUGUST ₂₀₁₉	<ul style="list-style-type: none"> • Departmental Financial Planning with Agency CFOs
SEPTEMBER ₂₀₁₉	<ul style="list-style-type: none"> • September Revenue Estimating Conference
OCTOBER ₂₀₁₉	<ul style="list-style-type: none"> • Budget Instructions Sent to Departments and Agency CFOs • Training on Planning & Budgeting Cloud Service Module • Public Budget Meeting
NOVEMBER ₂₀₁₉	<ul style="list-style-type: none"> • Departmental Budget Submissions Due
DECEMBER ₂₀₁₉	<ul style="list-style-type: none"> • Office of Budget Begins Review of Budget Submissions
JANUARY ₂₀₂₀	<ul style="list-style-type: none"> • Budget Director’s Hearings on Budget
FEBRUARY ₂₀₂₀	<ul style="list-style-type: none"> • February Revenue Estimating Conference • Office of Budget Finalizes Mayor’s Proposed Budget
MARCH ₂₀₂₀	<ul style="list-style-type: none"> • Mayor's Budget Address • City Council Begins Budget Hearings • City Council on Recess and Postpones Budget Hearings Due to COVID-19
APRIL ₂₀₂₀	<ul style="list-style-type: none"> • City Council Holds Budget Hearings (Executive Sessions Begin April 27)
MAY ₂₀₂₀	<ul style="list-style-type: none"> • Public Hearing on Budget • City Council Votes on Budget • City Clerk Transmits Budget to Mayor • Mayor Approves or Vetoes Budget • City Council Votes on Veto Override (if applicable) • City Council Approves Tax and Bond Statement • City Transmits Four-Year Financial Plan to FRC • OCFO-Office of Budget Loads Budget

INTRODUCTION OF OUTCOME BUDGETING SYSTEM

The FY21 budget introduces a new method of resource planning: outcome budgeting. The General Services Department budget recommendation for FY21 reflects an outcome-based analysis of fleet, facilities and parks operations, and the GSD and Department of Innovation and Technology budget narratives have been formatted to show their respective catalogs of services, to foster outcome-based analysis of them.

Outcome budgets connect appropriations to the results that matter to the public. The system makes department service delivery models transparent so that resources can be managed toward strategic results. Strategic outcomes are linked to services, where costs are centered; units of service can then be costed out. The Administration creates an annual “Guidance Document” shifting budget decisions from the traditional incremental changes to line items, to broader results that can be anchored in national standards and best practices.

Outcome Budgeting was developed by the City of Baltimore in 2010. Other jurisdictions have followed, with strategic outcomes and measures; operating budget tied to capital assets plans and other resource planning processes; “business line” services with results.

Strategies. Five broad strategies guide the budget, and the City will engage a fuller dialogue around what results are most desired, in order to clarify priorities.

- *Improved public safety:* existing infrastructure is shored up while investing in new programs, such as blight removal, and new approaches. We will identify support needed to sustain the perception of safety as well as to realize reductions in crime.
- *Vibrant and beautiful City:* a core tenet is to remake the city’s physical appearance by recreating parks and building modern streetscapes. Property value impacts will be sustained through total lifecycle management of assets.
- *Increased economic opportunity and reduced poverty:* aggressively marketing competitive advantages is in tandem with helping residents to benefit from investment. Detroiters’ employment and wages are key metrics.
- *Strengthened city service operations:* a core tenet of improving all city services to be efficient and effective will be addressed through better understanding of our service delivery models (what resources lead to what results).
- *Effective governance:* internal services constituting the overhead of city government, such as facilities, fleet, IT, HR will be managed to industry standards. This includes strengthening management and messaging to our stakeholders and partners.

Services. Services are the products, or results, expected of public funds. People concerned with public safety want dangerous conditions abated quickly; they want the City to figure out the administrative arrangement and processes necessary to do this efficiently. Homeowners and neighborhood businesses want a vibrant City and are acutely aware of the state of repair of parks, streets, and other public facilities accessible to them.

Metrics. To be effective, the outcome budgeting system requires measurements of conditions in the community and of city government service efforts. The system will have measures for the demand for services, and the efforts at policy, budget and departmental levels. The chart below illustrates a cascade of metrics included in the pilot GSD and DoIT narratives.

4-Year Strategy	Services	Key Target Outcomes (Budget metrics)	Management Metrics (sample)
Effective management and messaging	<ul style="list-style-type: none"> • Industry standard occupancy cost for 100+ Municipal Facilities • Target vehicle count available daily for city services • IT systems and enterprise infrastructure supporting City operations at national standards • Security of enterprise technology assets 	<ul style="list-style-type: none"> • Occupancy \$ per sq ft of municipal space • Daily vehicle needs met within industry average \$ per vehicle • Uptime within % of operating budgets • # breaches per year 	<ul style="list-style-type: none"> • Energy costs per sq ft • Facilities Condition Index • % compliance with preventive maintenance schedules • Service request turnaround time

Guidance Document Analysis. The outcome budgeting system drives results by addressing challenges and guiding cost savings or service improvements. Budget development under outcome budgeting moves from line item focus to broad service impacts. This is accomplished using “guidance documents” (city of Baltimore) or “challenge statements” (city of Austin) to catalyze solutions for issues in the way of desired outcomes. Guidance documents integrate data-driven analysis into robust discussions of improvements that reflect public priorities with limited resources.

System. Outcome Budgeting is a system in that it brings together several existing initiatives:

- Service delivery tracking and departmental project planning
- Long-term planning of resources:
 - Four-Year Financial Plan, which will be more fully realized against desired outcomes
 - Annual Agency Procurement Plans, to clarify expected expenditures for expected goods and services
 - 10-Year Vehicle Reinvestment Plan, which identifies types of vehicles approved for specific use, and associates total lifecycle costs
- Public input on service delivery and priorities:
 - Annual Public Budget Meetings communication of service priorities
 - Legislative Community Budget Priorities Survey and Meeting feedback on priorities
 - Other city planning initiatives gathering input using the same strategic framework
- Chart of accounts:
 - Each agency appropriation will be linked to the overall strategic outcome it serves
 - Cost centers within the appropriation will distinguish each service performed

The impacts of outcome budgeting are beneficial for the public, for policymakers and for agency leaders. City expenditures will be transparent, and the results focus will facilitate priority-setting that can chart a long-term, sustainable course for the City of Detroit.

FY 2021 Budget – April 2020 Revenue Shortfall

Due to the Coronavirus Disease 2019 (COVID-19) public health emergency and its mandatory business closures and impact on the national economy, the Office of Budget projected revenue shortfalls of \$154 million in FY 2020 and \$194 million in FY 2021 driven by the following:

- Gaming revenue losses directly tied to the casino closures on March 16, 2020
- Income tax reduction as employers have laid off and furloughed workers and there is a forecasted contraction in the national and state economy
- Anticipated State Revenue Sharing reduction due to a drop in state sales taxes
- Other revenue losses from suspended parking enforcement, bus fare interruption to protect drivers from COVID-19 and a reduction in business and construction permitting activity

The projected revenue shortfalls required changes to the Recommended Budget the Mayor presented on March 6, 2020. The Mayor presented his recommended changes in April 2020, and the City Council approved the FY 2021 Budget with those changes on May 5, 2020.

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FY 2021 Budget – April 2020 Revenue Shortfall

City of Detroit - Estimated COVID-19 Revenue Impacts

\$ in millions

	February 2020 Est		April 2020 Est					Change \$	
	FY20	FY21	FY20	FY21	FY22	FY23	FY24	FY20	FY21
General Fund									
Major Taxes									
Income Tax	\$ 329.8	\$ 340.4	\$ 281.0	\$ 239.4	\$ 322.6	\$ 332.0	\$ 343.1	\$ (48.8)	\$ (101.0)
State Revenue Sharing	208.4	205.0	201.2	190.5	202.0	203.7	205.4	(7.2)	(14.5)
Wagering Tax/Fees	204.4	206.3	152.6	145.7	208.4	210.5	212.6	(51.8)	(60.6)
Property Tax	118.4	118.9	117.2	111.9	118.8	118.1	118.2	(1.2)	(7.0)
Utility Users Tax	28.3	28.5	28.3	28.5	28.7	28.9	29.1	-	-
Subtotal, Major Taxes	\$ 889.3	\$ 899.1	\$ 780.3	\$ 716.0	\$ 880.5	\$ 893.2	\$ 908.4	\$ (109.0)	\$ (183.1)
Other Revenues	\$ 187.6	\$ 185.7	\$ 158.6	\$ 190.7	\$ 185.8	\$ 186.6	\$ 187.5	\$ (29.0)	\$ 5.0
Grand Total, General Fund	\$ 1,076.9	\$ 1,084.8	\$ 938.9	\$ 906.7	\$ 1,066.3	\$ 1,079.8	\$ 1,095.9	\$ (138.0)	\$ (178.1)
Other Funds (GF Impact)									
BSEED Construction Code Fund	\$ 25.0	\$ 25.0	\$ 15.2	\$ 19.0	\$ 25.0	\$ 25.0	\$ 25.0	\$ (9.8)	\$ (6.0)
DDOT Transportation Fund	72.3	73.2	66.3	63.2	73.7	74.1	74.5	(6.0)	(10.0)
Airport Fund	0.7	0.7	0.5	0.7	0.7	0.7	0.7	(0.2)	-
Grand Total, All Funds	\$ 1,174.9	\$ 1,183.7	\$ 1,020.9	\$ 989.6	\$ 1,165.7	\$ 1,179.6	\$ 1,196.1	\$ (154.0)	\$ (194.1)

* All years have been adjusted to exclude \$27M of General Fund interfund reimbursements and pass-through contributions that will no longer be categorized as revenue but were previously.



FY 2020 and FY 2021 Revenue Assumptions

Income Tax

- Individual tax loss assumes 30% annualized US GDP loss in Q2-2020, followed by a slow recovery based on April interim economic forecast from the University of Michigan
- Assumes a 20% loss in corporate and partnership tax revenue in FY20, another 40% loss in FY21

Wagering Tax and Fees

- Assumes closures through 6/30/2020
- Followed by gradual reopening: July/Aug (20%), Sept/Oct (50%), Nov/Dec (75%), and Jan 2021 (100%)

Property Taxes

- Assumes 50% loss in delinquent tax payment plan revenue through end of FY20 and for all of FY21
- No impact on summer 2020 tax levy, which are based on values as of 12/31/2019

FY 2020 and FY 2021 Revenue Assumptions

State Revenue Sharing (constitutional share)

- Losses based on State sales tax reductions from business closures and economic contraction
- Reductions in statutory share remain a major risk as the State rebalances its budget due to COVID-19

Other Revenue Losses

- Court Fees/Fines and EMS Fees from disrupted collections or reduced activity through 6/30/2020
- Parking Fees/Fines from suspension of parking enforcement through 6/30/2020
- Investment Earnings adversely impacted by market reaction
- Business Licenses and Construction Permit/Inspection Fees from closures and economic contraction
- DDOT Bus Fares Interrupted to protect drivers through 12/31/2020
 - Construction Code Fund, DDOT, and Airport revenue losses impact the General Fund through a contribution increase, absent another solution

FY 2021 Budget – April 2020 Budget Changes

The following budget changes offset the projected revenue losses for FY 2020 and FY 2021.

Budget Changes	FY 2020	FY 2021
Repurpose Prior Year Fund Balance*	\$33M	\$67.4M
Rainy Day Fund (Budget Reserve) Withdrawal	-	\$50M
Pre-COVID-19 Projected Surplus (Feb 2020)	\$51M	-
Repurpose Current Blight and Capital Funds	\$59.7M	-
CARES Act Transit Grant to Reduce DDOT/People Mover Contribution	-	\$24M
CARES Act Transit Grant for DDOT Revenue Losses	\$6M	\$10M
Workforce Savings (Executive Branch)	\$4.3M	\$32.3M
FY21 New Initiatives and Other Savings	-	\$10.4M
Total	\$154M	\$194.1M

* Reprogrammed proposed FY21 spending on Blight (\$40M), Rainy Day Fund (\$30M), Retiree Protection Fund (\$20M), Affordable Housing (\$5.4M), and Cash Capital (\$5M).



FY 2021 – FY 2024 Four-Year Financial Plan

General Fund	FY 2021	FY 2022	FY 2023	FY 2024
February 2020 Revenue Conference	\$1,084.8M	\$1,095.9M	\$1,109.4	\$1,123.5
April 2020 Revenue Shortfall	(\$194.1M)	(\$29.6M)	(\$29.6M)	(\$27.6M)
Exclude Non-General Fund Revenue Shortfall*	\$15.9M			
Use of Prior Year Fund Balance	\$67.4M	-	-	-
Use of Rainy Day Fund (Budget Reserve)	\$50M			
Use of Retiree Protection Fund	-	-	-	\$87M
Revised Resources Total	\$1,024.0M	\$1,066.3M	\$1,079.8M	\$1,182.9M

* BSEED Construction Code Fund revenue losses (\$6M) are balanced with an increased General Fund contribution, and DDOT fare losses (\$10M) are balanced using CARES Act Transit Grant.



FY 2021 – FY 2024 Four-Year Financial Plan

General Fund	FY 2021	FY 2022	FY 2023	FY 2024
March 2020 Mayor's Budget Recommendation	\$1,140.2M	\$1,095.9M	\$1,109.4	\$1,210.5
FY21 Net Expenditure Changes	(\$116.2M)	-	-	-
Ongoing Savings from Cancelled FY21 General Wage Increase	-	(\$9.6M)	(\$9.6M)	(\$9.6M)
Reduce DDOT Contribution by Using Street Fund (per Act 51)	-	(\$20M)	(\$20M)	(\$20M)
Rainy Day Fund (Budget Reserve) Deposit	-	-	-	\$2M
Revised Expenditures Total	\$1,024.0M	\$1,066.3M	\$1,079.8M	\$1,182.9M

FY 2022 – FY 2024 Revenue Assumptions

Income Tax

- Ongoing annual losses of \$25M in FY22-FY23 and \$23M in FY24 below Feb 2020 Revenue Conference
- Assumes a sustained recovery following economic contraction, with no more extraordinary COVID-19 closure impacts experienced in FY 2020 and FY 2021
- While having returned to growth, the City's employment base will remain below prior forecasts

State Revenue Sharing

- Ongoing annual losses of \$4.6M for FY22-FY24 below Feb 2020 Revenue Conference
- While having returned to growth, the State sales tax base remains below prior forecasts

Wagering Tax and Fees

- Casino activity has returned to normal or otherwise adapted by FY22 to achieve prior forecast
- The OCFO is comfortable making this assumption, despite the risk of further COVID-related disruption, because the revenues do not include potential gains from internet gaming or sports betting, currently under implementation.

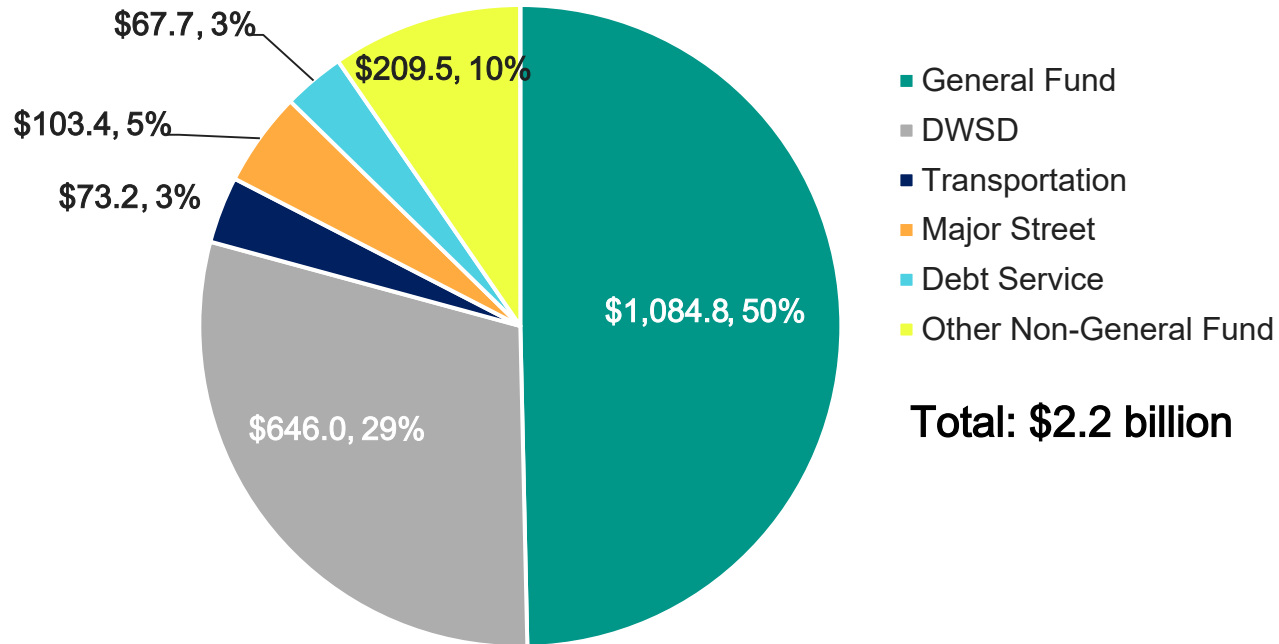
A18

February 2020 Revenue Estimating Conference

- Michigan PA 279 of 1909, Section 117.4t(1)(d), as amended by PA 182 of 2014, states the City of Detroit shall hold independent biannual revenue estimating conferences (in September and February) that establish the official economic forecast and forecast of anticipated City revenues.
- Revenue estimates must be approved by the voting principals:
 - David P. Massaron: Chief Financial Officer, City of Detroit
 - Eric Bussis: Chief Economist and Director, Office of Revenue and Tax Analysis, Michigan Department of Treasury
 - George Fulton, PhD: Director Emeritus, Research Professor Emeritus, Research Seminar In Quantitative Economics (RSQE), Department of Economics, University of Michigan
- The estimates include the current fiscal year (FY 2020) and the next four years (FY 2021 – FY 2024).
- They set the revenues for the City's FY 2021 budget and FY 2021 – FY 2024 Four-Year Financial Plan.

FY 2021 Revenue Summary, All Funds

FY2021 February 2020 Estimates
(in millions)



Revenue Summary, General Fund

General Fund Revenue Estimates - Summary, FY 2020 - FY 2024

\$ in millions

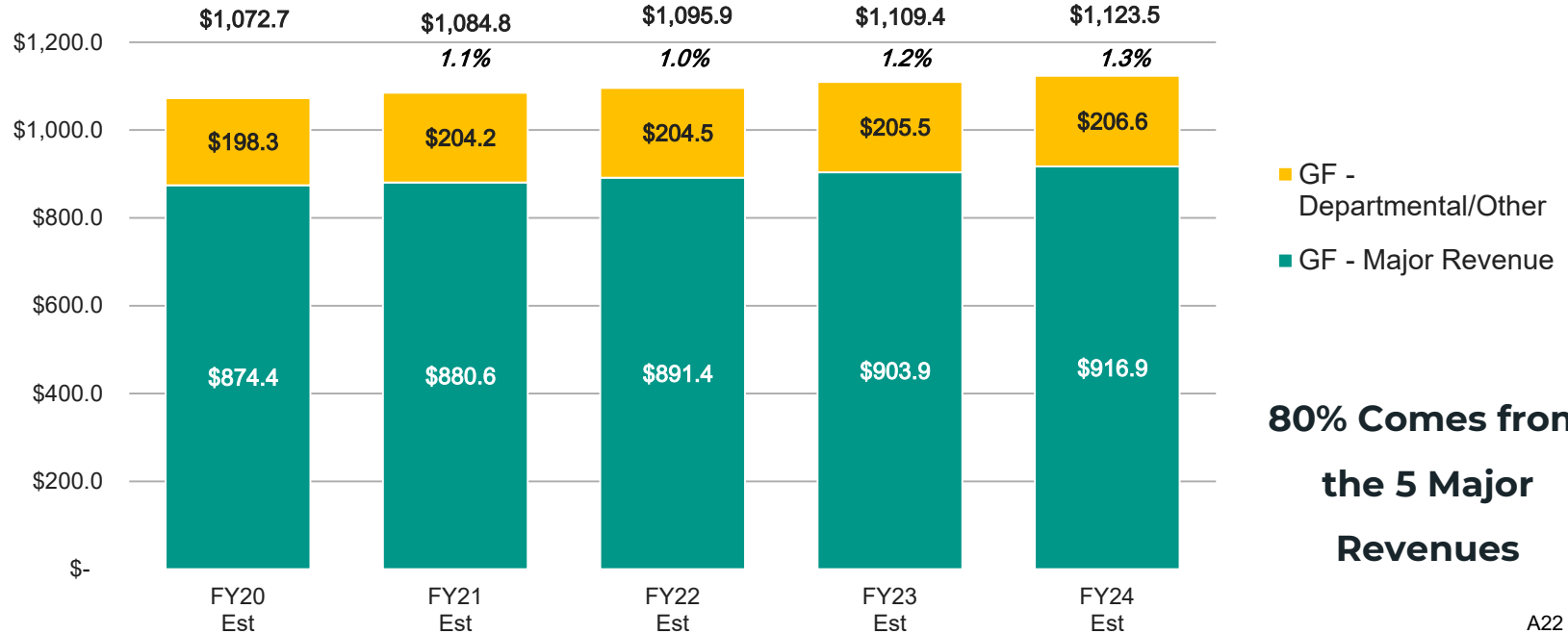
	Actual	Adopted	February 2020 Estimates and Year-Over-Year Change									
	FY 2019	FY 2020	FY20	Change	FY21	Change	FY22	Change	FY23	Change	FY24	Change
Major Taxes												
Income Tax	\$ 361.0	\$ 324.3	\$ 329.8	-8.6%	\$ 340.4	3.2%	\$ 347.6	2.1%	\$ 357.0	2.7%	\$ 366.1	2.5%
Recurring	329.1	324.3	333.3	1.3%	340.4	2.1%	347.6	2.1%	357.0	2.7%	366.1	2.5%
Non-recurring	31.9	-	(3.5)	-111.0%	-	-100.0%	-	-	-	-	-	-
State Revenue Sharing	202.6	204.5	208.4	2.9%	205.0	-1.6%	206.6	0.8%	208.3	0.8%	210.0	0.8%
Wagering Tax	183.8	184.3	186.0	1.2%	187.8	1.0%	189.7	1.0%	191.6	1.0%	193.5	1.0%
Property Tax	119.5	117.7	118.4	-0.9%	118.9	0.4%	118.8	-0.1%	118.1	-0.6%	118.2	0.1%
Utility Users Tax	28.4	31.3	28.3	-0.4%	28.5	0.7%	28.7	0.7%	28.9	0.7%	29.1	0.7%
Subtotal, Major Taxes	\$ 895.3	\$ 862.1	\$ 870.9	-2.7%	\$ 880.6	1.1%	\$ 891.4	1.2%	\$ 903.9	1.4%	\$ 916.9	1.4%
Major Taxes (Recurring Only)	\$ 863.4	\$ 862.1	\$ 874.4	1.3%	\$ 880.6	0.7%	\$ 891.4	1.2%	\$ 903.9	1.4%	\$ 916.9	1.4%
Other Revenues	\$ 403.3	\$ 197.4	\$ 206.0	-48.9%	\$ 204.2	-0.9%	\$ 204.5	0.1%	\$ 205.5	0.5%	\$ 206.6	0.5%
Recurring	179.4	195.8	198.3	10.5%	204.2	3.0%	204.5	0.1%	205.5	0.5%	206.6	0.5%
Non-recurring	223.9	1.6	7.7	-96.6%	-	-100.0%	-	-	-	-	-	-
Grand Total, General Fund	\$ 1,298.6	\$ 1,059.5	\$ 1,076.9	-17.1%	\$ 1,084.8	0.7%	\$ 1,095.9	1.0%	\$ 1,109.4	1.2%	\$ 1,123.5	1.3%
General Fund, Recurring Only	\$ 1,042.8	\$ 1,057.9	\$ 1,072.7	2.9%	\$ 1,084.8	1.1%	\$ 1,095.9	1.0%	\$ 1,109.4	1.2%	\$ 1,123.5	1.3%

* All years have been adjusted to exclude \$27M of interfund reimbursements and pass-through contributions that will no longer be categorized as revenue but were previously.



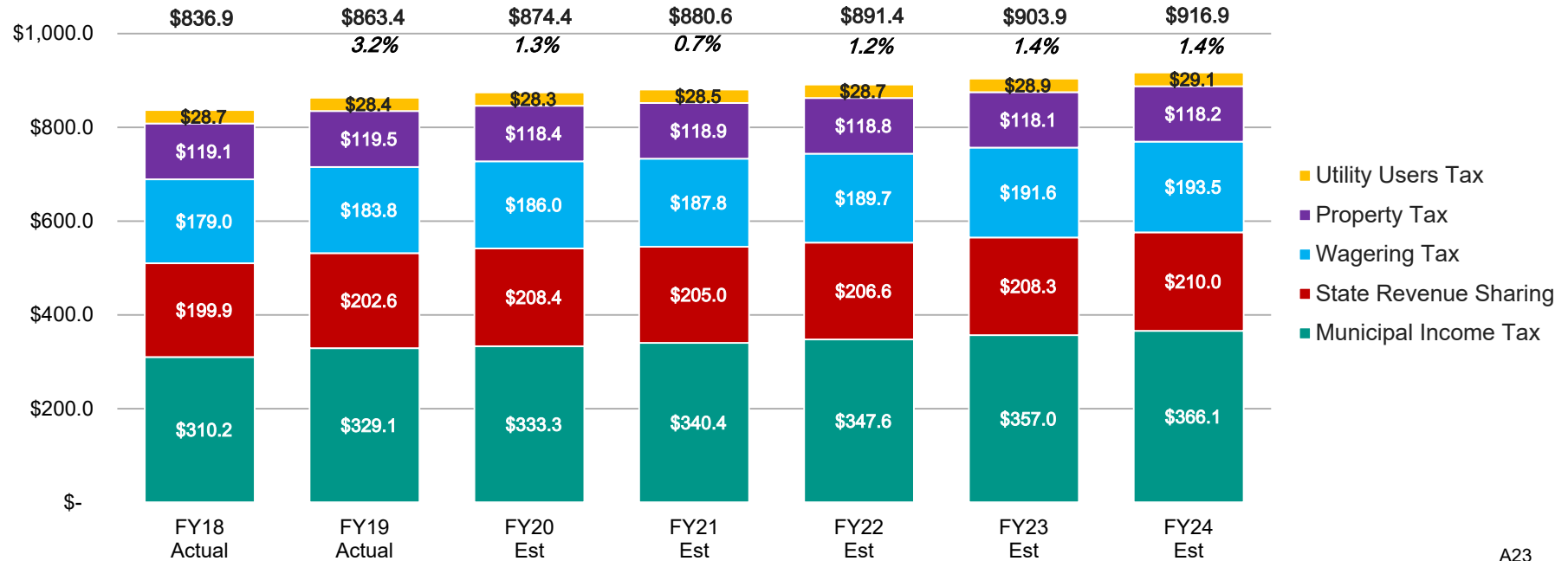
General Fund Revenues

Total Recurring General Fund Revenue FY2020- FY2024
(in millions)



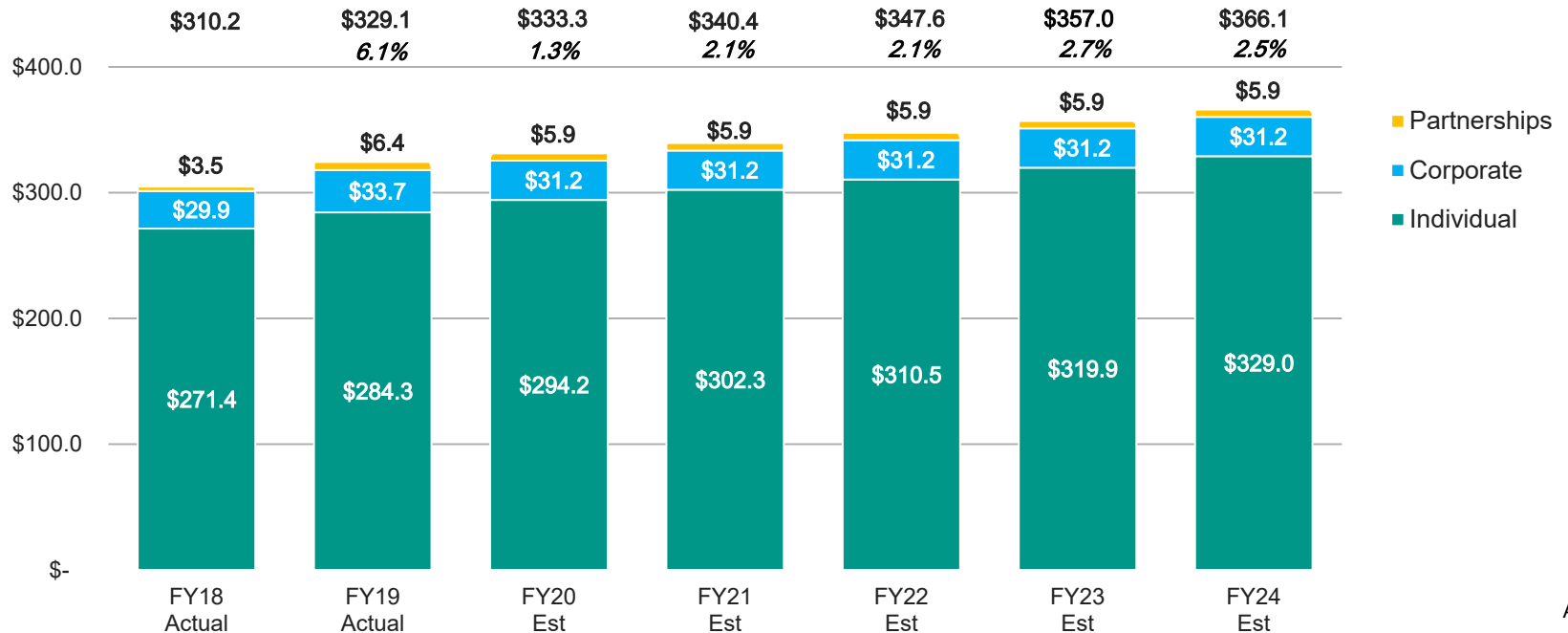
Major Revenues

Recurring Major Tax Revenue History and Projection 2018 - FY2024
(in millions)



Income Tax

Recurring Municipal Income Tax (in millions)



Income Tax Highlights

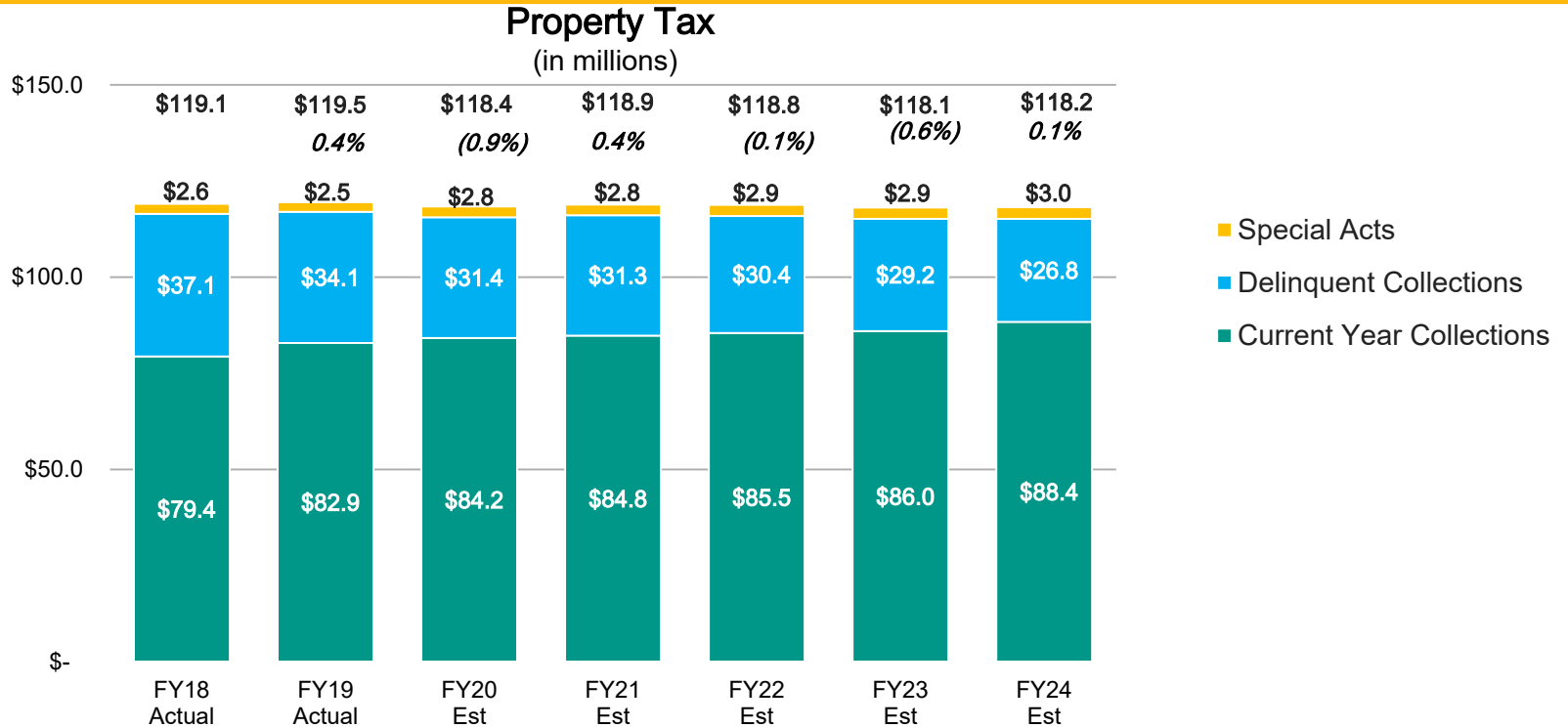
Tax Structure

- 2.4% Resident individuals working in and outside the city
- 1.2% Non-resident individuals working in the city
- 2.0% Corporate and Partnerships

Forecast Assumptions

- Growth is driven by movements in employment and wages.
- Incorporates US GDP growth slowdown (1.7% in FY 2021 and FY 2022).
- Expected decrease in corporate tax collections in FY2020, no growth expectations in the out years.
- Does not include potential upside from new development projects.
- Does not include potential upside from improved compliance efforts.
- Activity identified as non-recurring in corporate, partnership, and assessment tax collections are removed from the forecasted base.

Property Tax



Property Tax Highlights

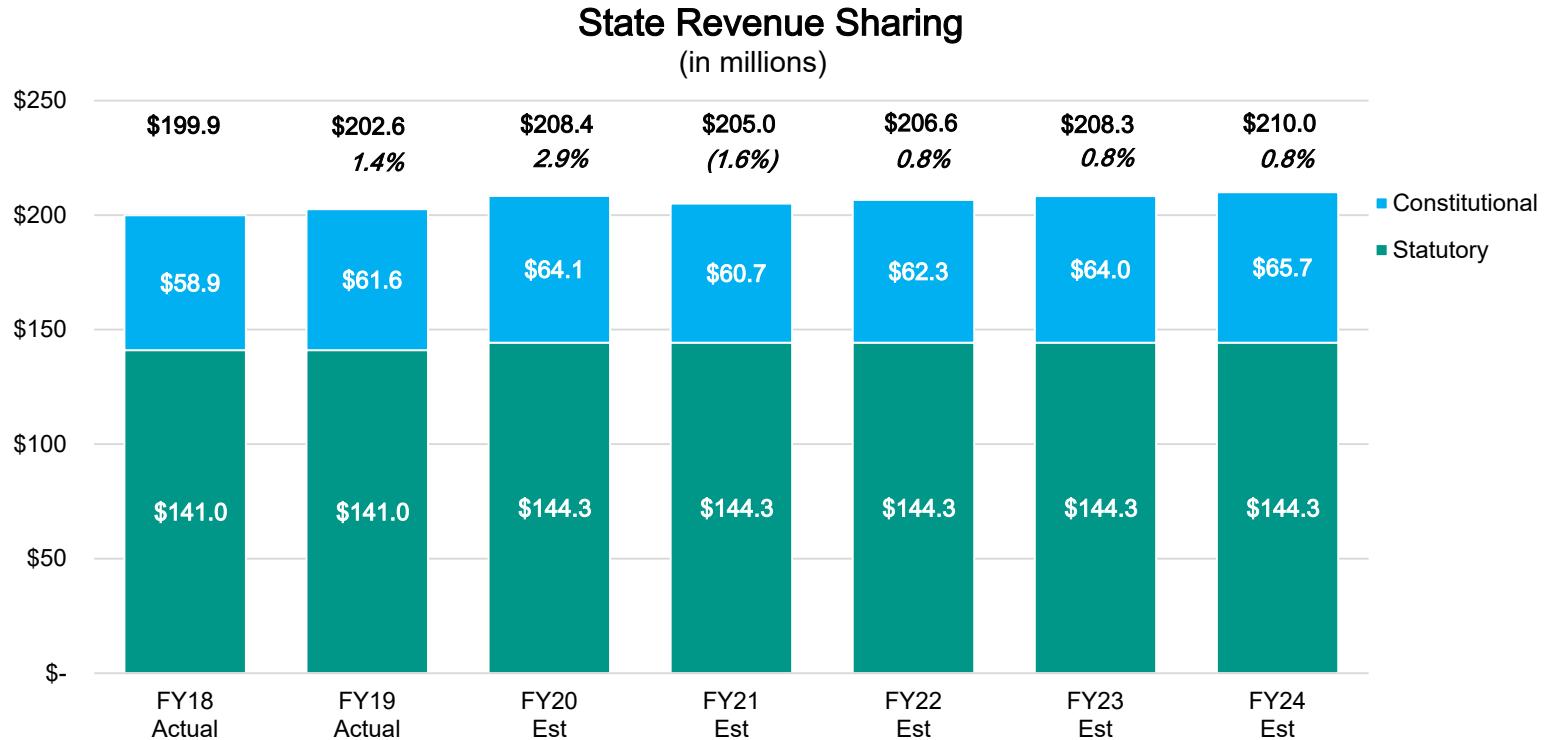
Tax Structure

- Ad valorem taxes on real and personal property at 19.952 mills
- Comprised of current year and prior-year delinquent taxes less tax increment capture distributions.

Forecast Assumptions

- Taxable value growth is based on tax year 2019 values, U.S. CPI inflation (Proposal A tax limitation), and industrial personal property phase-out per State law.
- Does not include potential upside from tentative increase in tax year 2020 values.
- FY 2019 collection rate (83.6%) is held constant throughout the forecast.
- Forecast does not include additions to the tax base or uncapping of taxable value.
- Delinquent tax revenue comes from Wayne County Delinquent Tax Revolving Fund and monthly payment plans, less exclusions and chargebacks

State Revenue Sharing



State Revenue Sharing Highlights

Tax Structure

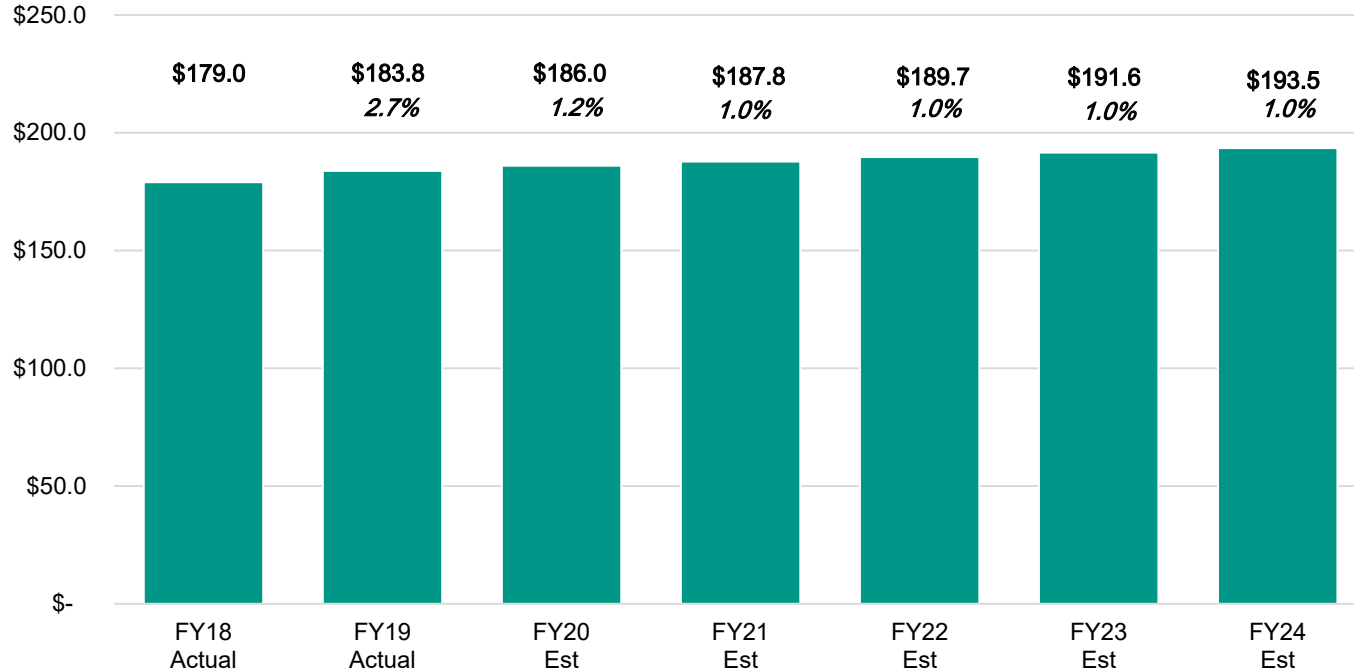
- Constitutional share (30%): State sales tax collections (15% of 4% portion)
- Statutory share (70%): Set annually via State budget.

Forecast Assumptions

- Statutory share increases in FY 2020 per enacted FY 2020 State budget. No further changes assumed.
- FY 2021 constitutional share declines assuming 2020 Census population decreases vs. 2010 Census.
- Forecast is based on State's January 2020 Consensus Revenue Estimating Conference
- Does not include potential upside from statutory share increase in the Governor's proposed FY 2021 budget.

Wagering Tax

Wagering Tax
(in millions)



Wagering Tax Highlights

Tax Structure

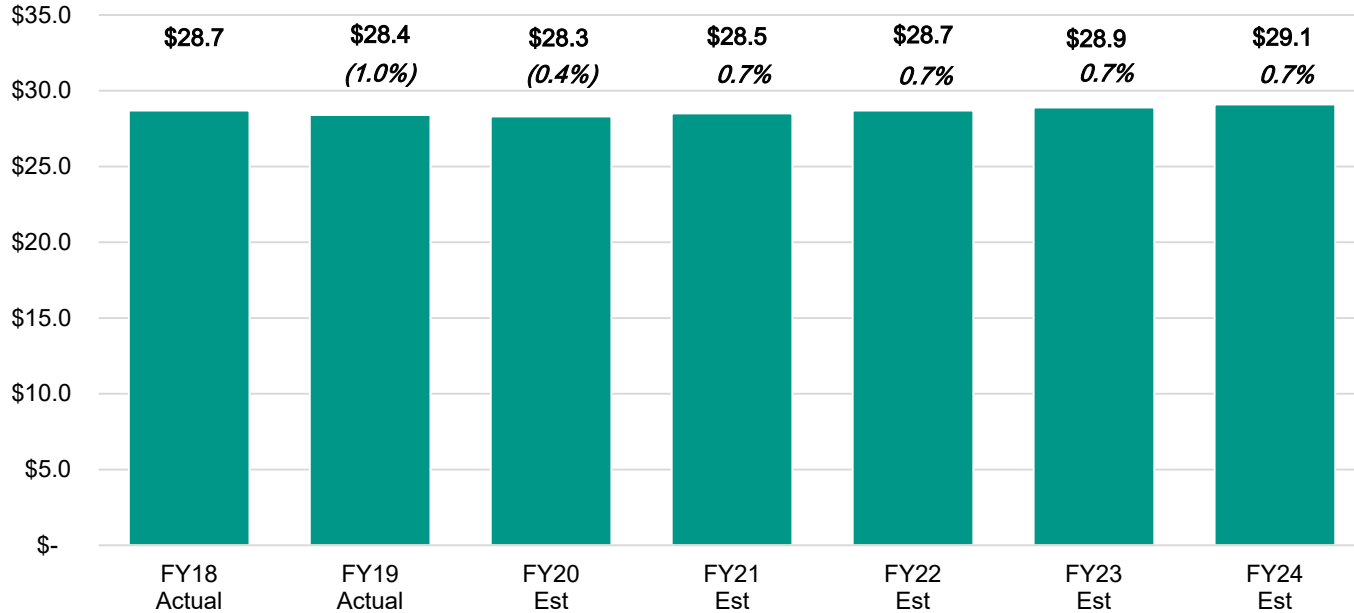
- Tax on adjusted growth receipts applied to the three casinos operating in Detroit.
- 11.9% tax rate (10.9% State law, 1% per casinos development agreements).
- Supplemental 1% tax if a casino's gross receipts exceed \$400 million.
- Municipal service fee 1.25% of gross receipts or \$4 million, whichever is greater (included separately in "Other Revenues")

Forecast Assumptions

- Expected annual growth rate from FY 2019 to FY 2020 is 1.2% based on year to date activity
- 1% annual growth rate from FY 2021 - FY 2024
- Does not include potential upside from recently enacted legislation authorizing internet gaming and sports betting.

Utility Users Tax

Utility Users Tax
(in millions)



■ General Fund Share



Utility Users Tax Highlights

Tax Structure

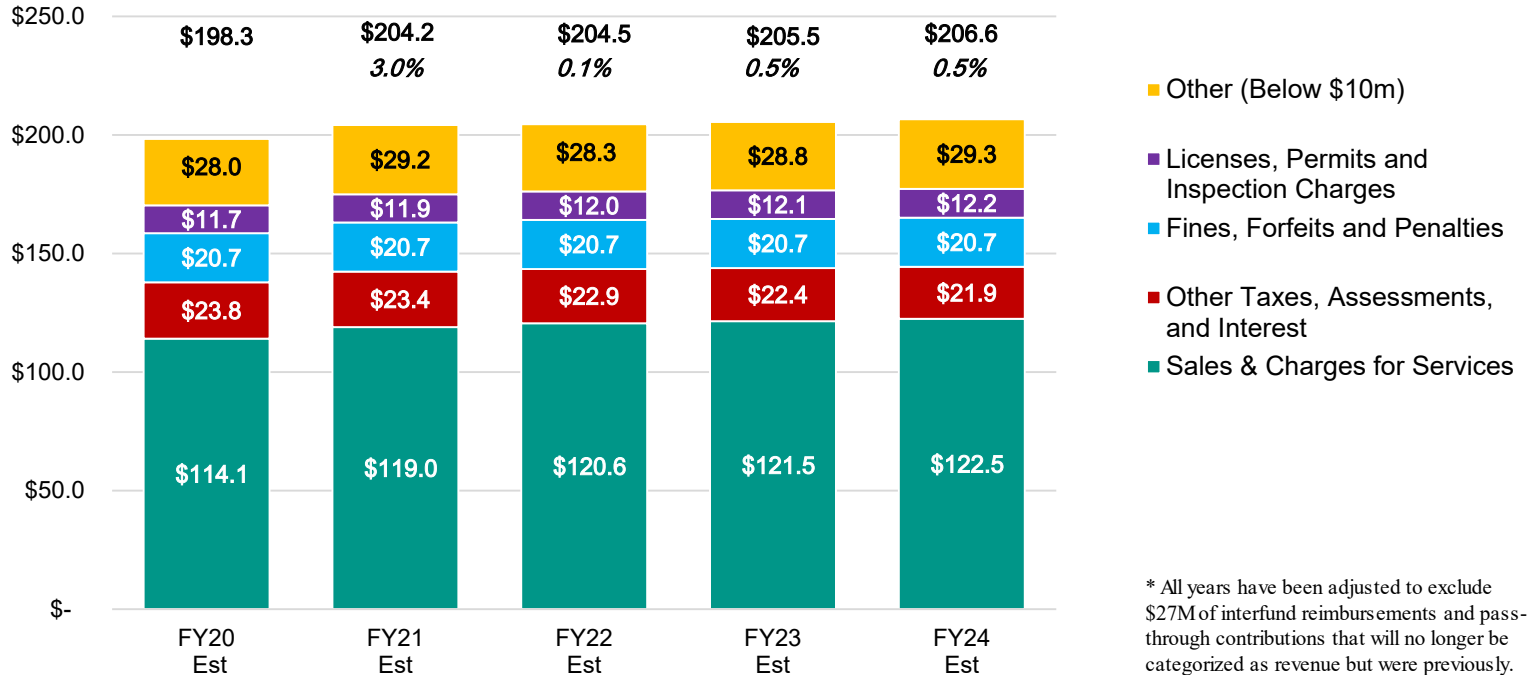
- 5% tax on consumption of electricity, gas, steam, and telephone services.

Forecast Assumptions

- Revenue in FY 2020 is expected to shrink due to lower natural gas consumption and lower natural gas prices.
- Growth rate in FY 2021 – FY 2024 held constant at 0.5% household growth rate to mitigate impact of future volatility.

Departmental & Other Revenues

Recurring Departmental/Other General Fund Revenues
(in millions)



* All years have been adjusted to exclude \$27M of interfund reimbursements and pass-through contributions that will no longer be categorized as revenue but were previously.



Departmental & Other Revenue Highlights

Significant Departmental Revenues

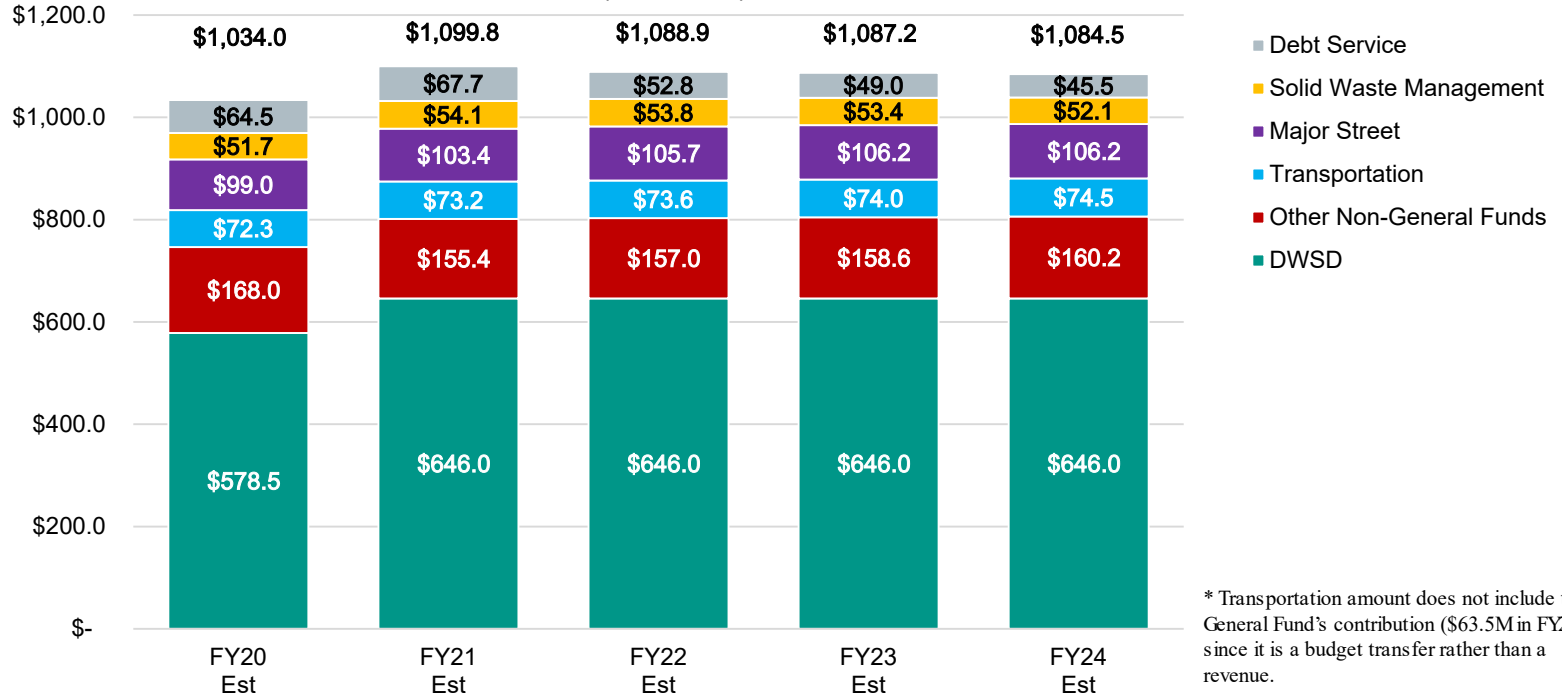
- **License, Permits and Inspection Charges:** BSEED (Business Licenses), Public Works (Street Use Permits and Construction Inspection Charges), Fire Department (Safety Inspection Charges)
- **Fines, Forfeits and Penalties:** Parking fines and 36th District Court
- **Sales & Charges for Services:** Fire (EMS Service Fee), Parking fees, Health (Inspection Charges), BSEED and Administrative Hearing (Blight Tickets), Court fees, casino municipal service fees

Does not include potential upside from initiatives recently underway or in development, such as EMS billing improvements, new parking initiatives, and other revenue optimization efforts.

Non-General Fund Revenues

Non-General Fund Revenue Estimates: FY 2020-2024

(in millions)

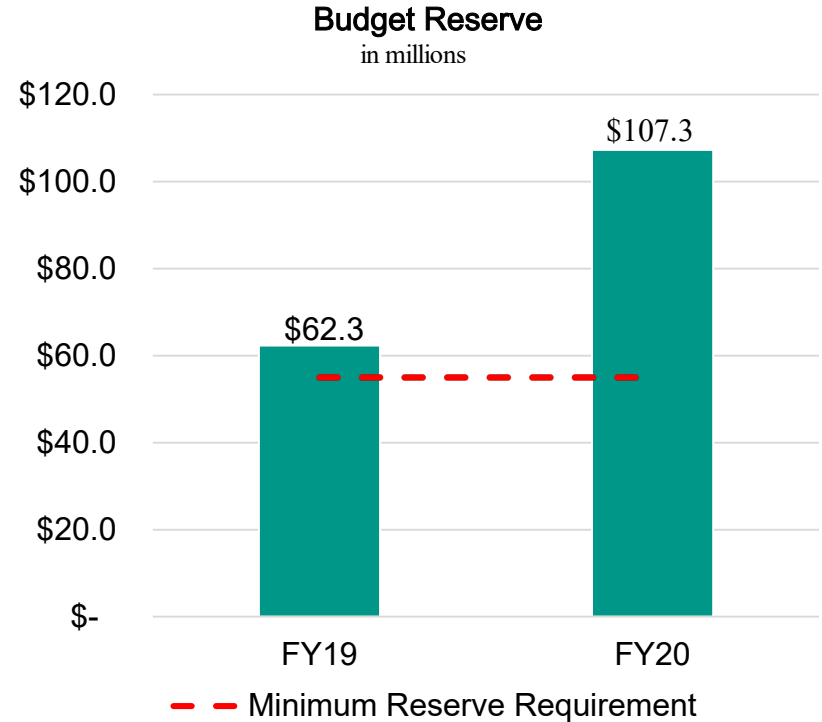


* Transportation amount does not include the General Fund's contribution (\$63.5M in FY20) since it is a budget transfer rather than a revenue.



Budget Reserve (Rainy Day Fund)

- State law requires the City of Detroit to maintain a General Fund reserve of no less than 5% of the projected expenditures for the fiscal year.
- The FY 2020 Adopted Budget provides for an ending reserve balance of \$107.3M, or nearly 10% of projected expenditures.
- Additional budget reserves allow the City to better manage economic and revenue risks.
- Goal is to reach 15% of projected expenditures within the next 2 years.



Risks & Potential Upside

Risks

- National economic trends and international economic issues
- Federal and state budget pressures and adverse policy actions
- Potential for current gaming activity trends to change

Potential Upside

- Development projects and economic growth throughout the city
- Internet gaming and sports betting
- State-shared taxes on recreational marijuana sales
- Tentative increase in tax year 2020 taxable property values (pending March Board of Review)
- Revenue collection improvements



CITY OF DETROIT
OFFICE OF THE CHIEF FINANCIAL OFFICER

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**CFO MEMORANDUM
NO. 2020-103-002**

TO: Honorable Michael E. Duggan, Mayor; Honorable Detroit City Council

FROM: Tanya Stoudemire, J.D., Deputy CFO / Budget Director

SUBJECT: Fiscal Year 2020-2021 Tax Statement

DATE: March 6, 2020

1. AUTHORITY

- 1.1. State of Michigan Public Act 279 of 1909, Section 117.4s(2), as amended by Public Act 182 of 2014, states the chief financial officer shall supervise all financial and budget activities of the city and coordinate the city’s activities relating to budgets, financial plans, financial management, financial reporting, financial analysis, and compliance with the budget and financial plan of the city.
- 1.2. CFO Directive No. 2018-101-016 Budget Development, Execution & Monitoring states that the Deputy CFO / Budget Director shall be responsible for the City’s budget processes.
- 1.3. The 2012 Charter of the City of Detroit, Article 8, Chapter 2, provides requirements for annual budget adoption. Specifically, Section 8-209 states adoption of the budget shall constitute a levy of the property tax specified therein.
- 1.4. The 2012 Charter of the City of Detroit, Article 8, Chapter 4, provides requirements for property taxation. Specifically, Section 8-401 authorizes the City to levy property taxes up to the rate of 2% (20 mills) of taxable value of all real and personal property in the city for General City purposes, consistent with State of Michigan Public Act 279 of 1909, Section 117.3(g). Pursuant to State of Michigan Public Acts 34 of 2001 and 164 of 1877, the City’s levies for Debt Service purposes are not subject to the 2% limitation.
- 1.5. The 2019 Detroit City Code, Chapter 17, Article II, provides procedures for annual budget adoption. Specifically, Section 17-2-10 states after the budget is approved, the budget director shall make an itemized statement of amounts to be raised by taxation (the “Tax Statement”). The City Council shall cause to be levied and collected by general tax the amount of the Tax Statement so approved.

2. OBJECTIVE

- 2.1. To set forth the total number of mills of ad valorem property taxes to be levied and the purposes for which that millage is to be levied, as authorized by the adopted budget for Fiscal Year 2020-2021.

3. PURPOSE

- 3.1. To submit the annual Tax Statement to the Mayor and the City Council for consideration and approval.

4. SCOPE

4.1. This Memorandum and the attached report are intended solely to fulfill the requirements for the annual Tax Statement.

5. STATEMENT

5.1. The Office of Budget is submitting the attached Tax Statement of the amounts to be raised by taxation in Fiscal Year 2020-2021 and requesting its approval.

5.2. The Tax Statement represents amounts included in the proposed budget for Fiscal Year 2020-2021.

5.3. The Tax Statement was developed in coordination with the Offices of the Assessor and the Treasury.

5.4. The Tax Statement is based on the forecast of anticipated revenues approved by the Revenue Estimating Conference principals on February 19, 2020, in accordance with State of Michigan Public Act 279 of 1909, Section 117.4t(1)(d), as amended by Public Act 182 of 2014.

**City of Detroit
Fiscal Year 2020-2021
Tax Statement**

Taxable Value:

Ad Valorem Roll less Renaissance Zones

Real Property	\$ 4,498,204,342
Personal Property	1,454,546,258
Total	\$ 5,952,750,600

Renaissance Zones (RZ)⁽¹⁾

RZ - Real Property	\$ 220,864,568
RZ - Real Property (75%)	3,738,202
RZ - Real Property (50%)	1,234,870
RZ - Real Property (25%)	-
RZ - Personal Property	48,941,804
RZ - Personal Property (75%)	685,991
RZ - Personal Property (50%)	1,530,531
RZ - Personal Property (25%)	-
RZ - Tool & Die - Real Property	-
RZ - Tool & Die - Personal Property	-
Total	\$ 276,995,965

Total Ad Valorem Roll

Real Property	\$ 4,724,041,982
Personal Property	1,505,704,583
Total	\$ 6,229,746,565

Tax Rates:

General City	19.9520
Debt Service	9.0000
Total	28.9520

Tax Levies:

General City	\$ 118,863,071
Debt Service	56,067,719
Total Amount to be Raised by Taxation	\$ 174,930,790

Notes:

(1) Renaissance Zones are exempt from General City and Library millages, except for designated percentage phase-out for applicable property.

BUDGET RESERVE SCHEDULE

City of Detroit Budget Reserve Schedule				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
Beginning Balance	\$ 107,280,192	\$ 57,280,192	\$ 57,280,192	\$ 57,280,192
Transfer In / (Out)	\$ (50,000,000)	\$ -	\$ -	\$ 2,000,000
Ending Balance	\$ 57,280,192	\$ 57,280,192	\$ 57,280,192	\$ 59,280,192
% of recurring expenditures	5.6%	5.4%	5.3%	5.0%
Minimum Balance (5% of recurring expenditures)	\$ 51,198,844	\$ 53,316,580	\$ 53,988,447	\$ 59,145,332
PA 182 Sec 4t (1) (c) (vi) - Four-Year Financial Plan Requirement: Include a general reserve fund for each fiscal year to cover potential reductions in projected revenues or increases in projected expenditures equal to not less than 5% of projected expenditures for the fiscal year				

GENERAL FUND FIVE-YEAR CASH FLOW

City of Detroit

General Fund 5 Year Cash Flow Forecast - FY 2020 to FY 2024 Revised

\$ in millions

	Actual	Forecast				
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Cash Receipts						
Property Tax (1)	\$ 133.0	\$ 110.0	\$ 109.1	\$ 118.8	\$ 118.1	\$ 118.2
Income Tax (2)	352.7	295.7	239.4	322.6	332.0	343.1
Utility Users Tax (3)	27.0	27.3	28.5	28.7	28.9	29.1
Wagering Tax	183.7	137.6	135.3	189.7	191.6	193.5
State Revenue Sharing	202.2	194.8	190.6	202.0	203.7	205.4
Other City Funds Revenues	205.8	252.8	299.7 (4)	261.8	261.8	261.8
Financing / Escrow proceeds (5)	23.1	12.1	-	-	-	-
Total Cash Receipts	\$ 1,127.5	\$ 1,030.3	\$ 1,002.6	\$ 1,123.6	\$ 1,136.1	\$ 1,151.1
Cash Disbursements						
Payroll, Taxes & Deductions	\$ (466.4)	\$ (483.2)	\$ (446.5)	\$ (476.5)	\$ (486.0)	\$ (495.6)
Benefits	(151.1)	(156.6)	(203.7) (6)	(208.7) (6)	(214.8) (6)	(321.8) (7)
A/P Vendors & Other	(422.5)	(471.5) (8)	(380.8)	(308.1)	(304.8)	(304.2)
Debt Service	(84.4)	(85.0)	(85.0)	(85.0)	(85.9)	(73.3)
Total Cash Disbursements	\$ (1,124.4)	\$ (1,196.3)	\$ (1,116.0)	\$ (1,078.3)	\$ (1,091.4)	\$ (1,194.9)
Net Cash Flow	\$ 3.1	\$ (166.0)	\$ (113.4)	\$ 45.3	\$ 44.7	\$ (43.8)
Beginning Cash Balance	\$ 311.9	\$ 315.0	\$ 149.0	\$ 35.5	\$ 80.8	\$ 125.4
Net Cash Flow	3.1	(166.0)	(113.4)	45.3	44.7	(43.8)
Ending Cash Balance	315.0	149.0	35.5	80.8	125.4	81.6
Reserve Fund	62.3	107.3	57.3 (4)	57.3	57.3	59.3
Total Cash Balance	\$ 377.3	\$ 256.3	\$ 92.8	\$ 138.1	\$ 182.7	\$ 140.9
Memo:						
Exit proceeds in Escrow	\$ 39.6	\$ 27.5	\$ 27.5	\$ 27.5	\$ 27.5	\$ 27.5

Note: Cash flows and balances above contain activity of other funds: Risk Management, General Grants, Gordie Howe Bridge, Capital, Blight, Solid Waste, and Disability Income Protection Plan.

- (1) The amount reflects City of Detroit revenue net of distributions to other entities.
- (2) In April 2019, the City received a one-time, non-recurring corporate tax receipt of approximately \$23 million.
- (3) The amount is net of PLA debt portion of Utility Users Tax.
- (4) FY21 includes \$50 million moved from Budget Reserve to General Fund per Adopted Budget.
- (5) Represents use of unspent Quality of Life bond proceeds.
- (6) Benefits includes additional contribution to Retiree Protection Fund of \$50 million in FY21, \$55 million in FY22, and \$60 million in FY23.
- (7) Benefits increases substantially in FY24 when City resumes making actuarial contributions to its legacy pension plans, a portion of which will be funded from the Retiree Protection Fund.
- (8) FY20 cash disbursements include \$45 million increase to Budget Reserve Fund and \$64.2 million for Property Tax TIF Distribution.

FY2021 - FY2024 Expenditures & Revenues by Agency Table

**City of Detroit
FY2021 - FY2024 Financial Plan
Expenditures & Revenues by Agency (in millions)**

Category	Department	FY2021 Adopted			FY2022 Forecast			FY2023 Forecast			FY2024 Forecast		
		Exp	Rev	NTC	Exp	Rev	NTC	Exp	Rev	NTC	Exp	Rev	NTC
Executive Agencies	16 Demolition	9.7	-	9.7	-	-	-	-	-	-	-	-	-
	19 Public Works	145.8	163.6	(17.8)	154.0	169.7	(15.7)	155.1	170.9	(15.8)	155.7	171.5	(15.9)
	23 Chief Financial Officer	52.5	4.9	47.6	57.1	5.1	52.1	57.6	5.2	52.4	58.3	5.3	53.0
	24 Fire	122.5	24.4	98.1	124.2	20.4	103.8	125.6	20.7	104.9	127.4	21.0	106.4
	25 Health	41.4	30.7	10.7	42.6	31.6	11.0	43.6	32.4	11.1	44.6	33.4	11.3
	28 Human Resources	12.9	1.3	11.6	13.8	1.4	12.5	14.0	1.4	12.6	14.2	1.4	12.8
	29 Civil Rights, Inclusion, & Opportunity	3.4	2.4	1.0	2.9	2.4	0.5	2.9	2.4	0.5	2.9	2.4	0.5
	31 Innovation & Technology	22.7	-	22.7	25.1	-	25.1	25.1	-	25.1	25.3	-	25.3
	32 Law	15.7	2.0	13.6	18.0	2.1	16.0	18.3	2.1	16.1	18.5	2.2	16.3
	33 Mayor's Office	10.5	1.1	9.4	11.5	1.1	10.4	11.7	1.1	10.6	11.8	1.1	10.7
	34 Municipal Parking	9.5	21.6	(12.0)	10.6	21.6	(10.9)	10.7	21.6	(10.9)	10.8	21.6	(10.8)
	36 Housing & Revitalization	62.4	46.2	16.2	62.9	46.2	16.7	63.0	46.2	16.8	63.1	46.2	16.9
	37 Police	328.7	66.7	262.0	338.0	74.4	263.6	341.7	75.4	266.3	346.0	76.3	269.6
	38 Public Lighting	17.4	1.9	15.5	17.6	1.7	15.9	17.6	1.5	16.1	17.6	1.3	16.3
	43 Planning & Development	4.8	2.0	2.8	5.5	2.0	3.4	5.5	2.0	3.5	5.5	2.0	3.5
45 Appeals & Hearings	1.1	2.6	(1.5)	1.0	2.6	(1.5)	1.0	2.6	(1.5)	1.1	2.6	(1.5)	
47 General Services	108.1	20.9	87.2	111.8	18.9	92.9	112.5	18.9	93.6	113.2	18.9	94.3	
Legislative Agencies	50 Auditor General	3.7	-	3.7	3.8	-	3.8	3.9	-	3.9	3.9	-	3.9
	51 Zoning Appeals	0.6	0.1	0.5	0.6	0.1	0.5	0.6	0.1	0.5	0.6	0.1	0.6
	52 City Council	11.1	0.1	11.0	11.5	0.1	11.4	11.6	0.1	11.5	11.7	0.1	11.7
	53 Ombudsman	1.1	-	1.1	1.1	-	1.1	1.1	-	1.1	1.2	-	1.2
	54 Inspector General	1.3	-	1.3	1.2	-	1.2	1.2	-	1.2	1.2	-	1.2
	70 City Clerk	2.5	0.0	2.5	2.4	0.0	2.4	2.4	0.0	2.4	2.5	0.0	2.5
	71 Elections	10.5	1.3	9.2	9.8	0.0	9.8	9.9	0.0	9.9	10.0	0.0	10.0
Judicial Agency	60 36th District Court	30.4	23.1	7.4	32.4	18.2	14.2	32.8	18.2	14.6	33.3	18.2	15.1
Non-Departmental	35 Non-Departmental	265.3	880.3	(615.0)	273.5	915.1	(641.6)	279.2	927.2	(648.0)	372.7	1,029.0	(656.3)
Debt Service – UTGO	18 Debt Service	67.7	67.7	-	52.8	52.8	-	49.0	49.0	-	45.5	45.5	-
Enterprise Agencies	10 Airport	2.4	2.4	-	2.4	2.4	-	2.4	2.4	-	2.4	2.4	-
	13 BSE&ED	30.0	28.7	1.4	28.7	27.4	1.2	28.7	27.4	1.3	28.8	27.4	1.4
	20 Transportation	130.7	130.7	-	138.2	138.2	-	138.6	138.6	-	139.0	139.0	-
	48 Water – Retail	205.6	205.6	-	205.6	205.6	-	205.6	205.6	-	205.6	205.6	-
	49 Sewerage – Retail	419.2	419.2	-	419.2	419.2	-	419.2	419.2	-	419.2	419.2	-
	72 Public Library	35.5	35.5	-	35.5	35.5	-	35.5	35.5	-	34.6	34.6	-
Total General City Agencies (Exec/Leg/Jud/Non-Dept)		1,295.7	1,297.1	(1.4)	1,333.2	1,334.4	(1.2)	1,348.7	1,349.9	(1.3)	1,453.2	1,454.6	(1.4)
Total Debt Service		67.7	67.7	-	52.8	52.8	-	49.0	49.0	-	45.5	45.5	-
Total Enterprise Agencies		823.4	822.1	1.4	829.5	828.2	1.2	830.0	828.7	1.3	829.5	828.2	1.4
Grand Total		2,186.8	2,186.8	-	2,215.5	2,215.5	-	2,227.6	2,227.6	-	2,328.3	2,328.3	-

Expenditures & Revenues by Major Classifications

City of Detroit
Budget Development
All Funds

Expenditures	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Salaries & Wages	583,027,510	623,738,433	574,407,164	618,018,853	628,433,479	639,076,544
Employee Benefits	168,556,785	264,814,833	300,119,463	306,957,717	313,071,388	419,306,475
Professional & Contractual Services	268,319,620	246,307,068	319,408,111	312,548,556	312,193,549	312,055,842
Operating Supplies	119,592,123	107,370,613	90,966,287	90,644,597	90,644,597	90,644,597
Operating Services	150,154,372	165,258,440	161,680,805	163,090,456	163,730,609	163,767,566
Equipment Acquisition	97,703,511	15,872,668	35,536,040	34,848,970	34,854,661	34,852,463
Capital Outlays	71,245,378	25,670,735	26,658,167	13,488,224	13,488,224	13,488,224
Fixed Charges	328,357,011	156,550,875	183,203,337	167,536,475	164,558,906	148,482,859
Other Expenses	575,069,059	561,728,964	484,793,808	508,361,776	506,624,751	506,630,157
Total Expenditures - Recurring	2,362,025,369	2,167,312,629	2,176,773,181	2,215,495,623	2,227,600,163	2,328,304,726
Expenditures - Non-Recurring						
Blight Remediation	-	73,000,000	10,000,000	-	-	-
Capital Improvements	-	32,500,000	-	-	-	-
Reserves	-	57,100,000	-	-	-	-
Total Expenditures - Non-Recurring	-	162,600,000	10,000,000	-	-	-
Grand Total Expenditures	2,362,025,369	2,329,912,629	2,186,773,181	2,215,495,623	2,227,600,163	2,328,304,726

Revenues	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Grants, Shared Taxes, & Revenues	351,237,266	297,484,745	286,866,589	299,209,750	301,710,356	304,278,896
Revenues from Use of Assets	75,340,843	119,580,297	161,150,862	164,545,534	163,868,525	163,149,649
Sales of Assets & Compensation for Losses	4,501,395	2,342,000	62,000	62,000	62,000	62,000
Sales & Charges for Services	594,216,073	658,155,646	677,939,078	661,790,554	663,953,606	665,795,168
Fines, Forfeits, & Penalties	39,172,931	31,137,857	31,599,911	29,306,548	29,325,242	29,343,992
Licenses, Permits, & Inspection Charges	36,470,560	36,645,000	31,085,000	37,242,000	37,359,000	37,478,000
Taxes, Assessments, & Interest	876,976,455	843,878,405	718,636,122	851,683,242	859,989,935	870,817,876
Contributions & Transfers	132,306,452	96,369,379	79,148,661	98,247,695	97,384,199	95,855,845
Miscellaneous	421,611,339	81,719,300	72,903,300	73,408,300	73,947,300	74,523,300
Total Revenues - Recurring	2,531,833,313	2,167,312,629	2,059,391,523	2,215,495,623	2,227,600,163	2,241,304,726
Revenues - Non-Recurring						
Contributions and Transfers	-	162,600,000	127,381,658	-	-	87,000,000
Total Revenues - Non-Recurring	-	162,600,000	127,381,658	-	-	87,000,000
Grand Total Revenues	2,531,833,313	2,329,912,629	2,186,773,181	2,215,495,623	2,227,600,163	2,328,304,726

*FY2021-FY2024 excludes \$27 million of pass-through revenues and expenditures previously counted as General Fund in FY2020 Adopted Budget.

Expenditures & Revenues by Major Classifications

City of Detroit
Budget Development
Fund 1000 - General Fund

Expenditures	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Salaries & Wages	444,386,455	473,476,107	446,180,656	477,654,995	487,113,115	496,781,023
Employee Benefits	150,697,074	202,512,409	201,267,084	207,746,977	213,800,912	320,875,912
Professional & Contractual Services	77,172,109	83,221,412	79,359,755	78,608,461	77,422,710	76,428,959
Operating Supplies	44,787,325	38,964,735	42,025,235	42,175,082	42,175,082	42,175,082
Operating Services	80,003,409	102,181,376	84,606,237	85,172,601	85,172,601	85,172,601
Equipment Acquisition	27,604,348	188,109	37,950	37,950	37,950	37,950
Capital Outlays	2,609,061	175,000	250,000	250,000	250,000	250,000
Fixed Charges	225,439,320	79,763,090	85,046,628	85,050,620	85,898,676	73,281,815
Other Expenses	140,225,819	105,701,743	85,203,334	89,634,910	87,897,885	87,903,291
Total Expenditures - Recurring	1,192,924,920	1,086,183,981	1,023,976,879	1,066,331,596	1,079,768,931	1,182,906,633
Expenditures - Non-Recurring						
Reserves	-	57,100,000	-	-	-	-
Total Expenditures - Non-Recurring	-	57,100,000	-	-	-	-
Grand Total Expenditures	1,192,924,920	1,143,283,981	1,023,976,879	1,066,331,596	1,079,768,931	1,182,906,633

Revenues	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Grants, Shared Taxes, & Revenues	208,747,124	206,114,000	192,182,000	203,681,734	205,313,734	206,987,734
Revenues from Use of Assets	27,942,298	34,625,100	32,781,199	36,173,012	35,493,116	34,771,324
Sales of Assets & Compensation for Losses	4,159,308	1,742,000	62,000	62,000	62,000	62,000
Sales & Charges for Services	104,701,656	116,792,881	107,378,022	109,089,850	110,067,081	111,064,575
Fines, Forfeits, & Penalties	22,689,235	23,284,000	25,491,000	23,192,000	23,205,000	23,218,000
Licenses, Permits, & Inspection Charges	12,236,096	12,685,000	13,075,000	13,191,000	13,308,000	13,427,000
Taxes, Assessments, & Interest	698,013,799	664,965,000	522,959,000	667,770,000	678,609,000	692,089,000
Contributions & Transfers	15,014,307	17,100,000	5,100,000	5,100,000	5,100,000	5,100,000
Miscellaneous	216,458,297	8,876,000	7,567,000	8,072,000	8,611,000	9,187,000
Total Revenues - Recurring	1,309,962,119	1,086,183,981	906,595,221	1,066,331,596	1,079,768,931	1,095,906,633
Revenues - Non-Recurring						
Contributions and Transfers	-	57,100,000	117,381,658	-	-	87,000,000
Total Revenues - Non-Recurring	-	57,100,000	117,381,658	-	-	87,000,000
Grand Total Revenues	1,309,962,119	1,143,283,981	1,023,976,879	1,066,331,596	1,079,768,931	1,182,906,633

*FY2021-FY2024 excludes \$27 million of pass-through revenues and expenditures previously counted as General Fund in FY2020 Adopted Budget.

FY2020 - FY2024 Budgeted Positions by Department

**City of Detroit
FY2020 - FY2024 Financial Plan
Total Positions by FTE – All Funds**

Category	Department	FY2020 Adopted	FY2021 Adopted	Variance FY20 vs FY21	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Executive Agencies	16 Demolition	-	35	35	-	-	-
	19 Public Works	481	494	13	494	494	494
	23 Chief Financial Officer	525	459	(66)	450	450	450
	24 Fire – Uniform	923	939	16	939	939	939
	Fire – Civilian	352	332	(20)	332	332	332
	25 Health	115	138	23	138	138	138
	28 Human Resources Dept	104	111	7	111	111	111
	29 Civil Rights, Inclusion, & Opportunity	12	11	(1)	11	11	11
	31 Innovation & Technology	140	144	4	144	144	144
	32 Law	120	127	7	127	127	127
	33 Mayor's Office	77	83	6	83	83	83
	34 Municipal Parking	95	92	(3)	92	92	92
	36 Housing & Revitalization	86	97	11	99	99	99
	37 Police – Uniform	2,671	2,671	-	2,671	2,671	2,671
	Police – Civilian	666	742	76	742	742	742
	38 Public Lighting	4	4	-	4	4	4
	43 Planning & Development	40	42	2	42	42	42
45 Appeals & Hearings	9	9	-	9	9	9	
47 General Services	850	873	23	826	826	826	
Legislative Agencies	50 Auditor General	14	14	-	14	14	14
	51 Zoning Appeals	4	4	-	4	4	4
	52 City Council	76	70	(6)	70	70	70
	53 Ombudsman	8	8	-	8	8	8
	54 Inspector General	8	8	-	8	8	8
	70 City Clerk	20	20	-	20	20	20
	71 Elections	97	110	13	110	110	110
Judicial Agency	60 36th District Court	325	325	-	325	325	325
Non-Departmental	35 Non-Departmental	164	128	(36)	128	128	128
Total General City Agencies		7,986	8,090	104	8,001	8,001	8,001
Enterprise Agencies	10 Airport	4	4	-	4	4	4
	13 BSE&ED	317	305	(12)	305	305	305
	20 Transportation	977	978	1	978	978	978
	48 Water – Retail	633	633	-	633	633	633
	49 Sewerage – Retail	17	17	-	17	17	17
	72 Public Library	326	327	2	327	327	327
Total Enterprise Agencies		2,274	2,264	(10)	2,264	2,264	2,264
Grand Total		10,259	10,354	95	10,265	10,265	10,265

FY2020 - FY2024 Budgeted Positions by Department

**City of Detroit
FY2020 - FY2024 Financial Plan
Total Positions by FTE – General Fund**

Category	Department	FY2020 Adopted	FY2021 Adopted	Variance FY20 vs FY21	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast	
Executive Agencies	16 Demolition	-	-	-	-	-	-	
	19 Public Works	35	33	(2)	33	33	33	
	23 Chief Financial Officer	516	450	(66)	450	450	450	
	24 Fire – Uniform		923	939	16	939	939	939
		Fire – Civilian	352	332	(20)	332	332	332
	25 Health	115	115	-	115	115	115	
	28 Human Resources Dept	104	111	7	111	111	111	
	29 Civil Rights, Inclusion, & Opportunity	5	5	-	5	5	5	
	31 Innovation & Technology	140	144	4	144	144	144	
	32 Law	120	127	7	127	127	127	
	33 Mayor's Office	74	80	6	80	80	80	
	34 Municipal Parking	95	92	(3)	92	92	92	
	36 Housing & Revitalization	43	46	3	48	48	48	
	37 Police – Uniform		2,638	2,638	-	2,638	2,638	2,638
		Police – Civilian	558	623	65	623	623	623
	38 Public Lighting	4	4	-	4	4	4	
	43 Planning & Development	22	24	2	24	24	24	
45 Appeals & Hearings	9	9	-	9	9	9		
47 General Services	788	719	(69)	720	720	720		
Legislative Agencies	50 Auditor General	14	14	-	14	14	14	
	51 Zoning Appeals	4	4	-	4	4	4	
	52 City Council	76	70	(6)	70	70	70	
	53 Ombudsman	8	8	-	8	8	8	
	54 Inspector General	8	8	-	8	8	8	
	70 City Clerk	20	20	-	20	20	20	
	71 Elections	97	110	13	110	110	110	
Judicial Agency	60 36th District Court	325	325	-	325	325	325	
Non-Departmental	35 Non-Departmental	143	106	(37)	106	106	106	
Total General City Agencies		7,236	7,156	(80)	7,160	7,160	7,160	
Enterprise Agencies	10 Airport	-	-	-	-	-	-	
	13 BSE&ED	59	17	(42)	17	17	17	
	20 Transportation	-	-	-	-	-	-	
	48 Water – Retail	-	-	-	-	-	-	
	49 Sewerage – Retail	-	-	-	-	-	-	
	72 Public Library	-	-	-	-	-	-	
Total Enterprise Agencies		59	17	(42)	17	17	17	
Grand Total		7,295	7,173	(122)	7,177	7,177	7,177	

FY2020 - FY2024 Budgeted Positions by Department

City of Detroit

FY2020 - FY2024 Financial Plan

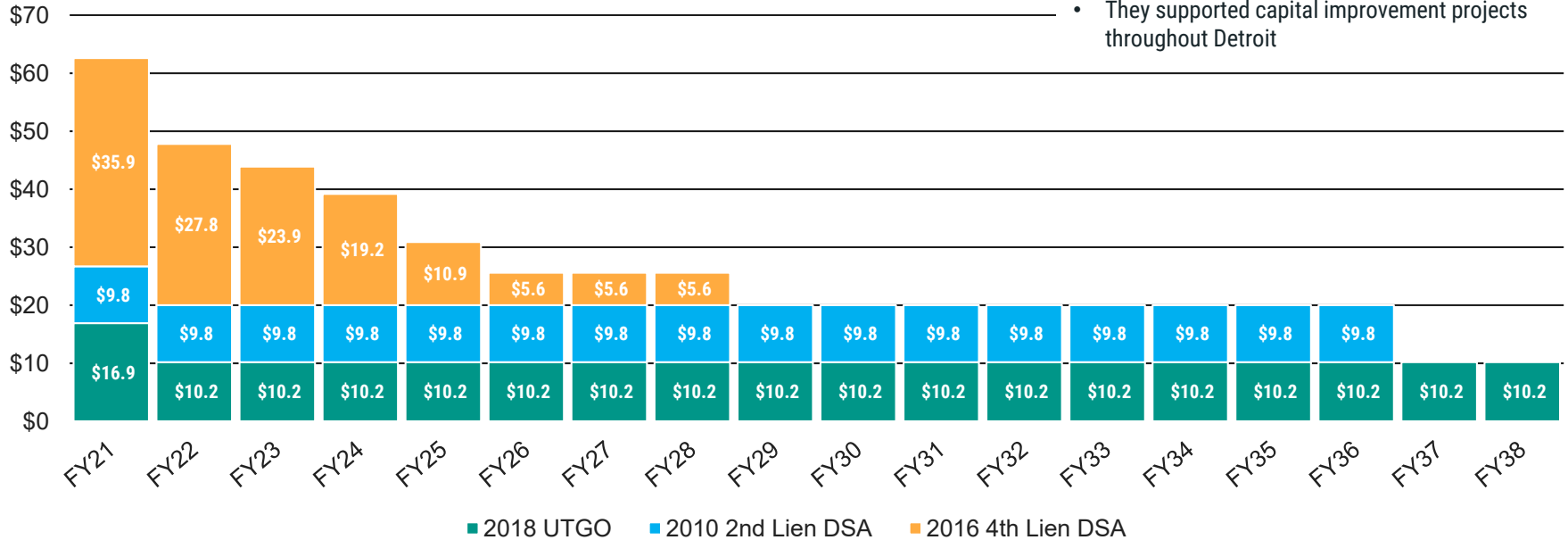
Total Positions by FTE – Non-General Funds

Category	Department	FY2020 Adopted	FY2021 Adopted	Variance FY20 vs FY21	FY2022 Forecast	FY2023 Forecast	FY2024 Forecast
Executive Agencies	16 Demolition	-	35	35	-	-	-
	19 Public Works	446	461	15	461	461	461
	23 Chief Financial Officer	9	9	-	-	-	-
	24 Fire – Uniform	-	-	-	-	-	-
	Fire – Civilian	-	-	-	-	-	-
	25 Health	-	23	23	23	23	23
	28 Human Resources Dept	-	-	-	-	-	-
	29 Civil Rights, Inclusion, & Opportunity	7	6	(1)	6	6	6
	31 Innovation & Technology	-	-	-	-	-	-
	32 Law	-	-	-	-	-	-
	33 Mayor's Office	3	3	-	3	3	3
	34 Municipal Parking	-	-	-	-	-	-
	36 Housing & Revitalization	43	51	8	51	51	51
	37 Police – Uniform	33	33	-	33	33	33
	Police – Civilian	108	119	11	119	119	119
	38 Public Lighting	-	-	-	-	-	-
43 Planning & Development	18	18	-	18	18	18	
45 Appeals & Hearings	-	-	-	-	-	-	
47 General Services	61	154	92	106	106	106	
Legislative Agencies	50 Auditor General	-	-	-	-	-	-
	51 Zoning Appeals	-	-	-	-	-	-
	52 City Council	-	-	-	-	-	-
	53 Ombudsman	-	-	-	-	-	-
	54 Inspector General	-	-	-	-	-	-
	70 City Clerk	-	-	-	-	-	-
	71 Elections	-	-	-	-	-	-
Judicial Agency	60 36th District Court	-	-	-	-	-	-
Non-Departmental	35 Non-Departmental	21	22	1	22	22	22
Total General City Agencies		749	934	184	842	842	842
Enterprise Agencies	10 Airport	4	4	-	4	4	4
	13 BSE&ED	258	288	30	288	288	288
	20 Transportation	977	978	1	978	978	978
	48 Water – Retail	633	633	-	633	633	633
	49 Sewerage – Retail	17	17	-	17	17	17
	72 Public Library	326	327	2	327	327	327
Total Enterprise Agencies		2,215	2,247	33	2,247	2,247	2,247
Grand Total		2,964	3,181	217	3,089	3,089	3,089

Unlimited Tax General Obligation Debt Service

Debt Service Fund
(\$ in millions)

- UTGO bonds are authorized by voters and repaid from the City's debt millage
- They supported capital improvement projects throughout Detroit



* Does not include budgeted debt service for next series of previously authorized UTGO bonds.

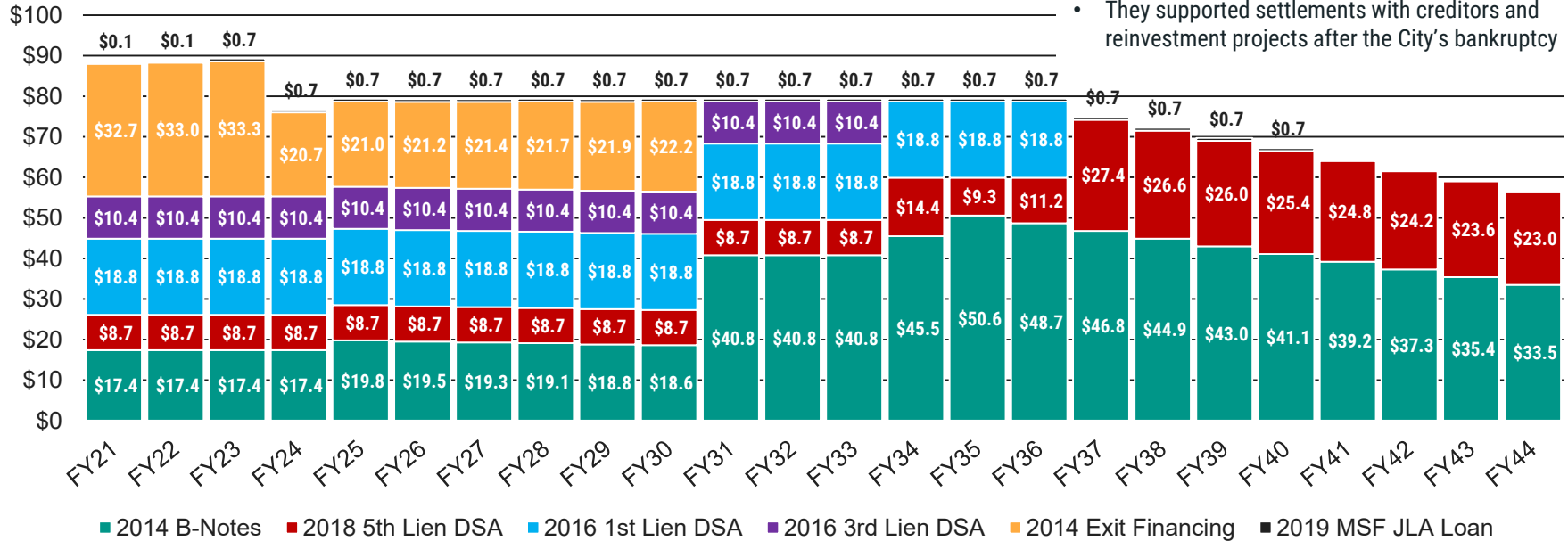
Source: OCFO – Office of the Treasury



Limited Tax General Obligation Debt Service

General Fund and Enterprise Funds*
(\$ in millions)

- LTGO bonds are primarily repaid from the City's General Fund revenues
- They supported settlements with creditors and reinvestment projects after the City's bankruptcy

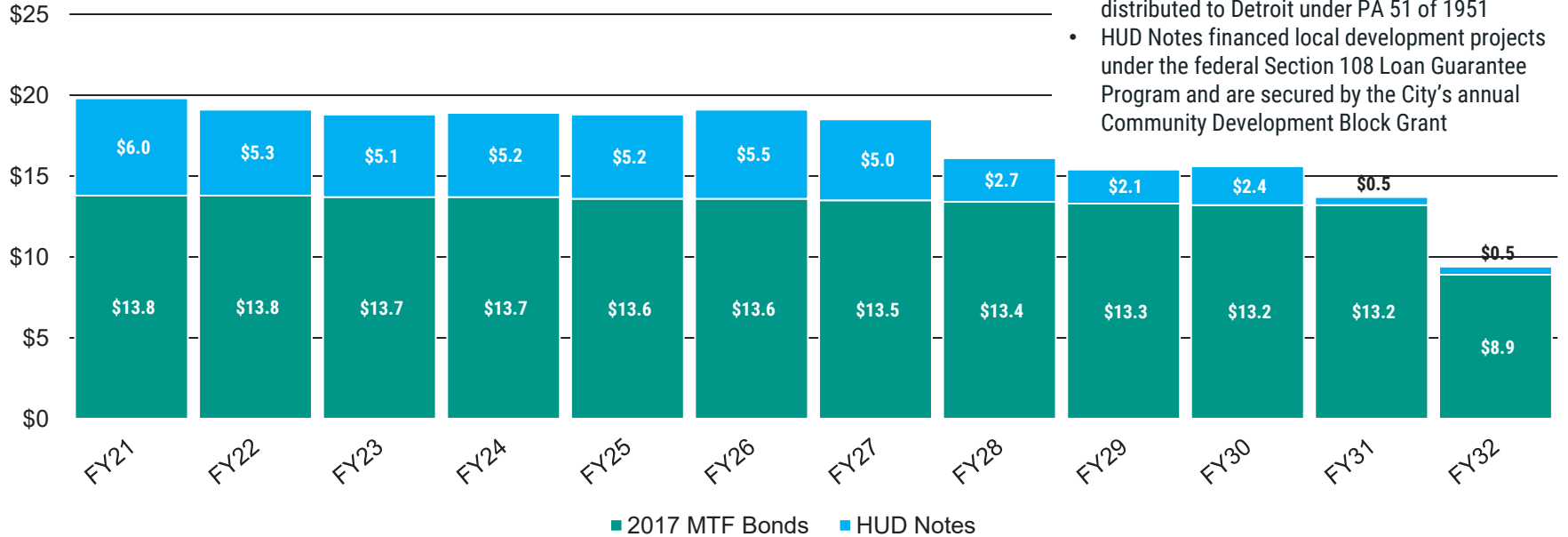


* 2014 B-Notes are split approximately 80% General Fund and 20% Enterprise Funds. Michigan Strategic Fund Joe Louis Arena Demolition Loan debt service assumes scheduled drawdowns occur.
Source: OCFO – Office of the Treasury



Michigan Transportation Fund Bonds and HUD Notes Debt Service

Street Fund and Block Grant Fund
(\$ in millions)



- MTF Bonds support streetscape improvement projects and are repaid from gas and weight taxes distributed to Detroit under PA 51 of 1951
- HUD Notes financed local development projects under the federal Section 108 Loan Guarantee Program and are secured by the City's annual Community Development Block Grant

* MTF Bonds debt service assumes scheduled drawdowns occur.
Source: OCFO – Office of the Treasury



Retiree Protection Fund Background

Plan of Adjustment (POA) Pension Cliff

- POA provided a 10-year “pension holiday” for City to invest in service improvements, capital, and blight removal
- POA assumed annual legacy pension contributions increase from \$0 to \$111M in FY 2024 (the “pension cliff”)
- In 2015 valuations, updated mortality tables increased unfunded pension liabilities over \$490M (34%)

Retiree Protection Fund (RPF)

In 2017, the Mayor and City Council created the Retiree Protection Fund by ordinance as a long-term strategy for legacy pension funding:

- Provide extra funding for deposit into the RPF, an irrevocable trust for legacy pension obligations
- Use RPF deposits, plus investment earnings, to partially offset annual pension contributions starting FY 2024
- Gradually build up budget capacity for future annual required contributions (the cliff becomes a ramp)
- Review annually and recommend changes if needed during the annual budget process

FY 2021 Retiree Protection Fund Review

- Reviewed latest actuarial valuation, pension plan returns, and RPF returns
- No change to funding policy assumptions
- FY 2024 net contribution from General Fund increases \$3.5M vs. last year’s review
 - Increase driven by pension plan returns below 6.75% target

Pension Model Updates and Assumptions	
Actuarial Valuation ⁽¹⁾	FY 2018 valuation
Latest Pension Plan Returns	3.4% GRS, 5.1% PFRS FY 2019 actual return
Future Pension Plan Returns	6.75% projected
Amortization / Funding Policy ⁽²⁾	30-year level dollar
FY 2024 Projected Contribution	\$192M gross <u>(\$26M)</u> FDF/DIA/DWSD/DPL ⁽³⁾ \$166M net from General Fund
Latest RPF Returns	4.4% FY 2019 actual return
Future RPF Returns	3% projected

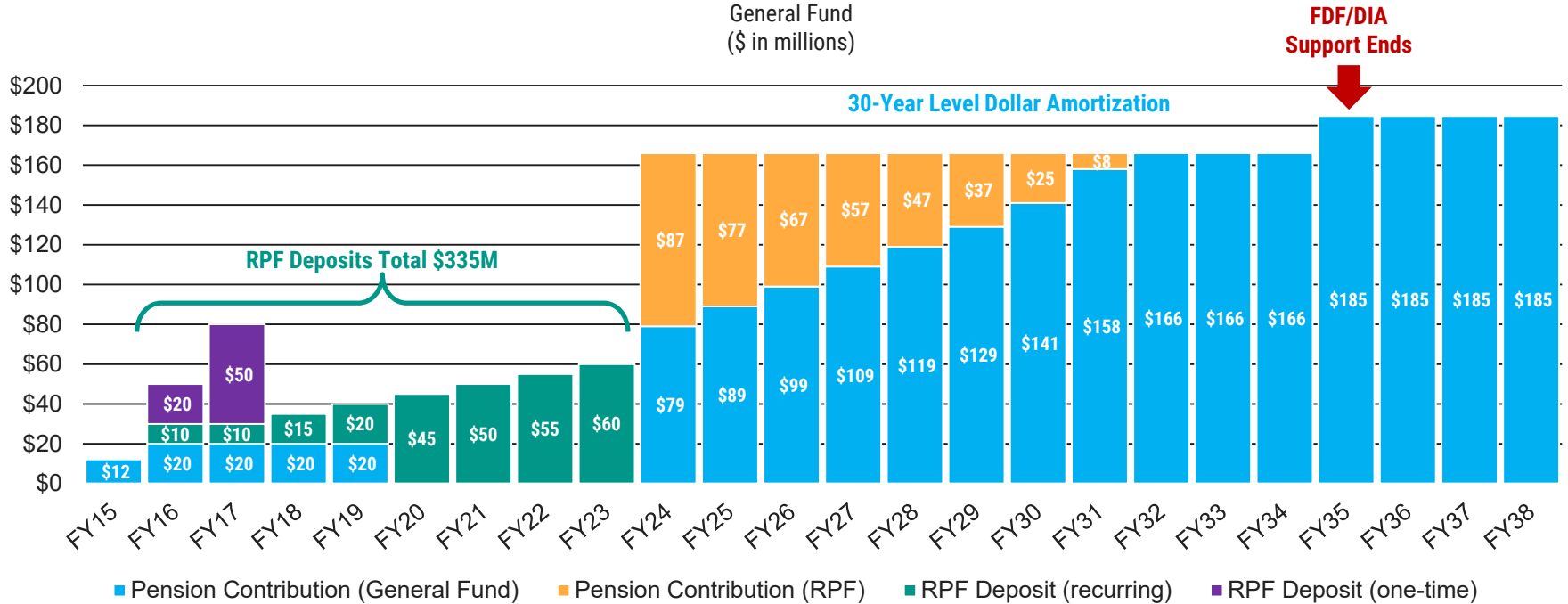
(1) Actuarial valuations for FY 2019 may be completed by spring 2020.

(2) The Retirement Systems have not yet established funding policies

(3) Foundation for Detroit’s Future and Detroit Institute of Arts are the “Grand Bargain” outside sources through FY 2034. Detroit Water and Sewerage Department and Detroit Public Library pension liabilities do not impact the General Fund.



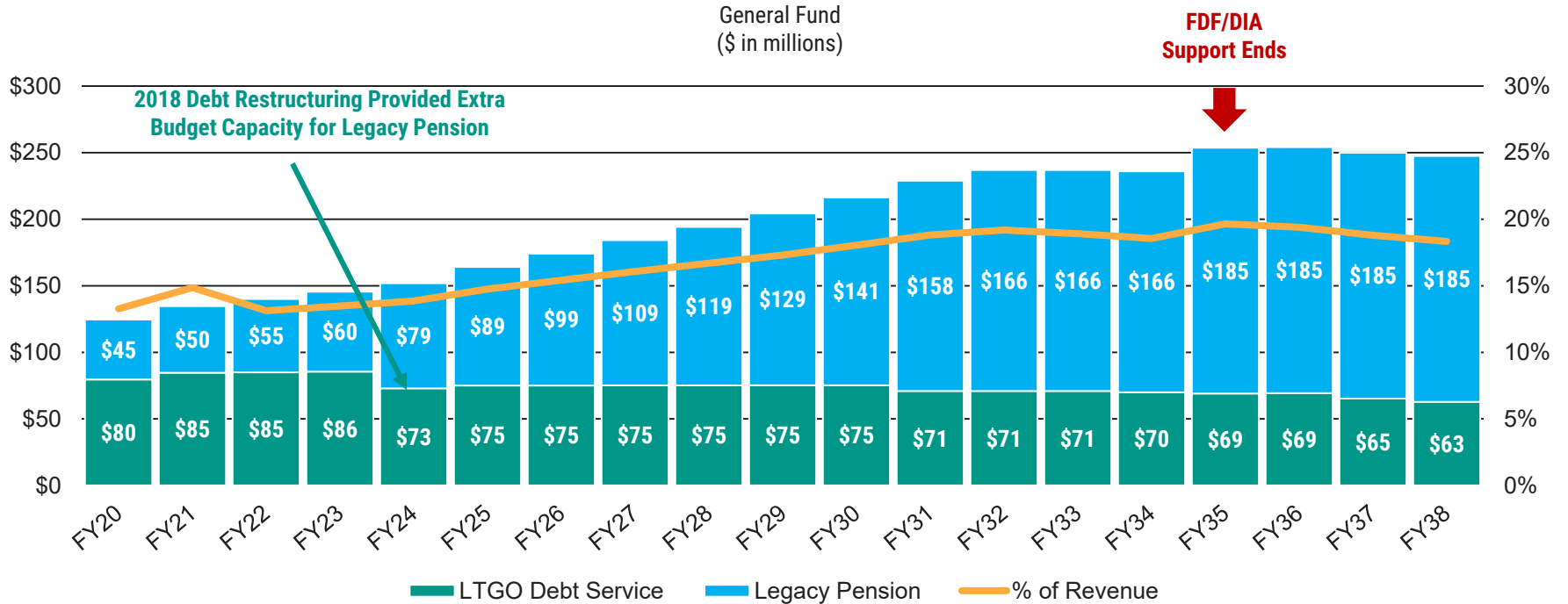
FY 2021 Retiree Protection Fund Plan



* Excludes "Grand Bargain" contributions from State of Michigan, Foundation for Detroit's Future (FDF), and Detroit Institute of Arts (DIA). DWS and Library liabilities and contributions are separate.



Recurring Debt Service and Legacy Pension Costs



Excludes RPF Deposits from one-time fund balance in FY16 (\$20M) and FY17 (\$50M). Excludes "Grand Bargain" contributions, which provide \$18.7M per year through FY34. Excludes DWSD and Library. LTGO Debt Service excludes B-Note debt service allocated to enterprise funds.



CITY OF DETROIT CAPITAL PLAN

INTRODUCTION

The City continues to make major capital investments to maintain City services and amenities at levels Detroiters expect and deserve. Over the last five years, we have installed 65,000 new LED streetlights, demolished 15,000 dangerous vacant houses, added and replaced over 120 buses to improve transportation service, replaced public safety vehicles to reduce Police and EMS response times, renovated over 80 parks, and invested in our recreation centers.

Thanks to the City's return to the bond market on its own credit in late 2018, we have been able to make ambitious capital investments. The ongoing coronavirus pandemic has required reevaluation and reworking of our original capital investment plan, but our access to the bond markets ensures we will continue making impactful investments that benefit all Detroiters. This plan demonstrates that during Fiscal Years 2021-2024, we will continue our investments to improve the City's critical infrastructure, expand economic growth and opportunity, and continue to revitalize our neighborhoods. Our strong public-private partnerships will continue to create unprecedented financial impact, with programs like the Strategic Neighborhood Fund and the Affordable Housing Leverage Fund creating over \$1 billion dollars in investments in our neighborhoods.

FY21-FY24 EXPENDITURES

The City of Detroit is responsible for maintaining a large inventory of capital assets, including roads, parks, public safety facilities and municipal buildings, libraries, water and sewerage infrastructure, and a fleet of over 2,000 vehicles. Capital investments by the City enhance our neighborhoods, strengthen public safety, improve citizen mobility, and elevate the quality of life in our city.

These investments are aligned with both the five-year Capital Agenda's specific goals and with its broad strategy of rebuilding population density in Detroit by increasing support for the existing population while also attracting new residents and businesses into thriving neighborhoods. This Capital Plan also reflects an additional \$80 million anticipated in the autumn of 2020 from the issuance of the City's second bond series.

In addition to the projects outlined in this plan, a large number of projects begun with the first series of UTGO bonds issued in FY19 will be completed over the course of FY21. In keeping with our capital budgeting policies, the funds for these projects will be balanced forward and spent down.

The City's capital plan has been restructured to align capital investments with the City Strategic Priorities that guide our new method of outcome budgeting. These priorities are:

- Increased Economic Opportunity and Reduced Poverty
- Improved Public Safety
- A More Vibrant and Beautiful City
- Strengthened City Services
- Effective Governance

Many of the City's capital investments will fall into multiple Strategic Priorities. For example, while a new greenway undoubtedly makes the City more vibrant and beautiful, it also creates new mobility options and increases economic opportunity for residents who do not drive and who can now more safely and efficiently bike, scooter, or walk to work.

Housing & Economic Opportunity

Housing and increased economic opportunity are the most exciting parts of our Capital Plan. Although the funding discussed in this section does not appear directly in the City's budget or the table at the end of this section, it is held by fiduciary organizations for the exclusive use by the City to implement the Strategic Neighborhood Fund (SNF) and the Affordable Housing Leverage Fund (AHLF). These funds are a critical component of the Capital Plan.

SNF and AHLF neighborhoods will be marked by design excellence and a variety of choice—in housing, in recreational assets, and in amenities. The Housing & Revitalization Department, in partnership with the Michigan Local Initiatives Support Corporation and Invest Detroit are revitalizing neighborhoods through the restoration of existing properties and with newly built single- and multi-family homes. The City is committed to preserving all regulated affordable housing units and to ensure that wherever growth occurs it increases inclusion and reduces segregation. There will be mixed income and affordable housing throughout the City, ensuring that those who have remained in Detroit benefit from its resurgence.

SNF Phase 1 funding commitments totaled \$42 million (\$26 million in public subsidy) for three Detroit neighborhoods: Islandview/Greater Villages, Vernor/Southwest and Livernois/McNichols. SNF Phase 2 remains on track to raise \$130 million for projects across seven neighborhoods: Grand River/Northwest, Warrendale/Cody Rouge, Russell Woods/Nardin Park, Campau/Banglatown, Gratiot/Seven Mile, East Warren/Cadieux, and Jefferson Chalmers. These philanthropic commitments will allow the Funds to leverage \$628 million in private capital, \$150 million in low-cost capital, and \$124 million in federal and state grants, for a total of \$1.1 billion dollars in neighborhood investments.

The AHLF is a tool established to achieve the goals of the City's multifamily housing strategy to preserve 10,000 existing affordable housing units and create 2,000 new affordable housing units. The total affordable housing investment identified in the plan is projected at \$765 million in private equity, conventional debt, low-income housing tax credits/Michigan State Housing Department Authority equity, and \$250 million from the AHLF itself.

The City's successful partnerships with private entities will continue to be a critical component of our neighborhood-focused economic development effort through the four-year capital plan period. Our most notable accomplishments in this area are of course the redevelopment of the Michigan Central Station and its surrounding area by the Ford Motor Company for use as its tech innovation campus and the expansion of FCA's Mack Avenue Engine Complex and Jefferson North Assembly Plant. The total investment in the Michigan Central development will be approximately \$740 million, as well as an additional \$10 million invested in the Corktown neighborhood through a Community Benefits Agreement. The project will create 2,500 direct, permanent jobs, 2,500 indirect jobs in Ford facilities, and 2,000 construction jobs. The total investment in the FCA plants will be approximately \$2.5 billion, including \$35 million in community benefit investments. The FCA expansion will result in not just 4,000 new jobs, but 4,000 new jobs for which Detroiters are given priority.

A More Vibrant & Beautiful City

The Capital Plan reflects the need to focus public infrastructure investment where it will create the greatest return: supporting the existing population and attracting new residents and businesses into revitalized neighborhoods. The City plans to continue developing and implementing projects that foster vibrant, inclusive neighborhoods across the City of Detroit.

In the most recent Capital Agenda, the City laid out a plan to make transformative investments into recreational assets. Parks across the city will continue to receive substantial investments, and in some cases expansions, with modern play equipment, safe walking paths, ample lighting, and inviting landscaping. Many parks have been designated as soccer hubs and will be upgraded to provide plenty of field space for Detroiters of all ages to master the skills of one of our most popular sports. Parks improvements will continue to be made with extensive consultation with the residents impacted by that park and its amenities. The City's commitment to open, inclusive, and accessible spaces that meet the diverse needs of residents of all ages remains strong.

Our recreation centers will continue to be modernized and improved to allow for the ongoing expansion of programs, including the addition of mini-libraries. Recreation centers are the heart of many of our communities and provide not only recreational programming but also educational and skill development programs. They serve as a safe space either before or after school for many young Detroiters. So whether a resident seeks to use the internet to apply for a job, take a dance class, join a book club, or do all three, our recreation centers will continue to deliver.

Through extensive community engagement, the City has identified areas that can be transformed into greenways to connect the City's neighborhoods to each other and to downtown and riverfront amenities. The first three mile segment of the Joe Louis Greenway will break ground on the autumn of 2020 and, when complete, will form a 32 mile loop connecting City neighborhoods, four neighboring cities, and even provide an international path to Canada. By providing many methods of mobility, especially non-motorized methods via greenways, trails, and protected bike lanes, barriers to access to City amenities and employment opportunities will be substantially lowered.

The Capital Plan anticipates investments at two of our cultural treasures: the Charles H. Wright Museum of African American History and the Detroit Historical Museum. These capital improvements will allow the museums to continue their ongoing campaigns to modernize their facilities and create welcoming, inclusive, accessible spaces to tell the stories of Detroit and its residents.

One of the strongest drivers of success is the availability of inclusive, exciting, and safe parks, recreation centers, and cultural assets. This Capital Plan continues to implement investments that will shape Detroit's recreational and cultural landscape for generations to come.

Improved Public Safety & Health

To continue promoting positive health outcomes in our community, the Capital Plan continues improvements to our health clinics and mobile health clinics to create modern health provision centers with even more services. The mobile clinic fleet will visit our neighborhoods and provide critical services like immunizations, STI testing and prevention, unintended pregnancy prevention, WIC enrollment, blood lead testing, needs assessments, and many other services in conjunction with community partners who work to help reduce infant mortality, drug abuse, and chronic disease.

Our Police and Fire Departments will continue to receive substantial capital investments in vehicles, information technology, and facility improvements. The completion of the City's fleet replacement plan in the four-year period of this plan will see the entire Police and Fire fleets within an industry standard lifecycle. A modernized and optimized public safety fleet will ensure that police officers and firefighters are able to swiftly and reliably protect the public. The replacement of the City's fire fighting fleet will ensure that we maintain our top-tier ISO certification and keep property insurance rates lower.

Public safety information technology will continue to undergo the massive modernization and replacement campaign begun during FY20. Everything from body cameras to servers, in-vehicle laptops to secured fiber optic cable between public safety facilities is targeted for investment. New atmospheric monitoring devices will allow our firefighters to work safely inside burning

structures with reduced risk of exposure to noxious and harmful gases. Our Police Department will receive drones that will allow them to look around and inside structures during low visibility or high risk situations without putting themselves in unnecessary danger.

The City's firehouse improvement campaign will be completed during this four-year plan period, ensuring that all of our firehouses are at a state of good repair. These improvements allow our firefighters to operate effectively and safely within the buildings that often serve as their homes for many long shifts. Police precincts will continue to undergo the repairs and improvements that began at the start of FY19; the anticipated second bond series in the first half of 2020 will allow this investment campaign to ramp up. Additionally, the Police Department will complete the lease consolidation initiative started in FY 2019 that will see the department move out of two leased buildings into a single city-owned facility. This will allow the City to save funds on lease costs while simultaneously providing the Police Department sufficient new space to fully operate a number of policing units.

Finally, improvements will continue at the City's Animal Care & Control building, allowing for the care of more animals in clean and humane conditions. The City remains committed to ensuring that all animals that come into its care receive quality, respectful attention.

Strengthened City Services

Investment in roads, transit, and sidewalks is critical, especially in a city as large as Detroit. This Capital Plan provides for the City's continuing transformational investment into our roads and transportation infrastructure. We seek to create a reliable transportation system that connects our residents and neighborhoods, improves public safety, creates economic opportunity, and contributes to the reduction of poverty.

Roads, sidewalks, bridges, and streetscapes will receive nearly \$200 million in improvements over the course of this plan. Road quality reports and accident data will drive the investment into our road resurfacing and replacement program, along with investments into traffic control and calming efforts. City sidewalks will be replaced where needed and efforts to make our sidewalks and roadways fully ADA compliant will continue with the ongoing installation of ramps and curb cuts. The rollout of more protected bike lanes citywide will ensure sufficient access to safe, non-motorized forms of transportation.

Our public transit system is a critical component of our local economy, enabling thousands of people to move about the city every day. This four-year plan envisions an investment of nearly \$177 million into our public transit infrastructure. The biggest and most impactful project is the complete rebuild of the Department of Transportation's Coolidge facility which will serve as the new central repair and maintenance center for the City's fleet of buses. This will ensure that our buses are maintained in top condition and are running reliably around the clock.

The bus fleet will also continue to be modernized and expanded over the plan period, allowing for the continued establishment of more 24-hour routes and increased bus frequency. Technology improvements in the transit system will allow riders to enjoy Wi-Fi on our buses, check the status of the next bus, and easily engage with an online customer service portal. Finally, continued improvements to our bus shelters will provide lighting and phone charging plugs and will give riders a safe and comfortable place to wait for their bus.

Effective Governance

Technological advancement waits for no one and the City of Detroit plans to stay at the forefront of technological innovations that will bring the most effective services to our residents and improve the efficiency of government.

Investments in technology will include fundamentals like new computers and server hardware, faster network switches, and advanced cloud solutions. The City's Department of Innovation and Technology will continue rolling out new enterprise software solutions such as an Enterprise Asset Management system, which will track all City-owned assets, their conditions, and the amount of investment made into them; an Enterprise Document Management system, which will convert many of the City's currently paper-based functions into an instantaneous digital system; an Enterprise Records Management system, to properly retain records subject to numerous retention schedules and make the retrieval of records smooth and quick; and an enterprise solution for tracking and managing the City's utility expenses.

Bringing assets critical to city government operations into a state of good repair continues to be a high priority in the City's capital strategy. Along with the public safety fleet, the general city fleet will be replaced and rightsized over the course of this capital plan period. City vehicles will be put into a standard operational life of five years with the goal of replacement at that time and not later. Revenues from the sale of these relatively newer vehicles will be used to continue the replacement cycle.

The Detroit Water and Sewerage Department (DWSD) will continue implementing its \$552 million capital improvement plan over the next four years. The investments into the City's water and sewerage infrastructure will continue the City's goal of delivering safe and cost effective water and sewerage services. In furtherance of our mission to put health and safety in water delivery first, the water main replacement projects will also involve the replacement of lead service lines. Additional DWSD capital investments include water meter replacements citywide, replacement of fire hydrants, the rehabilitation of the sewerage and stormwater infrastructure, and flood control measures along the riverfront.

Investments into the City service yards begun in FY19 will continue through the early years of this capital plan. These service yards are the hubs of City service provision, with fleet repair facilities, salt domes, and storage of heavy equipment like salt trucks, plows, dump trucks, and construction equipment. The City will also begin the process of consolidating a number of our service yards and garages into one centralized, more cost effective location.

FINANCING THE FY21-24 CAPITAL PLAN

The City annually implements its Capital Plan by appropriating funds for capital projects through the budget development process. The Plan is primarily financed with UTGO bond proceeds and supplemented by prior years' surpluses, state and federal funds, and grants.

During FY19, the City issued UTGO bonds in the amount of \$136.6 million on its own full faith and credit for the first time since our bankruptcy. During FY21, the City will issue a second series of UTGO bonds under existing City Council authorization. These two bond series constitute the City's capital funding in the FY21-24 Capital Plan.

The City does not budget the annual surplus in the same year it is realized, but waits until it is recognized, via the annual audit, and treats it as unassigned fund balance to be allocated among the competing one-time spending needs. For FY20, the City set aside \$33.1 million in unassigned fund balance to support capital projects, but due to the impact of the coronavirus pandemic, will not allocate any of its fund balance in FY21. Thanks to the City's reentry to the bond market, we do not need to continue utilizing our annual surplus for capital expenditures.

Debt Financing

With our reentrance into the bond markets, City capital investments will be financed primarily through long-term debt. Long-term debt related to capital investment has two main purposes:

- (1) It finances acquisition, construction, repair, and renovation of City-owned buildings and equipment that are necessary to provide public services; and
- (2) It finances infrastructure improvements to ensure the City's continued growth

The City adheres to a Debt Issuance and Management Policy (CFO Directive No. 2018-101-007) that established the conditions for issuing debt and the management of such debt. The City's policy is to utilize long-term debt for capital purposes. However, the policy provides that short-term debt may be used for certain types of projects, financing of equipment and vehicles, and, in rare cases, operations.

The City reentered the capital markets with a new General Obligation bond debt issuance in late 2018 for capital purposes. The City has achieved four consecutive years of balanced budgets and operating surpluses since FY15 and has also received two credit rating upgrades. The City's credit ratings with Moody's and S&P are currently Ba3 and BB-, respectively.

The new bond issuance entailed the sale of Unlimited Tax General Obligation (UTGO) bonds issued on the full faith and credit of the City. UTGO bonds are an important method for funding our capital priorities, because they allow the City to begin funding projects that previously would have required the use of General Fund surpluses. This allows the City's surpluses to be utilized more effectively for operating needs and for important financial planning strategies like contributions to the Budget Reserve and to the Retiree Protection Fund for the City's pensions.

Authorization for these new bonds was previously obtained from the citizens of Detroit. The City originally had \$286 million in voter-approved, unissued UTGO authority. The City Council has authorized the issuance of \$255 million in UTGO bonds, though the capital plan currently envisions an immediate need of \$235 million for projects in the plan period. The City does not plan to issue short-term taxable debt at this time.

It is anticipated that the City will seek additional UTGO voter authorization during this capital plan period.

UTGO debt is repaid from a dedicated debt service millage. State law allows the city to levy a debt service millage on certain real and personal property to meet annual interest and principal obligations. The City's historical debt service millage ranged from 7.0753 mills in FY06 to 9.82 mills in FY15. The current Debt Service millage is 9.0 mills. Due to the City's extended absence from capital markets until FY18, the outstanding UTGO debt service is scheduled to decline substantially over the next several years. This afforded the City an opportunity to increase its UTGO debt and remain within its historical millage levels. The City sold \$135 million in UTGO debt in FY19 and anticipates selling an additional \$80 million in the current fiscal year. These bond sales are not expected to increase the current debt service millage.

The City's current outstanding bonded debt totals \$1.6 billion (excluding HUD notes of \$40 million), with debt service comprising about 7% of the General Fund budget annually. Prior to reentering the bond market on its own credit, Detroit had access to the credit markets through the Michigan Financing Authority, as evidenced by both the exit financing and the refinancing of limited State-revenue supported bonds (a limited type of credit).

On November 16, 2017, the Michigan Finance Authority issued \$124.5 million in revenue bonds on behalf of the City for major and local street improvements. The source of repayment for these bonds is the annual allocation of gas and weight tax funds to the City through Act 51. The total principal outstanding to date is \$90 million. On December 13, 2018, the City issued \$176 million in refunding bonds to purchase prior financial recovery bonds at a discount in order to reduce gross debt service in future years and achieve present value savings.

In 2019, to support the demolition of the Joe Louis Arena, the City issue \$10 million in capital improvement bonds of which \$4.2 million has been drawn down to date. The due date for the final drawdown is June 30, 2020.

On March 14, 2018, the City fully redeemed its outstanding C Note Limited Tax General Obligation (LTGO) bonds. This debt was redeemed utilizing General Fund surpluses and proceeds from the sale of the Premier Garage, as required for redemption of the bonds. Redemption of this debt allows the City to fund other operating needs and additional capital projects.

Other City-related entities that have active debt issuance programs are the Public Lighting Authority (PLA) and the Detroit Water and Sewage Department (DWSD).

In June 2014, the Michigan Finance Authority issued \$185.7 million in revenue bonds for street lighting infrastructure improvements on behalf of the PLA. These bonds are secured by a first lien on certain of the City's Utility Users' Taxes (\$12.5 million annually, until repayment) as authorized under Public Act 393 of 2012.

DWSD uses debt financing, repaid by revenues from rate payers, to support its ongoing capital improvement program. The DWSD Capital Improvement Plan is subject to approval by the Board of Water Commissioners. The Great Lakes Water Authority issues bonds on behalf of DWSD to fund the DWSD capital plan projects.

External Sources

As is the case with other cities, Detroit receives revenue transfers, through grants and aid, from the Federal and State government. Often that money compensates for required investments, improvements, and regulations imposed or mandated by them. Detroit also receives a substantial amount funding each year via grant awards from private sector entities such as foundations and corporations.

Intergovernmental Grants & Aid

The City receives a number of categorical, matching and formula-driven grants; many are used for operating purposes, some are for capital projects. Federal aid can flow directly to the city of Detroit; some gets passed through various State of Michigan departments. Large capital grants coming to Detroit are for transportation, streets, roads and traffic signals, tree removal, private and public housing, safety and security equipment, and community development.

Philanthropy

The City continues to be successful in seeking grant awards from a variety of foundations and corporate sources. These grants have funded park improvements and other open space initiatives. Additionally, public-private partnerships have been utilized for neighborhood revitalization, economic development, housing, planning, transit, public safety, health, and workforce development initiatives. In FY21, the City will continue to leveraging its UTGO bond proceeds to bring greater philanthropic investment into Detroit's neighborhoods.

CAPITAL PLANNING PROCESS

The capital planning process begins with a project submission period during which all departments have an opportunity to identify their facility, equipment, infrastructure, and planning needs in a systematic, prioritized manner, and to submit their capital investment proposals for funding consideration. Departments may utilize both internal assessments and external constituent requests to develop their capital improvement projects. Project requests must include costs estimates, a description of the proposed scope of work, and any other requested information to help City officials conduct their respective evaluations. A final evaluation of the projects will be conducted by the Office of the Mayor to ensure alignment with the City Strategic Priorities. At this time, departments may be required to submit additional information.

Project proposals must also account for any impacts on the City's operating budget. Such proposals are subject to additional review to determine the anticipated effect on personnel, maintenance, utilities, and supply costs, as well as expected changes in service demand or delivery of departmental programs. It is generally assumed that certain types of projects, such as HVAC system upgrades and window replacements, will provide operating budget savings as a result of improved energy efficiency.

Because our capital plan will require regular review and supplementation as the future unfolds, the City has established a Capital Projects Team in the Office of Budget, as well as a Facilities Steering Committee, a Vehicle Steering Committee, and an Infrastructure Coordinating Committee.

The Facilities Steering Committee will develop a Facilities Master Plan that will right-size the city's total footprint; bring the City's facility inventory into a state of good repair; avoid investments into assets that the City is likely to vacate; and set the long-term strategic direction that helps to leverage other City resources.

The Vehicle Steering Committee has developed the City Fleet Rightsizing and Replacement Plan that guides the City's acquisitions of new vehicles and the replacement of existing vehicles that have reached the end of their useful life. Through this Committee, the City will ensure that the City fleet is sized appropriately based on true departmental and service provision need, as well as standardize the fleet to reduce operating costs.

Finally, the Infrastructure Coordinating Committee brings together the major infrastructure departments of the City to ensure that investments are scheduled and implemented in ways that are complementary to other necessary infrastructure investments. For example, when the Department of Public Works intends to replace a stretch of roadway, it will work with the Detroit Water and Sewerage Department and the Public Lighting Authority to ensure that any investments planned by these respective entities are undertaken while the road surface is already removed.

**CITY OF DETROIT
FY20 BUDGET AND FY21-24 FOUR-YEAR PLAN
GENERAL CITY CAPITAL IMPROVEMENTS**

	FY2020 Adopted Budget	FY2020 Amended Budget	FY20-21 Adopted Budget & Bonds ¹	FY21-22 Forecast Budget	FY22-23 Forecast Budget	FY23-24 Forecast Budget	Four-Year Plan Total
Charles H. Wright Museum							
Capital Improvements to Museum	-	-	2,500,000	-	-	-	2,500,000
Total Charles H. Wright Museum	-	-	2,500,000	-	-	-	2,500,000
Detroit Historical Museum							
Capital Improvements to Museum	-	-	2,500,000	-	-	-	2,500,000
Total City Clerk	-	-	2,500,000	-	-	-	2,500,000
Office of the Chief Financial Officer							
Office of Budget - Laptops/Computers	5,000	-	-	-	-	-	-
Contracting & Procurement - Laptops/Computers	17,500	-	-	-	-	-	-
Financial Planning & Analysis - Laptops/Computers	5,000	-	-	-	-	-	-
Total OCFO	27,500	-	-	-	-	-	-
City Clerk							
E-Scribe Software	99,000	-	-	-	-	-	-
Total City Clerk	99,000	-	-	-	-	-	-
CRIO							
Case management software	78,000	-	-	-	-	-	-
Total CRIO	78,000	-	-	-	-	-	-
Department of Appeals & Hearings							
Document scanning/new e-filing system	150,000	-	-	-	-	-	-
Software suite for document scanning	35,539	-	-	-	-	-	-
Total DAH	185,539	-	-	-	-	-	-
Department of Innovation & Technology							
Enterprise Asset Management System	2,250,000	-	-	-	-	-	-
Enterprise Document Management System	1,500,000	-	-	-	-	-	-
Network Infrastructure & Security Improvements	2,000,000	-	-	-	-	-	-
Technology Upgrades & Additions - Public Safety	-	-	8,174,255	-	-	-	8,174,255
Technology Upgrades & Additions - PCs & Laptops	880,000	-	-	-	-	-	-
Total DoIT	6,630,000	-	8,174,255	-	-	-	8,174,255
Elections Department							
ReliaVote system for absentee voting	235,414	-	-	-	-	-	-
Konnect Poll Chief Software	145,672	-	-	-	-	-	-
Tablets	113,000	-	-	-	-	-	-
Total Elections	494,086	-	-	-	-	-	-
Fire Department							
Fire Facilities Capital Improvements	-	-	3,000,000	-	-	-	3,000,000
Fire Inventory Management System	-	-	500,000	-	-	-	500,000
Total Fire	-	-	3,500,000	-	-	-	3,500,000
Fleet Management							
General City Fleet Replacement	8,914,305	-	-	-	-	-	-
Health Fleet Replacement	-	-	220,000	-	-	-	220,000
Police Fleet Replacement	-	-	6,650,000	-	-	-	6,650,000
Fire Fleet Replacement	-	-	6,255,745	-	-	-	6,255,745
Total Fleet Management	8,914,305	-	13,125,745	-	-	-	13,125,745

**CITY OF DETROIT
FY20 BUDGET AND FY21-24 FOUR-YEAR PLAN
GENERAL CITY CAPITAL IMPROVEMENTS**
(Continued)

	FY2020 Adopted Budget	FY2020 Amended Budget ¹	FY20-21 Adopted Budget&Bonds	FY21-22 Forecast Budget	FY22-23 Forecast Budget	FY23-24 Forecast Budget	Four-Year Plan Total
General Services Department							
Recreation Facilities Improvements	-	-	5,300,000	-	-	-	5,300,000
City Park Improvements	-	-	8,300,000	-	-	-	8,300,000
Joe Louis Greenway - Segment 1	-	-	20,000,000	-	-	-	20,000,000
Office of Sustainability - Utility Bill Mgmt Software	1,265,000	-	-	-	-	-	-
Total GSD	1,265,000	-	33,600,000	-	-	-	33,600,000
Health Department							
Ultrasound Machine & Clinic Furniture	9,000	-	-	-	-	-	-
Sword Solutions Software	3,000	-	-	-	-	-	-
Computers & Equipment for New Staff	8,000	-	-	-	-	-	-
Computers, Tablets, & Inspection materials	15,070	-	-	-	-	-	-
Tablets & Clinical Furniture for Health locations	260,000	-	-	-	-	-	-
Total Health	295,070	-	-	-	-	-	-
Housing & Revitalization Department							
Laptops	7,000	-	-	-	-	-	-
Total HRD	7,000	-	-	-	-	-	-
Human Resources Department							
Laptops	5,000	-	-	-	-	-	-
Total Human Resources	5,000	-	-	-	-	-	-
Law Department							
Computers & Laptops for New Staff	33,000	-	-	-	-	-	-
Total Law	33,000	-	-	-	-	-	-
Mayor's Office							
Computers & Laptops for New Staff	10,000	-	-	-	-	-	-
Total Mayor's Office	10,000	-	-	-	-	-	-
Municipal Parking Department							
Garage & Meter Maintenance & Repairs	5,000,000	-	-	-	-	-	-
Lighting Towers for JLA	54,000	-	-	-	-	-	-
Video Cameras & Equipment	2,500	-	-	-	-	-	-
Total Parking	5,056,500	-	-	-	-	-	-
Non-Departmental							
Land Acquisition for Economic Development	7,500,000	-	-	-	-	-	-
Total Non-Departmental	7,500,000	-	-	-	-	-	-
Planning & Development							
Neighborhood Studies & Implementation	2,500,000	-	-	-	-	-	-
Total Planning & Development	2,500,000	-	-	-	-	-	-

**CITY OF DETROIT
FY20 BUDGET AND FY21-24 FOUR-YEAR PLAN
GENERAL CITY CAPITAL IMPROVEMENTS
(Continued)**

	FY2020 Adopted Budget	FY2020 Amended Budget ¹	FY20-21 Adopted Budget&Bonds	FY21-22 Forecast Budget	FY22-23 Forecast Budget	FY23-24 Forecast Budget	Four-Year Plan Total
Police							
Police Lease Elimination Plan	-	-	3,200,000	-	-	-	3,200,000
Police Facilities Capital Improvements	-	-	7,700,000	-	-	-	7,700,000
Bulletproof Vest Replacement	-	-	700,000	-	-	-	700,000
Total Police	-	-	11,600,000	-	-	-	11,600,000
Department of Public Works							
Equipment	1,500,000	1,500,000	2,067,000	1,500,000	1,500,000	1,500,000	6,567,000
Highway Bridges	3,458,450	3,458,450	-	-	-	-	-
Bridge Improvements	500,000	500,000	-	-	-	-	-
Road & Bridge Repair, Resurfacing, & Reconstruction	30,369,697	30,369,697	24,250,000	24,735,000	25,229,700	25,734,294	99,948,994
Trunkline Improvements	1,962,478	1,962,478	-	-	-	-	-
Greenways, Mobility, & Sidewalks	-	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Traffic Control Improvements	2,050,000	2,050,000	1,181,040	2,050,000	2,091,000	2,132,820	7,454,860
Traffic Control Roadways - Federal & State Grants	14,050,000	14,050,000	14,331,000	14,331,000	14,617,000	14,909,340	58,188,340
Debt Service	3,160,973	3,160,973	13,828,912	12,998,855	12,998,855	12,998,855	52,825,477
Total DPW	57,051,598	57,051,598	57,657,952	57,614,855	58,436,555	59,275,309	232,984,671
Total General City Agencies	90,151,598	57,051,598	132,657,952	57,614,855	58,436,555	59,275,309	307,984,671

¹Due to the coronavirus pandemic, the \$80 million in anticipated bonds from the second UTGO bond series will now be available in Fall 2020.

Road Bond Projects					
Project	Project Budget	Projected Spend by 6/31/2020	FY21 Projected Spend	FY22 Projected Spend	FY23 Projected Spend
Streetscapes	80,000,000	62,899,200	17,100,800	-	-
Sidewalk Repair & Replacement	20,000,000	20,000,000	-	-	-
Road Improvement	23,764,555	23,764,555	-	-	-
Bond Sale Expenses	735,445	735,445	-	-	-
Total	124,500,000	107,399,200	17,100,800	-	-

**CITY OF DETROIT
FY20 BUDGET AND FY21-24 FOUR-YEAR PLAN
ENTERPRISE AGENCIES CAPITAL IMPROVEMENTS**

	FY2020 Adopted Budget	FY2020 Amended Budget ¹	FY20-21 Adopted Budget & Bonds ¹	FY21-22 Forecast Budget	FY22-23 Forecast Budget	FY23-24 Forecast Budget	Four-Year Plan Total
Department of Transportation							
Coolidge Facility Rebuild - Federal/State Funding	20,000,000	5,000,000	25,000,000	27,000,000	30,000,000	8,000,000	90,000,000
Coolidge Facility Rebuild - City Funding	-	-	5,000,000	-	5,000,000	-	10,000,000
Fixed-Route Vehicle Replacement/Expansion	26,900,000	-	25,965,000	-	21,305,000	-	47,270,000
Non-Revenue Vehicle Replacement/Expansion	500,000	-	500,000	500,000	500,000	500,000	2,000,000
Mid-life Vehicle Acquisition/Overhaul	6,000,000	-	6,000,000	6,000,000	6,000,000	6,000,000	24,000,000
Facility Improvements	1,000,000	-	1,000,000	1,000,000	500,000	500,000	3,000,000
Information Technology	5,144,320	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Operations Equipment	491,376	-	491,376	472,946	182,903	182,903	1,330,128
Total DDoT	60,035,696	5,000,000	64,956,376	35,972,946	64,487,903	16,182,903	181,600,128
Water & Sewerage Department - Retail²							
Water							
Water Field Services	52,219,000	-	41,984,000	15,238,000	14,000,000	-	71,222,000
Metering	12,000,000	-	12,000,000	4,000,000	4,000,000	-	20,000,000
General Purpose	6,695,000	-	4,140,000	2,795,000	-	-	6,935,000
Water Central Services: Fleet	2,432,000	-	2,000,000	2,000,000	2,000,000	-	6,000,000
Water Central Services: Facilities	4,602,000	-	2,000,000	2,000,000	2,000,000	-	6,000,000
Water Central Services: Information Technology	5,316,000	-	3,287,000	1,788,000	1,618,000	-	6,693,000
Water Subtotal	83,264,000	-	65,411,000	27,821,000	23,618,000	-	116,850,000
Sewerage							
Sewer Field Services	35,063,000	-	25,363,000	-	-	-	25,363,000
Green Infrastructure	10,195,000	-	12,880,000	10,373,000	3,933,000	-	27,186,000
General Purpose	6,695,000	-	4,140,000	2,795,000	-	-	6,935,000
Sewer Central Services: Fleet	2,432,000	-	2,000,000	2,000,000	2,000,000	-	6,000,000
Sewer Central Services: Facilities	4,602,000	-	2,000,000	2,000,000	2,000,000	-	6,000,000
Sewer Central Services: Information Technology	5,316,000	-	3,287,000	1,788,000	1,618,000	-	6,693,000
Sewerage Subtotal	64,303,000	-	49,670,000	18,956,000	9,551,000	-	78,177,000
Water & Sewerage Total	147,567,000	-	115,081,000	46,777,000	33,169,000	-	195,027,000
Total Enterprise Agencies	207,602,696	5,000,000	180,037,376	82,749,946	97,656,903	16,182,903	376,627,128
¹ Due to the coronavirus pandemic, the \$80 million in anticipated bonds from the second UTGO bond series will now be available in Fall 2020.							
² DWSD capital amounts will not match placeholder used for legal budget.							
Grand Total - General City & Enterprise Agencies	297,754,294	62,051,598	312,695,328	140,364,801	156,093,458	75,458,212	684,611,799

Changes to the FY 2021 – FY 2024 Four-Year Financial Plan





CITY OF DETROIT
 OFFICE OF THE CHIEF FINANCIAL OFFICER
 OFFICE OF BUDGET
 BUDGET ADMINISTRATION

Coleman A. Young Municipal Center
 2 Woodward Avenue, Suite 1106
 Detroit, MI 48226
 Phone: (313) 224-6260
 Fax: (313) 224-2827

May 4, 2020

HONORABLE CITY COUNCIL

Re: **Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)**

After further review of the Recommended FY 2021 – FY 2024 Four-Year Financial Plan the Mayor presented on March 6, 2020, significant appropriation changes are necessary to maintain a balanced FY 2021 budget. Those appropriation changes require an amendment to the Mayor's Recommended Budget. Outlined below is a summary of the circumstances that have led to the changes needed to the FY 2021 Budget.

Due to the Coronavirus Disease 2019 (COVID-19) public health emergency and its mandatory business closures and impact on the national economy, the Office of Budget is projecting a \$194 million revenue shortfall in FY 2021 driven by:

- Gaming revenue losses directly tied to the casino closures on March 16, 2020
- Income tax reduction as employers have laid off and furloughed workers and there is a forecasted contraction in the national and state economy
- Anticipated State Revenue Sharing reduction due to a drop in state sales taxes
- Other revenue losses from suspended parking enforcement, bus fare interruption to protect drivers from COVID-19 and a reduction in business and construction permitting activity

The City is taking decisive actions to address the revenue shortfall:

- In early March, the Chief Financial Officer canceled all cash capital projects that were not yet under construction and all demolitions that were not an urgent life safety matter
- On April 3, the CFO issued a directive to freeze hiring and limit discretionary spending. Under this directive, departments were ordered to cancel discretionary contracts and purchases, make every attempt to limit overtime and limit new contracts to only those deemed critical by the CFO
- The Chief Procurement Officer is renegotiating contracts with major vendors to achieve savings
- The Mayor is eliminating new spending initiatives originally proposed in the FY2021 budget
- The City will ask authorities for cost savings measures to reduce appropriations
- To conserve reserves for operations, the Administration will reduce its demolition program in FY 2021 and eliminate a planned Rainy Day Fund deposit and a supplemental Retiree Protection Fund deposit
- The City is maximizing federal reimbursement for additional spending on COVID-19
- The City is instituting a number of workforce changes to reduce spending, preserve core City services, and treat employees fairly

The reductions to budgeted revenues and expenditures for FY 2021 impacting the General Fund are summarized below, along with a resolution for all appropriation changes. Detailed schedules of all changes at the cost center level and by category are attached. The changes also include revisions to the Detroit Water and Sewerage Department operating budget as approved by the Board of Water Commissioners.

To: Honorable City Council
 Fr: Tanya Stoudemire, Deputy CFO/Budget Director
 Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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**FY 2021 Revenue Shortfall vs.
 February 2020 Revenue Estimating**
 (\$ in millions)

Income Tax	\$ (101.0)
Wagering Tax	(60.6)
Property Tax	(7.0)
State Revenue Sharing	(14.5)
Other Revenues	<u>(11.0)</u>
Total	\$ (194.1)

FY 2021 Budget Solutions
 (\$ in millions)

Total Revenue loss vs. Feb 2020 Revenue Conference **\$ (194.1)**

Budget Solutions

Rainy Day Fund Withdrawal	\$ 50.0
Reduce FY 2021 use of fund balance	
Supplemental Retiree Protection Fund deposit	20.0
Supplemental Rainy Day Fund deposit	30.0
Cash Capital	5.0
Blight Remediation (remaining \$33M to be used for FY20)	7.0
Affordable Housing shift to CARES Act CDBG	5.4
Use CARES Act for DDOT fare loss	10.0
Use CARES Act to Reduce DDOT contribution	20.0
DDOT Workforce savings to reduce DDOT contribution	3.0
Workforce Savings (Executive Branch)	29.3
FY 2021 New Initiatives	
Summer Host Sites	2.3
5th Vacant Lot Cut	1.8
Police Cadet Program	1.0
Savings (Legislative Agencies)	1.0
Savings (Judicial)	1.6
CARES Act to Reduce People Mover contribution	4.0
Detroit Land Bank Authority	2.0
Detroit Economic Growth Corporation	0.3
Public Lighting Authority	0.1
Charter Revision Commission	<u>0.3</u>
Total	\$ 194.1

Balance **\$ -**

To: Honorable City Council
Fr: Tanya Stoudemire, Deputy CFO/Budget Director
Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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SIGNATURE PAGE

Sincerely,

A handwritten signature in cursive script that reads "Tanya Stoudemire". The signature is written in black ink on a white background.

Tanya Stoudemire, J.D.
Deputy CFO/Budget Director

Att: Changes to the FY 2021 – FY 2024 Four-Year Financial Plan

cc: Michael E. Duggan, Mayor
David P. Massaron, Chief Financial Officer
David Whitaker, Legislative Policy Division
Irvin Corley, Legislative Policy Division

To: Honorable City Council
 Fr: Tanya Stoudemire, Deputy CFO/Budget Director
 Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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RESOLUTION

BY COUNCIL MEMBER _____,

WHEREAS, the 2021 - 2024 Four-Year Financial Plan submitted to the Detroit City Council on March 6, 2020 included items that now require changes to maintain a balanced budget;

NOW BE IT

RESOLVED, that the Deputy CFO/Budget Director be and is hereby authorized to increase and decrease appropriations by the following amounts:

Appropriation	Change
Revenue	(191,757,465)
1000 - General Fund	(116,211,335)
00064 - Fire Executive Management & Support	23,000
00065 - Fire Ordinance Enforcement	4,620,000
00067 - Fire Emergency Medical Services	19,130,000
00119 - Police Support Services Bureau	(6,811,000)
04739 - Non Dept General Revenues/Expenditures	(172,317,000)
05715 - 36th District Court State Transferred Functions	4,855,000
06925 - Non Dept Casino Site Support & Infrastructure Improvement	(8,103,000)
13608 - Non Dept Pension & Employee Benefits Pension	(171,605)
14001 - Non Dept Budget Reserve	20,000,000
20255 - Prior Year Activity	47,381,658
20518 - HRD Housing Affordability Fund	(5,361,388)
25240 - Increased Public Safety - DFD	(19,457,000)
1003 - Blight Remediation Fund	(40,000,000)
20253 - Blight Remediation Projects	(40,000,000)
2490 - Construction Code Fund	(2,273,430)
10814 - BSEED Administration	6,041,000
10815 - BSEED Mechanical	(3,880,430)
11110 - BSEED Property Maintenance Code	(1,408,000)
13162 - BSEED Construction	(3,026,000)
4533 - City of Detroit Capital Projects	(5,000,000)
20255 - Prior Year Activity	(5,000,000)
5301 - Transportation Operation	(7,000,000)
00151 - DDOT Transportation	(7,000,000)
5720 - DWSD-R-Water	(1,074,200)
20173 - WDWSD-R Operating Revenue	(1,074,200)
5820 - DWSD-R-Sewer	(20,198,500)
20184 - SDWSD-R Operating Revenue	(20,198,500)

To: Honorable City Council
 Fr: Tanya Stoudemire, Deputy CFO/Budget Director
 Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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Appropriation	Change
Expenditure	(191,757,465)
1000 - General Fund	(116,211,335)
00015 - HRD Real Estate	(16,079)
00028 - DPW Administration	(144,937)
00058 - OCFO Office of the Chief Financial Officer	(124,683)
00059 - OCFO Office of Budget	(401,429)
00060 - OCFO Office of the Assessor	(994,945)
00061 - OCFO Office of Contracting & Procurement	(287,192)
00063 - OCFO Office of the Treasury	(1,222,424)
00064 - Fire Executive Management & Support	5,496,914
00065 - Fire Ordinance Enforcement	5,144,725
00067 - Fire Emergency Medical Services	22,450,053
00068 - Health Department Administration	(190,747)
00096 - Mayor's Executive Office	(925,389)
00102 - MPD Parking Violations Bureau	(1,022,531)
00105 - HR Administration	(304,742)
00106 - HR Personnel Selection	(372,625)
00108 - HR Labor Relations	(130,920)
00112 - Police Executive	(283,218)
00115 - Police Human Resources Bureau	(3,295,090)
00118 - Police Criminal Investigation Bureau	(1,242,084)
00119 - Police Support Services Bureau	(1,253,298)
00123 - Public Lighting Administration	(141,358)
00181 - Elections Conduct of Elections	(261,352)
00182 - Ombudsperson Investigation of Complaints	(5,888)
00183 - Zoning Land Use Controls	(6,680)
00245 - OCFO Office of the Controller	(744,782)
00250 - CRIO Department Administration	(188,202)
00261 - OAG Auditing Operations	(118,415)
00265 - City Clerk Operations	(45,529)
00269 - City Legislative Functions	(109,004)
00277 - Non Dept Detroit Building Authority	(236,709)
00341 - Non Dept Tax Support	(27,000,000)
00393 - 36th District Court Direct Costs	(1,600,999)
00527 - Law Administration & Operations	(2,397,146)
00537 - Police Rape Counseling Unit	(12,555)
00597 - HRD Economic Growth Corporation	(300,000)
00715 - Fire Vehicle Management & Supply	1,022,371
00718 - Fire Fighting Operations	80,973,870
00760 - Fire Communications & Systems Support	3,659,465
00833 - HR Employee Services	(238,145)
00844 - Charter Commission	(276,000)
00870 - Non Dept Centralized Payments	(30,452)
00910 - DPW City Engineer	(147,411)
00965 - Fire Environmental Response Hazard Material	180,000
04108 - MPD Operations & Maintenance	(594,250)
04739 - Non Dept General Revenues/Expenditures	6,041,000
10082 - Police Operations	(2,853,989)

To: Honorable City Council
 Fr: Tanya Stoudemire, Deputy CFO/Budget Director
 Re: Office of Budget Errata Letter

May 4, 2020
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Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

10151 - Fire Casino Municipal Services Fire	(33,778)
10152 - Police Casino Municipal Services Police	(102,856)
10397 - Non Dept Board of Ethics	(12,403)
10893 - Health Department Animal Care	(97,642)
10894 - Community & Industrial Hygiene	(7,715)
10895 - Food Sanitation	(41,990)
11040 - Police Office of Administrative Operations	(197,036)
11041 - Police Technology Bureau	(12,471)
11159 - DAH Blight Violation Adjudication	(164,444)
12146 - BSEED Business License Center	(61,071)
12680 - OAG Auditing	(300,000)
13125 - Non Dept Media Services & Communications	(228,803)
13161 - BSEED Environmental Affairs	(10,307)
13168 - HRD Real Estate & GIS	(13,103)
13530 - OIG Office of the Inspector General	(12,720)
13608 - Non Dept Pension & Employee Benefits Pension	(171,605)
13667 - City Council Council Member At Large 1	(18,760)
13668 - City Council Council Member At Large 2	(18,760)
13669 - City Council District 1 Council Member	(16,535)
13670 - City Council District 2 Council Member	(16,535)
13671 - City Council District 3 Council Member	(16,535)
13672 - City Council District 4 Council Member	(16,535)
13673 - City Council District 5 Council Member	(16,535)
13674 - City Council District 6 Council Member	(16,535)
13675 - City Council District 7 Council Member	(16,535)
13712 - Police Communications Bureau	(224,487)
13713 - Police Budget Fiscal Operations Bureau	(13,090)
13758 - HRD FRM Indirect Staffing Costs	(70,962)
13854 - Non Dept Retirement Systems	(20,000,000)
13909 - OCFO Office of Development and Grants	(307,004)
13939 - Mayor's Office of Homeland Security	(132,894)
14001 - Non Dept Budget Reserve	(30,000,000)
14026 - PDD Administration & Operations	(280,668)
14057 - OCFO Office of Departmental Financial Services	(666,702)
14058 - OCFO Office of Program & Performance Management	(211,711)
20235 - HRD Administration (Indirect) - Records/Audit & Admin Support	(7,641)
20236 - HRD OPPP Direct - Tax Incentives, Policy, & Development	(76,304)
20237 - HRD Housing Underwriting - Single Family	(19,491)
20250 - Consolidated Legislative Services	(8,008)
20253 - Blight Remediation Projects	(2,000,000)
20518 - HRD Housing Affordability Fund	(5,361,388)
20758 - HRD Housing Underwriting GF Staffing	(3,666)
25240 - Increased Public Safety - DFD	(115,862,832)
25310 - Increased Public Safety - DoIT	(522,774)
25470 - Increased Public Safety - GSD	(34,308)
26470 - Vibrant and Beautiful City - GSD	(2,300,416)
27470 - Increase Opportunity & Decrease Poverty - GSD	(3,683,828)
29240 - Effective Governance - DFD	(4,842,041)
29310 - Effective Governance - DoIT	(1,854,042)

To: Honorable City Council
 Fr: Tanya Stoudemire, Deputy CFO/Budget Director
 Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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29470 - Effective Governance - GSD	(1,553,068)
1003 - Blight Remediation Fund	(40,000,000)
00061 - OCFO Office of Contracting & Procurement	(415,661)
14057 - OCFO Office of Departmental Financial Services	(144,468)
20253 - Blight Remediation Projects	(4,091,480)
21200 - Detroit Demolition	(35,348,391)
2001 - Block Grant	-
13170 - HRD Neighborhood Outreach & Administration	(19,809)
14027 - Planning & Development Department CDBG	(365,523)
20234 - HRD Administration - Direct Reporting & Compliance	415,010
20238 - HRD Housing Underwriting - Multi Family	(10,758)
20636 - Community Development Housing Activities	(18,920)
2490 - Construction Code Fund	(2,273,430)
10814 - BSEED Administration	(152,090)
10815 - BSEED Mechanical	(821,381)
11110 - BSEED Property Maintenance Code	(881,796)
13162 - BSEED Construction	(418,163)
3217 - Non-Compliance Fees	-
20388 - Non Compliance Fees	(340,000)
20519 - CRIO Skilled Trade Readiness	340,000
3301 - Major Street	-
04189 - Major Street Fund Capital	3,969,307
06424 - DPW Major Street Fund Operations	(3,882,449)
26470 - Vibrant and Beautiful City - GSD	(62,108)
29470 - Effective Governance - GSD	(24,750)
3401 - Solid Waste Management	-
12396 - DPW Solid Waste Management	62,957
13143 - DPW Greater Detroit Resource Recovery Authority (GDRRA)	(62,957)
4533 - City of Detroit Capital Projects	(5,000,000)
20507 - CoD Capital Projects 2019	(5,000,000)
5301 - Transportation Operation	(7,000,000)
00146 - DDOT Departmental Operations	(577,549)
00149 - DDOT Plant Maintenance	(303,973)
00150 - DDOT Vehicle Maintenance	(830,643)
00151 - DDOT Transportation	(5,287,835)
5720 - DWSD-R-Water	(1,074,200)
20166 - DWSD-R Administration	(1,876,472)
20167 - DWSD-R Operations	1,298,265
20168 - DWSD-R Compliance	1,159,840
20169 - DWSD-R Finance	(1,213,933)
20170 - DWSD-R Customer Service	(15,200)
20172 - DWSD-R Non Operating Expense	(426,700)
5820 - DWSD-R-Sewer	(20,198,500)
20177 - SDWSD-R Administration	(4,077,800)
20178 - SDWSD-R Operations	(1,881,400)
20179 - SDWSD-R Compliance	3,789,700
20180 - SDWSD-R Finance	(444,700)
20181 - SDWSD-R Customer Service	(35,300)
20183 - SDWSD-R Non Operating Expense	(17,549,000)

To: Honorable City Council
Fr: Tanya Stoudemire, Deputy CFO/Budget Director
Re: Office of Budget Errata Letter
Changes to the FY 2021 – FY 2024 Four-Year Financial Plan (Revised)

May 4, 2020
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AND BE IT FURTHER,

RESOLVED, that the 2021 - 2024 Four-Year Financial Plan be and is hereby amended as outlined in the forgoing communication and; **AND BE IT FINALLY**,

RESOLVED, that the Deputy CFO/Budget Director be and is hereby authorized to amend the Four-Year Financial Plan in accordance with the resolution.

City of Detroit
 OCFO - Office of Budget Errata Letter
 Changes to the FY 2021 – FY 2024 Four-Year Financial Plan

Revenue	Mayor Original	Change	Mayor Revised
All Funds	2,378,530,646	(191,757,465)	2,186,773,181
1000 - General Fund	1,140,188,214	(116,211,335)	1,023,976,879
24 - Detroit Fire Department	19,457,000	4,316,000	23,773,000
00064 - Fire Executive Management & Support	-	23,000	23,000
240220 - Fire Training	-	23,000	23,000
00065 - Fire Ordinance Enforcement	-	4,620,000	4,620,000
240240 - Fire Marshal Administration	-	4,620,000	4,620,000
00067 - Fire Emergency Medical Services	-	19,130,000	19,130,000
240320 - E.M.S. Administration	-	19,130,000	19,130,000
25240 - Increased Public Safety - DFD	19,457,000	(19,457,000)	-
240220 - Fire Training	18,000	(18,000)	-
240240 - Fire Marshal Administration	4,620,000	(4,620,000)	-
240320 - E.M.S. Administration	14,819,000	(14,819,000)	-
35 - Non-Departmental	981,491,974	(113,209,947)	868,282,027
04739 - Non Dept General Revenues/Expenditures	896,312,768	(172,317,000)	723,995,768
350350 - Property Tax & Other Related Revenue	125,750,000	(7,046,000)	118,704,000
350360 - State Shared Taxes	210,606,000	(14,470,000)	196,136,000
350380 - Investment & Other Interest Earnings	20,068,000	(4,076,000)	15,992,000
350620 - Income Tax	315,237,000	(94,205,000)	221,032,000
351050 - Wagering Tax	187,844,000	(52,520,000)	135,324,000
06925 - Non Dept Casino Site Support & Infrastructure Improvement	18,546,000	(8,103,000)	10,443,000
351056 - Motor City Casino - Municipal Services	6,327,000	(2,764,000)	3,563,000
351057 - Greektown Casino - Municipal Services	4,338,000	(1,895,000)	2,443,000
351058 - MGM Grand Casino - Municipal Services	7,881,000	(3,444,000)	4,437,000
13608 - Non Dept Pension & Employee Benefits Pension	3,432,107	(171,605)	3,260,502
350015 - Pension & Employee Benefits/Pension	3,432,107	(171,605)	3,260,502
14001 - Non Dept Budget Reserve	30,000,000	20,000,000	50,000,000
352101 - Budget Reserve	30,000,000	20,000,000	50,000,000
20255 - Prior Year Activity	20,000,000	47,381,658	67,381,658
351009 - Prior Year Surplus	20,000,000	47,381,658	67,381,658
36 - Housing & Revitalization Department	8,376,365	(5,361,388)	3,014,977
20518 - HRD Housing Affordability Fund	5,361,388	(5,361,388)	-
360072 - Housing Affordability	5,361,388	(5,361,388)	-
37 - Detroit Police Department	59,440,000	(6,811,000)	52,629,000
00119 - Police Support Services Bureau	54,500,000	(6,811,000)	47,689,000
370591 - City Income Tax (PA 394 of 2012)	25,195,000	(6,811,000)	18,384,000
60 - 36th District Court	18,205,000	4,855,000	23,060,000
05715 - 36th District Court State Transferred Functions	16,833,000	4,855,000	21,688,000
600015 - Civil	3,155,000	931,000	4,086,000
600020 - Traffic	12,500,000	3,688,000	16,188,000
600055 - Real Estate	683,000	202,000	885,000
600100 - Court Administration	495,000	34,000	529,000
1003 - Blight Remediation Fund	50,000,000	(40,000,000)	10,000,000
35 - Non-Departmental	50,000,000	(40,000,000)	10,000,000
20253 - Blight Remediation Projects	50,000,000	(40,000,000)	10,000,000
351009 - Prior Year Surplus	50,000,000	(40,000,000)	10,000,000
2490 - Construction Code Fund	28,542,000	(2,273,430)	26,268,570
13 - Buildings, Safety, Engineering, & Environmental Department	28,542,000	(2,273,430)	26,268,570
10814 - BSEED Administration	166,000	6,041,000	6,207,000
130310 - BSEED Administration	166,000	6,041,000	6,207,000
10815 - BSEED Mechanical	9,893,000	(3,880,430)	6,012,570
130340 - BSEED Mechanical	8,760,000	(3,595,430)	5,164,570
130345 - BSEED Housing Inspections	1,021,000	(257,000)	764,000
130347 - BSEED Zoning	112,000	(28,000)	84,000
11110 - BSEED Property Maintenance Code	6,406,000	(1,408,000)	4,998,000

City of Detroit
 OCFO - Office of Budget Errata Letter
 Changes to the FY 2021 – FY 2024 Four-Year Financial Plan

Revenue	Mayor Original	Change	Mayor Revised
130320 - Property Maintenance Enforcement	6,367,000	(1,398,000)	4,969,000
130321 - Dangerous Building Administration	39,000	(10,000)	29,000
13162 - BSEED Construction	12,077,000	(3,026,000)	9,051,000
130376 - Plan Review	12,052,000	(3,026,000)	9,026,000
4533 - City of Detroit Capital Projects	5,000,000	(5,000,000)	-
35 - Non-Departmental	5,000,000	(5,000,000)	-
20255 - Prior Year Activity	5,000,000	(5,000,000)	-
351009 - Prior Year Surplus	5,000,000	(5,000,000)	-
5301 - Transportation Operation	124,007,930	(7,000,000)	117,007,930
20 - Detroit Department of Transportation	124,007,930	(7,000,000)	117,007,930
00151 - DDOT Transportation	121,107,930	(7,000,000)	114,107,930
200300 - DDOT Vehicle Operation	114,607,930	(3,000,000)	111,607,930
200370 - DDOT Operations Support - DTC	6,500,000	(4,000,000)	2,500,000
5720 - DWSD-R-Water	123,388,300	(1,074,200)	122,314,100
48 - Water Department - Retail	123,388,300	(1,074,200)	122,314,100
20173 - WDWSR-R Operating Revenue	123,388,300	(1,074,200)	122,314,100
487211 - WDWSR-R Receiving Revenue	123,388,300	(1,074,200)	122,314,100
5820 - DWSD-R-Sewer	375,086,100	(20,198,500)	354,887,600
49 - Sewerage Department - Retail	375,086,100	(20,198,500)	354,887,600
20184 - SDWSR-R Operating Revenue	375,086,100	(20,198,500)	354,887,600
497211 - SDWSR-R Receiving Revenue	375,086,100	(20,198,500)	354,887,600

City of Detroit
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Expenditure	Mayor Original	Change	Mayor Revised
All Funds	2,378,530,646	(191,757,465)	2,186,773,181
1000 - General Fund	1,140,188,214	(116,211,335)	1,023,976,879
13 - Buildings, Safety, Engineering, & Environmental Department	1,408,374	(71,378)	1,336,996
12146 - BSEED Business License Center	818,672	(61,071)	757,601
130365 - Business License Center	818,672	(61,071)	757,601
13161 - BSEED Environmental Affairs	589,702	(10,307)	579,395
130370 - Environmental Affairs	589,702	(10,307)	579,395
19 - Department of Public Works	3,281,021	(292,348)	2,988,673
00028 - DPW Administration	1,662,704	(144,937)	1,517,767
190100 - Public Works Administration	1,662,704	(144,937)	1,517,767
00910 - DPW City Engineer	1,618,317	(147,411)	1,470,906
191701 - General Inspection	1,618,317	(147,411)	1,470,906
23 - Office of the Chief Financial Officer	57,147,810	(4,960,872)	52,186,938
00058 - OCFO Office of the Chief Financial Officer	1,455,626	(124,683)	1,330,943
230010 - OCFO Administration	1,455,626	(124,683)	1,330,943
00059 - OCFO Office of Budget	3,381,174	(401,429)	2,979,745
230137 - Budget Development & Execution	1,865,762	(288,475)	1,577,287
230138 - ERP Transition & Implementation	454,435	(71,355)	383,080
230139 - Forecasting & Economic Analysis	1,060,977	(41,599)	1,019,378
00060 - OCFO Office of the Assessor	6,805,056	(994,945)	5,810,111
230120 - Valuation & Field Operations	4,167,436	(614,069)	3,553,367
230122 - Special Processing Division	1,650,712	(206,919)	1,443,793
230123 - GIS/Land Maintenance Division	986,908	(173,957)	812,951
00061 - OCFO Office of Contracting & Procurement	5,305,687	(287,192)	5,018,495
230080 - Procurement	4,624,673	(276,068)	4,348,605
230081 - Compliance & Audit Division	435,805	(7,088)	428,717
230082 - Procurement Policies & Procedures	245,209	(4,036)	241,173
00063 - OCFO Office of the Treasury	16,250,794	(1,222,424)	15,028,370
230070 - Treasury	2,414,891	(191,082)	2,223,809
230071 - Tax Policy & Compliance	7,044,833	(240,600)	6,804,233
230072 - Property Tax Branch	699,515	(177,426)	522,089
230073 - Revenue Collections Branch	1,843,229	(236,825)	1,606,404
230074 - Detroit Taxpayer Service Center	999,531	(113,288)	886,243
230075 - Debt Management	403,223	(40,572)	362,651
230077 - Cash Management	2,394,309	(157,917)	2,236,392
230079 - Tax Accounting	451,263	(64,714)	386,549
00245 - OCFO Office of the Controller	7,220,382	(744,782)	6,475,600
230030 - Accounts Payable	501,466	(68,849)	432,617
230060 - Payroll Audit	1,781,419	(220,552)	1,560,867
230100 - Risk Management	1,420,510	(187,794)	1,232,716
230130 - General Accounting	1,343,387	(142,880)	1,200,507
230131 - Financial Reporting	1,706,392	(81,356)	1,625,036
230136 - Bank Reconciliation	467,208	(43,351)	423,857
13909 - OCFO Office of Development and Grants	3,487,024	(307,004)	3,180,020
230135 - Office of Development and Grants	3,487,024	(307,004)	3,180,020
14057 - OCFO Office of Departmental Financial Services	11,690,379	(666,702)	11,023,677
230133 - Grant Accounting	1,244,152	(20,842)	1,223,310
230201 - ODFS - Public Safety Police	1,229,198	(22,541)	1,206,657
230202 - ODFS - Public Infrastructure	1,876,041	(239,338)	1,636,703
230203 - ODFS - Neighborhood, Community, & Econ Dev	2,133,087	(117,119)	2,015,968
230204 - ODFS - Government Operations	957,862	(39,682)	918,180
230205 - ODFS - Legislative Operations	1,056,084	(42,959)	1,013,125
230208 - ODFS - Administration	1,193,187	(126,139)	1,067,048
230209 - ODFS - Public Space	1,136,474	(22,804)	1,113,670
230211 - ODFS - Public Safety - Fire	864,294	(35,278)	829,016

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Expenditure	Mayor Original	Change	Mayor Revised
14058 - OCFO Office of Program & Performance Management	1,551,688	(211,711)	1,339,977
230206 - Program & Performance Management	1,113,603	(129,607)	983,996
230207 - ERP Division	438,085	(82,104)	355,981
24 - Detroit Fire Department	123,672,487	(1,811,253)	121,861,234
00064 - Fire Executive Management & Support	-	5,496,914	5,496,914
240010 - Fire Department Administration	-	3,428,679	3,428,679
240020 - Fire Community Relations	-	479,135	479,135
240100 - Fire Legal & Labor	-	185,877	185,877
240120 - Fire Facilities Management	-	47,843	47,843
240220 - Fire Training	-	1,355,380	1,355,380
00065 - Fire Ordinance Enforcement	-	5,144,725	5,144,725
240240 - Fire Marshal Administration	-	2,226,392	2,226,392
240250 - Fire Marshal Inspection	-	908,272	908,272
240260 - Fire Marshal Arson Investigation	-	2,010,061	2,010,061
00067 - Fire Emergency Medical Services	-	22,450,053	22,450,053
240320 - E.M.S. Administration	-	6,474,790	6,474,790
240340 - E.M.S. Field Operations	-	15,509,414	15,509,414
240350 - E.M.S. Training	-	465,849	465,849
00715 - Fire Vehicle Management & Supply	-	1,022,371	1,022,371
240110 - Fire Apparatus Stores	-	536,517	536,517
240205 - Fireboat Marine Operations	-	485,854	485,854
00718 - Fire Fighting Operations	-	80,973,870	80,973,870
240191 - Fire Fighting Administration	-	4,625,712	4,625,712
240195 - Fire Fighting Operations	-	76,348,158	76,348,158
00760 - Fire Communications & Systems Support	-	3,659,465	3,659,465
240065 - Fire Communications Administration	-	661,836	661,836
240075 - Fire Communications Dispatch	-	2,328,126	2,328,126
240080 - Fire Systems Support	-	669,503	669,503
00965 - Fire Environmental Response Hazard Material	-	180,000	180,000
240400 - Hazardous Material Incident Mitigation	-	180,000	180,000
10151 - Fire Casino Municipal Services Fire	2,967,614	(33,778)	2,933,836
241000 - Casinos - Fire Fighting	1,041,609	(16,845)	1,024,764
241010 - Casinos - Fire Marshal	577,527	(9,610)	567,917
241015 - Casinos - EMS	1,348,478	(7,323)	1,341,155
25240 - Increased Public Safety - DFD	115,862,832	(115,862,832)	-
240065 - Fire Communications Administration	668,978	(668,978)	-
240075 - Fire Communications Dispatch	2,361,479	(2,361,479)	-
240080 - Fire Systems Support	669,503	(669,503)	-
240191 - Fire Fighting Administration	4,699,465	(4,699,465)	-
240195 - Fire Fighting Operations	77,404,617	(77,404,617)	-
240205 - Fireboat Marine Operations	490,750	(490,750)	-
240220 - Fire Training	1,371,131	(1,371,131)	-
240240 - Fire Marshal Administration	2,277,141	(2,277,141)	-
240250 - Fire Marshal Inspection	922,997	(922,997)	-
240260 - Fire Marshal Arson Investigation	2,036,281	(2,036,281)	-
240320 - E.M.S. Administration	6,560,383	(6,560,383)	-
240340 - E.M.S. Field Operations	15,732,319	(15,732,319)	-
240350 - E.M.S. Training	487,788	(487,788)	-
240400 - Hazardous Material Incident Mitigation	180,000	(180,000)	-
29240 - Effective Governance - DFD	4,842,041	(4,842,041)	-
240010 - Fire Department Administration	3,562,775	(3,562,775)	-
240020 - Fire Community Relations	486,929	(486,929)	-
240100 - Fire Legal & Labor	188,987	(188,987)	-
240110 - Fire Apparatus Stores	555,507	(555,507)	-
240120 - Fire Facilities Management	47,843	(47,843)	-

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25 - Detroit Health Department	13,631,115	(338,094)	13,293,021
00068 - Health Department Administration	7,862,773	(190,747)	7,672,026
250010 - Health Administration	1,921,890	(56,982)	1,864,908
250020 - Maternal & Child Health	2,667,508	(86,813)	2,580,695
250030 - Health Data Management	395,972	(5,171)	390,801
250040 - Health Special Projects	257,777	(4,271)	253,506
250050 - Health Quality & Accreditation	154,195	(2,651)	151,544
250060 - Health Operations	1,245,257	(7,729)	1,237,528
250070 - Community Health Services	731,530	(10,222)	721,308
250080 - Clinical Services	488,644	(16,908)	471,736
10893 - Health Department Animal Care	3,786,495	(97,642)	3,688,853
250645 - Detroit Animal Care	3,786,495	(97,642)	3,688,853
10894 - Community & Industrial Hygiene	503,423	(7,715)	495,708
250646 - Community & Industrial Hygiene	503,423	(7,715)	495,708
10895 - Food Sanitation	1,478,424	(41,990)	1,436,434
250647 - Food Sanitation	1,478,424	(41,990)	1,436,434
28 - Human Resources Department	13,970,100	(1,046,432)	12,923,668
00105 - HR Administration	5,706,141	(304,742)	5,401,399
280008 - HRMS	313,686	(73,919)	239,767
280110 - Human Resources Administration	3,166,171	(27,078)	3,139,093
280320 - Talent Development & Performance Management	2,226,284	(203,745)	2,022,539
00106 - HR Personnel Selection	2,026,560	(372,625)	1,653,935
280410 - Recruitment & Selection	1,327,493	(281,568)	1,045,925
280430 - Classification & Compensation	699,067	(91,057)	608,010
00108 - HR Labor Relations	3,109,978	(130,920)	2,979,058
280520 - Benefits Administration	713,337	(11,032)	702,305
280530 - Labor Relations Administration	1,425,656	(25,778)	1,399,878
280540 - Policy, Planning, & Operations	970,985	(94,110)	876,875
00833 - HR Employee Services	3,127,421	(238,145)	2,889,276
280010 - Employee Services Administration	2,174,406	(36,536)	2,137,870
280020 - Employee Payroll	366,112	(192,095)	174,017
280154 - HR Risk Management Operations	586,903	(9,514)	577,389
29 - Civil Rights, Inclusion, & Opportunity	1,566,934	(188,202)	1,378,732
00250 - CRIO Department Administration	1,566,934	(188,202)	1,378,732
290010 - Civil Rights, Inclusion, & Opportunity	1,566,934	(188,202)	1,378,732
31 - Department of Innovation & Technology	25,120,828	(2,376,816)	22,744,012
25310 - Increased Public Safety - DoIT	5,021,156	(522,774)	4,498,382
310220 - Pub Safety	5,021,156	(522,774)	4,498,382
29310 - Effective Governance - DoIT	20,099,672	(1,854,042)	18,245,630
310010 - Office of the CIO	870,004	(18,000)	852,004
310020 - Departmental Technical Services	2,746,221	(50,394)	2,695,827
310050 - DoIT Transportation & Public Works	684,651	(124,159)	560,492
310060 - DoIT Neighborhood, Community, & Econ Dev	1,460,917	(193,940)	1,266,977
310070 - DoIT Government Operations	994,149	(186,036)	808,113
310080 - DoIT Legislative & Individual Agency Operations	566,437	(107,706)	458,731
310090 - DoIT Client Services	1,300,863	(184,513)	1,116,350
310100 - DoIT Auxiliary Services	353,354	(45,794)	307,560
310110 - Data Strategy & Analytics	767,531	(91,212)	676,319
310120 - DoIT Program Management	758,410	(70,132)	688,278
310130 - Enterprise Technology Operations	712,084	(77,432)	634,652
310140 - Data & Server Management	867,134	(147,964)	719,170
310150 - Network Services	1,817,336	(75,936)	1,741,400
310170 - Enterprise Applications Support	4,376,335	(248,734)	4,127,601
310180 - Geospatial Information Systems	688,134	(160,469)	527,665
310190 - Web Administration	820,632	(71,621)	749,011

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32 - Law Department	18,059,552	(2,405,154)	15,654,398
00527 - Law Administration & Operations	17,387,729	(2,397,146)	14,990,583
320010 - Law Administration	17,387,729	(2,397,146)	14,990,583
20250 - Consolidated Legislative Services	671,823	(8,008)	663,815
320055 - Legislative Services	671,823	(8,008)	663,815
33 - Mayor's Office	10,462,690	(1,058,283)	9,404,407
00096 - Mayor's Executive Office	7,572,878	(925,389)	6,647,489
330010 - Office of the Mayor	4,420,186	(513,902)	3,906,284
330095 - Neighborhoods	1,893,616	(299,120)	1,594,496
330105 - Lean Processing	563,679	(59,052)	504,627
330115 - Jobs & Economy	579,556	(53,315)	526,241
13939 - Mayor's Office of Homeland Security	2,889,812	(132,894)	2,756,918
330017 - Emergency Management Awareness	2,889,812	(132,894)	2,756,918
34 - Municipal Parking Department	11,133,398	(1,616,781)	9,516,617
00102 - MPD Parking Violations Bureau	6,567,728	(1,022,531)	5,545,197
340080 - Parking Violation Bureau - Administration	3,161,006	(1,022,531)	2,138,475
04108 - MPD Operations & Maintenance	4,565,670	(594,250)	3,971,420
340010 - Parking Administration	967,798	(263,706)	704,092
340020 - Parking Maintenance	476,836	(142,252)	334,584
340030 - Parking Operations	1,184,700	(26,952)	1,157,748
340040 - Parking Meter Maintenance	1,516,761	(69,450)	1,447,311
340050 - Parking Meter Collection	419,575	(91,890)	327,685
35 - Non-Departmental	337,218,485	(73,914,972)	263,303,513
00277 - Non Dept Detroit Building Authority	1,268,899	(236,709)	1,032,190
350310 - Detroit Building Authority	1,268,899	(236,709)	1,032,190
00341 - Non Dept Tax Support	64,500,000	(27,000,000)	37,500,000
350080 - DDOT Contribution for Operations	64,500,000	(27,000,000)	37,500,000
00844 - Charter Commission	576,000	(276,000)	300,000
351250 - Charter Revision Commission	576,000	(276,000)	300,000
00870 - Non Dept Centralized Payments	25,082,806	(30,452)	25,052,354
350800 - Centralized Payments	25,082,806	(30,452)	25,052,354
04739 - Non Dept General Revenues/Expenditures	18,843,200	6,041,000	24,884,200
351020 - Non-Departmental	18,843,200	6,041,000	24,884,200
10397 - Non Dept Board of Ethics	496,113	(12,403)	483,710
350165 - Board of Ethics	496,113	(12,403)	483,710
13125 - Non Dept Media Services & Communications	1,528,623	(228,803)	1,299,820
350325 - Communications Services	588,369	(96,149)	492,220
350326 - Media Services	940,254	(132,654)	807,600
13608 - Non Dept Pension & Employee Benefits Pension	3,432,107	(171,605)	3,260,502
350015 - Pension & Employee Benefits/Pension	3,432,107	(171,605)	3,260,502
13854 - Non Dept Retirement Systems	70,000,000	(20,000,000)	50,000,000
351051 - Discretionary Pension Contributions	70,000,000	(20,000,000)	50,000,000
14001 - Non Dept Budget Reserve	30,000,000	(30,000,000)	-
352101 - Budget Reserve	30,000,000	(30,000,000)	-
20253 - Blight Remediation Projects	13,000,000	(2,000,000)	11,000,000
350014 - Land Bank Operations	13,000,000	(2,000,000)	11,000,000
36 - Housing & Revitalization Department	24,732,725	(5,868,634)	18,864,091
00015 - HRD Real Estate	507,404	(16,079)	491,325
360131 - HRD Special Projects	507,404	(16,079)	491,325
00597 - HRD Economic Growth Corporation	1,936,304	(300,000)	1,636,304
360135 - Economic Growth Corporation	1,936,304	(300,000)	1,636,304
13168 - HRD Real Estate & GIS	1,109,828	(13,103)	1,096,725
365080 - HRD Policy Development & Implementation	1,109,828	(13,103)	1,096,725
13758 - HRD FRM Indirect Staffing Costs	1,353,070	(70,962)	1,282,108
360054 - Administration Indirect Costs	1,353,070	(70,962)	1,282,108

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20235 - HRD Administration (Indirect) - Records/Audit & Admin Support	3,033,328	(7,641)	3,025,687
365702 - Administration (Indirect) - Records/Audit & Admin Support	459,278	(7,641)	451,637
20236 - HRD OPPP Direct - Tax Incentives, Policy, & Development	2,442,434	(76,304)	2,366,130
365703 - OPPP Direct - Tax Incentives, Policy, & Development	2,442,434	(76,304)	2,366,130
20237 - HRD Housing Underwriting - Single Family	376,811	(19,491)	357,320
365704 - Housing Underwriting - Single Family	376,811	(19,491)	357,320
20518 - HRD Housing Affordability Fund	5,361,388	(5,361,388)	-
360072 - Housing Affordability	2,861,388	(2,861,388)	-
364136 - Senior Home Repair	2,500,000	(2,500,000)	-
20758 - HRD Housing Underwriting GF Staffing	224,684	(3,666)	221,018
360125 - Housing Underwriting GF Staffing	224,684	(3,666)	221,018
37 - Detroit Police Department	324,152,316	(9,490,174)	314,662,142
00112 - Police Executive	15,154,337	(283,218)	14,871,119
370020 - Office of the Chief	2,033,858	(43,169)	1,990,689
370047 - Police Legal Advisor	1,256,373	(24,421)	1,231,952
370060 - Executive Protection	2,040,066	(40,845)	1,999,221
370072 - Disciplinary Admin Unit	4,120,840	(90,250)	4,030,590
370078 - Police Community Services	5,703,200	(84,533)	5,618,667
00115 - Police Human Resources Bureau	9,213,211	(3,295,090)	5,918,121
370140 - Police Human Resources	7,807,968	(3,277,543)	4,530,425
370210 - Police Medical	1,405,243	(17,547)	1,387,696
00118 - Police Criminal Investigation Bureau	68,947,018	(1,242,084)	67,704,934
370430 - Office of the Dep Chief-Criminal Investigation	1,798,242	(24,402)	1,773,840
370440 - Narcotics Enforcement Section	19,256,255	(337,514)	18,918,741
370500 - Homicide	24,232,115	(443,979)	23,788,136
370525 - Tactical Support	15,391,797	(255,733)	15,136,064
370568 - Records and Identification	8,268,609	(180,456)	8,088,153
00119 - Police Support Services Bureau	32,440,572	(1,253,298)	31,187,274
370590 - Fiscal Operations - Admin	981,319	(20,884)	960,435
370675 - Resource Management Division	7,941,900	(15,251)	7,926,649
370676 - Police Fleet Management	1,750,469	(27,972)	1,722,497
370686 - Training Section	6,650,565	(1,092,423)	5,558,142
370687 - Detroit Detention Center	15,116,319	(96,768)	15,019,551
00537 - Police Rape Counseling Unit	747,197	(12,555)	734,642
370570 - Victims Assistance	747,197	(12,555)	734,642
10082 - Police Operations	150,191,035	(2,853,989)	147,337,046
372000 - Office of the Deputy Chief Patrol Operat Bureau	3,612,275	(87,142)	3,525,133
372011 - Central District	12,758,188	(235,978)	12,522,210
372012 - 7th Precinct	10,512,565	(201,494)	10,311,071
372013 - 5th Precinct	10,678,889	(203,204)	10,475,685
372014 - 8th Precinct	15,677,235	(292,968)	15,384,267
372016 - 2nd Precinct	11,956,018	(225,670)	11,730,348
372017 - 12th Precinct	13,195,491	(243,945)	12,951,546
372018 - 6th Precinct	11,189,807	(226,026)	10,963,781
372019 - 10th Precinct	10,992,271	(202,344)	10,789,927
372023 - 11th Precinct	11,218,096	(211,135)	11,006,961
372024 - 9th Precinct	16,473,053	(311,401)	16,161,652
372026 - Citizens Patrol	268,845	(1,493)	267,352
372028 - 4th Precinct	11,099,786	(212,093)	10,887,693
372029 - 3rd Precinct	10,558,516	(199,096)	10,359,420
10152 - Police Casino Municipal Services Police	5,271,906	(102,856)	5,169,050
370095 - Gaming Unit	5,271,906	(102,856)	5,169,050
11040 - Police Office of Administrative Operations	12,245,161	(197,036)	12,048,125
372290 - Office of the Asst Chief-Administration	12,245,161	(197,036)	12,048,125
11041 - Police Technology Bureau	11,912,683	(12,471)	11,900,212

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372300 - Office of Deputy Chief Technical Services Bureau	11,912,683	(12,471)	11,900,212
13712 - Police Communications Bureau	15,000,908	(224,487)	14,776,421
372376 - Communications Operations	15,000,908	(224,487)	14,776,421
13713 - Police Budget Fiscal Operations Bureau	730,170	(13,090)	717,080
372390 - Budget Police	730,170	(13,090)	717,080
38 - Public Lighting Department	17,279,066	(141,358)	17,137,708
00123 - Public Lighting Administration	17,279,066	(141,358)	17,137,708
380010 - PLD Administration	17,279,066	(141,358)	17,137,708
43 - Planning & Development Department	3,442,392	(280,668)	3,161,724
14026 - PDD Administration & Operations	3,442,392	(280,668)	3,161,724
433100 - Planning & Development Operations	3,070,287	(274,970)	2,795,317
433120 - Arts, Culture, & Entrepreneurship Office	372,105	(5,698)	366,407
45 - Department of Appeals & Hearings	1,237,417	(164,444)	1,072,973
11159 - DAH Blight Violation Adjudication	1,237,417	(164,444)	1,072,973
450010 - DAH Administration	1,237,417	(164,444)	1,072,973
47 - General Services Department	88,818,556	(7,571,620)	81,246,936
25470 - Increased Public Safety - GSD	2,296,258	(34,308)	2,261,950
470039 - Detroit Animal Control	2,296,258	(34,308)	2,261,950
26470 - Vibrant and Beautiful City - GSD	17,916,584	(2,300,416)	15,616,168
470011 - Landscape Design	1,324,594	(178,118)	1,146,476
470012 - Park Development	1,380,985	(128,801)	1,252,184
470198 - Grounds Maintenance	12,387,284	(1,916,911)	10,470,373
470199 - Grounds Maintenance Seasonals	1,873,545	(31,756)	1,841,789
472180 - Floriculture	950,176	(44,830)	905,346
27470 - Increase Opportunity & Decrease Poverty - GSD	25,128,756	(3,683,828)	21,444,928
472200 - Recreation Operations	13,303,771	(327,143)	12,976,628
472230 - Recreation Center Operations	6,661,553	(569,818)	6,091,735
472240 - Recreation Center Seasonals	670,814	(413,250)	257,564
472260 - Recreation Community Based Programming	2,225,402	(507,358)	1,718,044
472270 - Recreation Community Based Programming Seasonals	2,267,216	(1,866,259)	400,957
29470 - Effective Governance - GSD	43,476,958	(1,553,068)	41,923,890
470005 - General Services Administration	2,155,885	(202,653)	1,953,232
470010 - Facilities Management	9,473,405	(306,964)	9,166,441
470020 - Building Services	3,030,198	(12,875)	3,017,323
470035 - Security	1,479,262	(56,965)	1,422,297
470100 - Fleet Management	15,445,151	(744,651)	14,700,500
470106 - Detroit Wayne Joint Building Authority	64,905	(1,090)	63,815
470120 - Fire Apparatus Garage	4,365,082	(107,302)	4,257,780
472190 - Bus Shelter Cleaning	1,002,721	(6,663)	996,058
472210 - Office of Sustainability	418,742	(113,905)	304,837
50 - Office of the Auditor General	4,114,387	(418,415)	3,695,972
00261 - OAG Auditing Operations	2,015,637	(118,415)	1,897,222
500020 - Auditing Operations	1,331,803	(118,415)	1,213,388
12680 - OAG Auditing	2,098,750	(300,000)	1,798,750
500025 - Auditing - CAFR	2,098,750	(300,000)	1,798,750
51 - Zoning Appeals	625,837	(6,680)	619,157
00183 - Zoning Land Use Controls	625,837	(6,680)	619,157
510010 - Board of Zoning Appeals Administration	625,837	(6,680)	619,157
52 - City Council	11,304,566	(262,269)	11,042,297
00269 - City Legislative Functions	5,136,297	(109,004)	5,027,293
520005 - Legislative Policy Division	3,656,641	(86,287)	3,570,354
520016 - City Council Administration	908,680	(22,717)	885,963
13667 - City Council Council Member At Large 1	750,408	(18,760)	731,648
520305 - Council Member At Large 1	750,408	(18,760)	731,648
13668 - City Council Council Member At Large 2	750,408	(18,760)	731,648

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520310 - Council Member At Large 2	750,408	(18,760)	731,648
13669 - City Council District 1 Council Member	661,419	(16,535)	644,884
520315 - District 1 Council Member	661,419	(16,535)	644,884
13670 - City Council District 2 Council Member	661,419	(16,535)	644,884
520320 - District 2 Council Member	661,419	(16,535)	644,884
13671 - City Council District 3 Council Member	661,419	(16,535)	644,884
520325 - District 3 Council Member	661,419	(16,535)	644,884
13672 - City Council District 4 Council Member	661,419	(16,535)	644,884
520330 - District 4 Council Member	661,419	(16,535)	644,884
13673 - City Council District 5 Council Member	661,419	(16,535)	644,884
520335 - District 5 Council Member	661,419	(16,535)	644,884
13674 - City Council District 6 Council Member	661,419	(16,535)	644,884
520340 - District 6 Council Member	661,419	(16,535)	644,884
13675 - City Council District 7 Council Member	661,419	(16,535)	644,884
520345 - District 7 Council Member	661,419	(16,535)	644,884
53 - Ombudsman	1,115,533	(5,888)	1,109,645
00182 - Ombudsperson Investigation of Complaints	1,115,533	(5,888)	1,109,645
530010 - Ombudsperson Administration & Operations	1,115,533	(5,888)	1,109,645
54 - Office of the Inspector General	1,336,929	(12,720)	1,324,209
13530 - OIG Office of the Inspector General	1,336,929	(12,720)	1,324,209
540010 - Office of the Inspector General	1,336,929	(12,720)	1,324,209
60 - 36th District Court	32,019,983	(1,600,999)	30,418,984
00393 - 36th District Court Direct Costs	3,781,931	(1,600,999)	2,180,932
600010 - Direct Costs	3,781,931	(1,600,999)	2,180,932
70 - City Clerk	2,584,769	(45,529)	2,539,240
00265 - City Clerk Operations	2,584,769	(45,529)	2,539,240
700010 - Office of the City Clerk	1,712,731	(45,529)	1,667,202
71 - Department of Elections	10,750,944	(261,352)	10,489,592
00181 - Elections Conduct of Elections	10,750,944	(261,352)	10,489,592
710010 - Elections Administration	1,646,133	(261,352)	1,384,781
1003 - Blight Remediation Fund	50,000,000	(40,000,000)	10,000,000
16 - Detroit Demolition Department	45,000,000	(35,348,391)	9,651,609
21200 - Detroit Demolition	45,000,000	(35,348,391)	9,651,609
160010 - Demolition Administration	2,645,047	(2,645,047)	-
160020 - Residential Demolition	30,000,000	(20,348,391)	9,651,609
160030 - Commercial Demolition	9,550,000	(9,550,000)	-
160040 - Demolition Environmental	183,684	(183,684)	-
160050 - Demolition Compliance	2,621,269	(2,621,269)	-
23 - Office of the Chief Financial Officer	908,520	(560,129)	348,391
00061 - OCFO Office of Contracting & Procurement	587,083	(415,661)	171,422
230080 - Procurement	587,083	(415,661)	171,422
14057 - OCFO Office of Departmental Financial Services	321,437	(144,468)	176,969
230203 - ODFS - Neighborhood, Community, & Econ Dev	321,437	(144,468)	176,969
47 - General Services Department	4,091,480	(4,091,480)	-
20253 - Blight Remediation Projects	4,091,480	(4,091,480)	-
470405 - Board Up Program	781,703	(781,703)	-
472130 - Corridor Trades Unit	1,087,615	(1,087,615)	-
472140 - City Walls Mural Program	100,000	(100,000)	-
472150 - DLBA Grounds Maintenance	1,155,836	(1,155,836)	-
472160 - Corridor Cleaning	588,717	(588,717)	-
472170 - Graffiti Removal	377,609	(377,609)	-
2001 - Block Grant			
36 - Housing & Revitalization Department	30,775,580	365,523	31,141,103
13170 - HRD Neighborhood Outreach & Administration	1,841,801	(19,809)	1,821,992
365707 - Programmatic Underwriting - NOF & CDBG	1,841,801	(19,809)	1,821,992

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20234 - HRD Administration - Direct Reporting & Compliance	1,967,651	415,010	2,382,661
365701 - Administration Direct - Reporting & Compliance	1,967,651	415,010	2,382,661
20238 - HRD Housing Underwriting - Multi Family	1,372,048	(10,758)	1,361,290
365705 - Housing Underwriting - Multi Family	815,232	(5,637)	809,595
365706 - Housing Underwriting - Supportive Housing	556,816	(5,121)	551,695
20636 - Community Development Housing Activities	1,892,711	(18,920)	1,873,791
365110 - Housing Services	1,892,711	(18,920)	1,873,791
43 - Planning & Development Department	2,014,936	(365,523)	1,649,413
14027 - Planning & Development Department CDBG	2,014,936	(365,523)	1,649,413
433110 - Planning & Development CDBG	2,014,936	(365,523)	1,649,413
2490 - Construction Code Fund	28,542,000	(2,273,430)	26,268,570
13 - Buildings, Safety, Engineering, & Environmental Department	28,542,000	(2,273,430)	26,268,570
10814 - BSEED Administration	8,342,762	(152,090)	8,190,672
130310 - BSEED Administration	8,342,762	(152,090)	8,190,672
10815 - BSEED Mechanical	9,019,706	(821,381)	8,198,325
130340 - BSEED Mechanical	4,888,756	(225,163)	4,663,593
130345 - BSEED Housing Inspections	1,438,564	(152,320)	1,286,244
130346 - BSEED Buildings	2,416,805	(424,687)	1,992,118
130347 - BSEED Zoning	275,581	(19,211)	256,370
11110 - BSEED Property Maintenance Code	9,032,857	(881,796)	8,151,061
130320 - Property Maintenance Enforcement	7,580,239	(765,523)	6,814,716
130321 - Dangerous Building Administration	1,452,618	(116,273)	1,336,345
13162 - BSEED Construction	2,146,675	(418,163)	1,728,512
130375 - BSEED Permits	247,309	(121,833)	125,476
130376 - Plan Review	1,254,348	(143,031)	1,111,317
130377 - Development Resource Center - One Stop Shop Plan Review	645,018	(153,299)	491,719
3217 - Non-Compliance Fees			
20388 - Non Compliance Fees	2,000,000	(340,000)	1,660,000
290030 - Compliance Fees	2,000,000	(340,000)	1,660,000
20519 - CRIO Skilled Trade Readiness	-	340,000	340,000
290060 - Skilled Trade Readiness - Basic Skills Contextualized Program	-	240,000	240,000
290070 - Skilled Trade Readiness - Child Care Costs	-	50,000	50,000
290080 - Skilled Trade Readiness - Transportation Assistance	-	50,000	50,000
3301 - Major Street			
19 - Department of Public Works	91,458,585	86,858	91,545,443
04189 - Major Street Fund Capital	27,777,974	3,969,307	31,747,281
193850 - Street Fund Capital	27,777,974	3,969,307	31,747,281
06424 - DPW Major Street Fund Operations	47,851,699	(3,882,449)	43,969,250
193822 - DPW Street Maintenance	19,627,392	(1,915,111)	17,712,281
193825 - Transportation Planning	2,867,818	(534,422)	2,333,396
193826 - Transportation-Signs & Markings	3,045,416	(402,211)	2,643,205
193830 - City Engineers	6,762,651	(1,030,705)	5,731,946
47 - General Services Department	14,194,222	(86,858)	14,107,364
26470 - Vibrant and Beautiful City - GSD	10,195,000	(62,108)	10,132,892
470200 - Non Park Forestry - Street Fund	7,857,259	(26,243)	7,831,016
470300 - Median Grass Cutting	386,728	(3,808)	382,920
470400 - Freeway Berm Grass Cutting	685,745	(10,330)	675,415
470402 - Freeway Berm Grass Cutting - Seasonals	1,265,268	(21,727)	1,243,541
29470 - Effective Governance - GSD	3,999,222	(24,750)	3,974,472
470110 - Street Maintenance Garage - Street Fund	3,999,222	(24,750)	3,974,472
3401 - Solid Waste Management			
13 - Buildings, Safety, Engineering, & Environmental Department	2,447,022	(38,785)	2,408,237
12396 - DPW Solid Waste Management	2,447,022	(38,785)	2,408,237
130372 - Environmental Enforcement	2,447,022	(38,785)	2,408,237
19 - Department of Public Works	48,230,353	38,785	48,269,138

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12396 - DPW Solid Waste Management	37,886,451	101,742	37,988,193
190410 - Solid Waste Management	37,886,451	101,742	37,988,193
13143 - DPW Greater Detroit Resource Recovery Authority (GDRRA)	10,343,902	(62,957)	10,280,945
190422 - Greater Detroit Resource Recovery Authority (GDRRA)	10,343,902	(62,957)	10,280,945
4533 - City of Detroit Capital Projects	5,000,000	(5,000,000)	-
43 - Planning & Development Department	500,000	(500,000)	-
20507 - CoD Capital Projects 2019	500,000	(500,000)	-
433100 - Planning & Development Operations	500,000	(500,000)	-
47 - General Services Department	4,500,000	(4,500,000)	-
20507 - CoD Capital Projects 2019	4,500,000	(4,500,000)	-
470100 - Fleet Management	4,500,000	(4,500,000)	-
5301 - Transportation Operation	124,007,930	(7,000,000)	117,007,930
20 - Detroit Department of Transportation	124,007,930	(7,000,000)	117,007,930
00146 - DDOT Departmental Operations	19,468,352	(577,549)	18,890,803
200010 - DDOT Administration	2,111,301	(383,369)	1,727,932
200011 - DDOT Strategic Planning Division	1,740,664	(43,464)	1,697,200
200020 - DDOT Compliance	513,246	(5,395)	507,851
200030 - DDOT Marketing	776,138	(6,492)	769,646
200040 - DDOT Mobility Innovation	470,091	(2,698)	467,393
200110 - DDOT Customer Programs & Communications	543,398	(136,131)	407,267
00149 - DDOT Plant Maintenance	12,559,406	(303,973)	12,255,433
200170 - DDOT Building Maintenance	7,148,310	(81,701)	7,066,609
200230 - DDOT Risk Management	5,411,096	(222,272)	5,188,824
00150 - DDOT Vehicle Maintenance	24,174,540	(830,643)	23,343,897
200280 - DDOT Vehicle Maintenance	17,415,843	(698,963)	16,716,880
200290 - DDOT Materials Management	6,758,697	(131,680)	6,627,017
00151 - DDOT Transportation	55,805,632	(5,287,835)	50,517,797
200300 - DDOT Vehicle Operation	40,805,632	(1,287,835)	39,517,797
200370 - DDOT Operations Support - DTC	6,500,000	(4,000,000)	2,500,000
5720 - DWSD-R-Water	123,388,300	(1,074,200)	122,314,100
48 - Water Department - Retail	123,388,300	(1,074,200)	122,314,100
20166 - WDWSD-R Administration	3,032,500	(1,876,472)	1,156,028
481001 - WDWSD-R Chief Exec Officer	848,600	(187,541)	661,059
481101 - WDWSD-R Public Affairs	665,100	(665,100)	-
481201 - WDWSD-R Security	995,900	(995,900)	-
481601 - WDWSD- R BOWC	522,900	(27,931)	494,969
20167 - WDWSD-R Operations	21,709,700	1,298,265	23,007,965
482401 - WDWSD-R Field Svcs Dir	1,341,100	6,709,509	8,050,609
482411 - WDWSD-R Field Engineering	1,797,000	775,601	2,572,601
482421 - WDWSD-R Facility Oper	3,306,700	(645,436)	2,661,264
482422 - WDWSD-R Fleet Operations	2,306,300	(766,695)	1,539,605
482431 - WDWSD-R Field Svc Oper	10,086,700	(3,776,111)	6,310,589
482432 - WDWSD- R Meter Operations	2,871,900	(998,603)	1,873,297
20168 - WDWSD-R Compliance	5,652,700	1,159,840	6,812,540
481101 - WDWSD-R Public Affairs	-	762,700	762,700
481201 - WDWSD-R Security	-	945,100	945,100
483101 - WDWSD-R General Counsel	839,900	(169,845)	670,055
483201 - WDWSD-R Org Development	505,300	(230)	505,070
483301 - WDWSD-R Info Technology	4,307,500	(377,885)	3,929,615
20169 - WDWSD-R Finance	5,345,400	(1,213,933)	4,131,467
484001 - WDWSD-R Chief Financial Officer	1,082,100	520,430	1,602,530
484111 - WDWSD-R Finance.	1,662,400	(1,265,073)	397,327
484121 - WDWSD-R Procurement	717,800	(258,072)	459,728
484131 - WDWSD-R Treasury	458,100	31,116	489,216
484141 - WDWSD-R Public Finance	172,000	(53,082)	118,918

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484151 - WDWSR- R Budget	141,000	(109,030)	31,970
484161 - WDWSR-R Billing & Collect	1,112,000	(80,222)	1,031,778
20170 - WDWSR-R Customer Service	2,000,800	(15,200)	1,985,600
485111 - WDWSR-R Customer Service.	2,000,800	(15,200)	1,985,600
20172 - WDWSR-R Non Operating Expense	85,647,200	(426,700)	85,220,500
487111 - WDWSR-R Non-Operating Exp	85,647,200	(426,700)	85,220,500
5820 - DWSR-R-Sewer	375,086,100	(20,198,500)	354,887,600
49 - Sewerage Department - Retail	375,086,100	(20,198,500)	354,887,600
20177 - SDWSR-R Administration	7,077,200	(4,077,800)	2,999,400
491001 - SDWSR-R Chief Exec Officer	1,980,500	(180,200)	1,800,300
491101 - SDWSR-R Public Affairs	1,552,100	(1,552,100)	-
491201 - SDWSR-R Security	2,324,200	(2,324,200)	-
491601 - SDWSR- R BOWC	1,220,400	(21,300)	1,199,100
20178 - SDWSR-R Operations	37,048,600	(1,881,400)	35,167,200
492223 - SDWSR- R Storm Drainage	3,830,300	(762,653)	3,067,647
492401 - SDWSR-R Field Svcs Dir	2,011,800	(97,400)	1,914,400
492411 - SDWSR-R Field Engineering	2,695,300	1,856,200	4,551,500
492421 - SDWSR-R Facility Oper	7,197,000	(741,100)	6,455,900
492422 - SDWSR-R Fleet Operations	4,627,400	(661,900)	3,965,500
492431 - SDWSR-R Field Svc Oper	11,353,700	(784,547)	10,569,153
492432 - SDWSR-R Meter Operations	5,333,100	(690,000)	4,643,100
20179 - SDWSR-R Compliance	13,189,900	3,789,700	16,979,600
491101 - SDWSR-R Public Affairs	-	1,779,500	1,779,500
491201 - SDWSR-R Security	-	2,204,900	2,204,900
493101 - SDWSR-R General Counsel	1,959,400	(310,300)	1,649,100
493201 - SDWSR-R Org Development	1,179,700	275,100	1,454,800
493301 - SDWSR-R Info Technology	10,050,800	(159,500)	9,891,300
20180 - SDWSR-R Finance	12,470,900	(444,700)	12,026,200
494001 - SDWSR-R Chief Financial Officer	2,524,200	1,484,600	4,008,800
494111 - SDWSR-R Finance	3,877,700	(2,118,100)	1,759,600
494121 - SDWSR-R Procurement	1,674,800	(103,600)	1,571,200
494131 - SDWSR-R Treasury	1,069,300	198,800	1,268,100
494141 - SDWSR-R Public Finance	401,500	(76,800)	324,700
494151 - SDWSR- R Budget	329,300	(63,100)	266,200
494161 - SDWSR-R Billing & Collect	2,594,100	233,500	2,827,600
20181 - SDWSR-R Customer Service	4,668,500	(35,300)	4,633,200
495111 - SDWSR-R Customer Service	4,668,500	(35,300)	4,633,200
20183 - SDWSR-R Non Operating Expense	300,631,000	(17,549,000)	283,082,000
497111 - SDWSR-R Non-Operating Exp	300,631,000	(17,549,000)	283,082,000

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Fund / Appropriation	Change
Revenue	(191,757,465)
1000 - General Fund	(116,211,335)
Affordable Housing Fund shift to CDBG CARES Act	(5,361,388)
20518 - HRD Housing Affordability Fund	(5,361,388)
April 2020 Revenue Shortfall Projection	(178,060,000)
00119 - Police Support Services Bureau	(6,811,000)
04739 - Non Dept General Revenues/Expenditures	(172,317,000)
05715 - 36th District Court State Transferred Functions	4,855,000
06925 - Non Dept Casino Site Support & Infrastructure Improvement	(8,103,000)
25240 - Increased Public Safety - DFD	4,316,000
Pension Administration Savings	(171,605)
13608 - Non Dept Pension & Employee Benefits Pension	(171,605)
Rainy Day Fund - Supplemental Deposit	(30,000,000)
14001 - Non Dept Budget Reserve	(30,000,000)
Rainy Day Fund Withdrawal	50,000,000
14001 - Non Dept Budget Reserve	50,000,000
Retiree Protection Fund - Supplemental Deposit	(20,000,000)
20255 - Prior Year Activity	(20,000,000)
Revert to Previous Fire Appropriation Format	-
00064 - Fire Executive Management & Support	23,000
00065 - Fire Ordinance Enforcement	4,620,000
00067 - Fire Emergency Medical Services	19,130,000
25240 - Increased Public Safety - DFD	(23,773,000)
Use of Fund Balance for Budget	67,381,658
20255 - Prior Year Activity	67,381,658
1003 - Blight Remediation Fund	(40,000,000)
Blight	(40,000,000)
20253 - Blight Remediation Projects	(40,000,000)
2490 - Construction Code Fund	(2,273,430)
April 2020 Revenue Shortfall Projection	(6,041,000)
10815 - BSEED Mechanical	(1,607,000)
11110 - BSEED Property Maintenance Code	(1,408,000)
13162 - BSEED Construction	(3,026,000)
Construction Code Use of Fund Balance	(2,273,430)
10815 - BSEED Mechanical	(2,273,430)
Contribution to Construction Code due to revenue shortfall	6,041,000
10814 - BSEED Administration	6,041,000
4533 - City of Detroit Capital Projects	(5,000,000)
Cash Capital	(5,000,000)
20255 - Prior Year Activity	(5,000,000)
5301 - Transportation Operation	(7,000,000)
April 2020 Revenue Shortfall Projection	(10,009,000)
00151 - DDOT Transportation	(10,009,000)
CARES Act Transit Grant	30,009,000
00151 - DDOT Transportation	30,009,000
DDOT Contribution shift to CARES Act and Workforce Savings	(23,000,000)
00151 - DDOT Transportation	(23,000,000)
People Mover Contribution shift to CARES Act	(4,000,000)

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00151 - DDOT Transportation	(4,000,000)
5720 - DWSD-R-Water	(1,074,200)
BOWC Changes	(1,074,200)
20173 - WDWSR-R Operating Revenue	(1,074,200)
5820 - DWSD-R-Sewer	(20,198,500)
BOWC Changes	(20,198,500)
20184 - SDWSR-R Operating Revenue	(20,198,500)

City of Detroit
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Changes by Category

Fund / Appropriation	Change
Expenditure	(191,757,465)
1000 - General Fund	(116,211,335)
5th Vacant Lot Cut	(1,815,088)
26470 - Vibrant and Beautiful City - GSD	(1,815,088)
Affordable Housing Fund shift to CDBG CARES Act	(5,361,388)
20518 - HRD Housing Affordability Fund	(5,361,388)
Cadet Program	(1,007,604)
00119 - Police Support Services Bureau	(1,007,604)
Charter Revision Commission Reduction	(276,000)
00844 - Charter Commission	(276,000)
Contribution to Construction Code due to revenue shortfall	6,041,000
04739 - Non Dept General Revenues/Expenditures	6,041,000
DDOT/People Mover Contribution shift to CARES Act and Workforce Savings	(27,000,000)
00341 - Non Dept Tax Support	(27,000,000)
Detroit Economic Growth Corporation	(300,000)
00597 - HRD Economic Growth Corporation	(300,000)
Detroit Land Bank Authority	(2,000,000)
20253 - Blight Remediation Projects	(2,000,000)
Pension Administration Savings	(171,605)
13608 - Non Dept Pension & Employee Benefits Pension	(171,605)
Public Lighting Authority	(75,000)
00123 - Public Lighting Administration	(75,000)
Rainy Day Fund - Supplemental Deposit	(30,000,000)
14001 - Non Dept Budget Reserve	(30,000,000)
Retiree Protection Fund - Supplemental Deposit	(20,000,000)
13854 - Non Dept Retirement Systems	(20,000,000)
Revert to Previous Fire Appropriation Format	-
00064 - Fire Executive Management & Support	5,496,914
00065 - Fire Ordinance Enforcement	5,144,725
00067 - Fire Emergency Medical Services	22,450,053
00715 - Fire Vehicle Management & Supply	1,022,371
00718 - Fire Fighting Operations	80,973,870
00760 - Fire Communications & Systems Support	3,659,465
00965 - Fire Environmental Response Hazard Material	180,000
25240 - Increased Public Safety - DFD	(114,249,347)
29240 - Effective Governance - DFD	(4,678,051)
Savings (Judicial)	(1,600,999)
00393 - 36th District Court Direct Costs	(1,600,999)
Savings (Legislative)	(1,025,256)
00181 - Elections Conduct of Elections	(261,352)
00182 - Ombudsperson Investigation of Complaints	(5,888)
00183 - Zoning Land Use Controls	(6,680)
00261 - OAG Auditing Operations	(118,415)
00265 - City Clerk Operations	(45,529)
00269 - City Legislative Functions	(109,004)
10397 - Non Dept Board of Ethics	(12,403)
12680 - OAG Auditing	(300,000)
13530 - OIG Office of the Inspector General	(12,720)

City of Detroit
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Changes by Category

13667 - City Council Council Member At Large 1	(18,760)
13668 - City Council Council Member At Large 2	(18,760)
13669 - City Council District 1 Council Member	(16,535)
13670 - City Council District 2 Council Member	(16,535)
13671 - City Council District 3 Council Member	(16,535)
13672 - City Council District 4 Council Member	(16,535)
13673 - City Council District 5 Council Member	(16,535)
13674 - City Council District 6 Council Member	(16,535)
13675 - City Council District 7 Council Member	(16,535)
Summer Host Sites	(2,278,451)
27470 - Increase Opportunity & Decrease Poverty - GSD	(2,278,451)
Workforce Savings (Executive Branch)	(19,748,678)
00015 - HRD Real Estate	(7,650)
00028 - DPW Administration	(120,440)
00058 - OCFO Office of the Chief Financial Officer	(104,180)
00059 - OCFO Office of Budget	(355,119)
00060 - OCFO Office of the Assessor	(911,620)
00061 - OCFO Office of Contracting & Procurement	(210,015)
00063 - OCFO Office of the Treasury	(1,114,560)
00068 - Health Department Administration	(95,983)
00096 - Mayor's Executive Office	(809,586)
00102 - MPD Parking Violations Bureau	(980,611)
00105 - HR Administration	(270,189)
00106 - HR Personnel Selection	(339,924)
00108 - HR Labor Relations	(85,930)
00115 - Police Human Resources Bureau	(3,227,341)
00123 - Public Lighting Administration	(60,294)
00245 - OCFO Office of the Controller	(640,234)
00250 - CRIO Department Administration	(176,426)
00277 - Non Dept Detroit Building Authority	(217,318)
00527 - Law Administration & Operations	(2,177,779)
00833 - HR Employee Services	(185,943)
00870 - Non Dept Centralized Payments	(30,452)
00910 - DPW City Engineer	(123,988)
04108 - MPD Operations & Maintenance	(563,673)
10893 - Health Department Animal Care	(68,967)
10895 - Food Sanitation	(20,510)
11159 - DAH Blight Violation Adjudication	(149,773)
12146 - BSEED Business License Center	(51,821)
13125 - Non Dept Media Services & Communications	(208,211)
13758 - HRD FRM Indirect Staffing Costs	(48,311)
13909 - OCFO Office of Development and Grants	(257,475)
13939 - Mayor's Office of Homeland Security	(86,436)
14026 - PDD Administration & Operations	(229,963)
14057 - OCFO Office of Departmental Financial Services	(476,089)
14058 - OCFO Office of Program & Performance Management	(188,238)
20236 - HRD OPPP Direct - Tax Incentives, Policy, & Development	(36,139)
20237 - HRD Housing Underwriting - Single Family	(13,601)
25240 - Increased Public Safety - DFD	(53,409)

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Changes by Category

25310 - Increased Public Safety - DoIT	(439,121)
26470 - Vibrant and Beautiful City - GSD	(348,604)
27470 - Increase Opportunity & Decrease Poverty - GSD	(1,157,620)
29240 - Effective Governance - DFD	(126,694)
29310 - Effective Governance - DoIT	(1,662,294)
29470 - Effective Governance - GSD	(1,316,147)
Workforce Savings (Executive Branch) - COLA	(9,592,266)
00015 - HRD Real Estate	(8,429)
00028 - DPW Administration	(24,497)
00058 - OCFO Office of the Chief Financial Officer	(20,503)
00059 - OCFO Office of Budget	(46,310)
00060 - OCFO Office of the Assessor	(83,325)
00061 - OCFO Office of Contracting & Procurement	(77,177)
00063 - OCFO Office of the Treasury	(107,864)
00068 - Health Department Administration	(94,764)
00096 - Mayor's Executive Office	(115,803)
00102 - MPD Parking Violations Bureau	(41,920)
00105 - HR Administration	(34,553)
00106 - HR Personnel Selection	(32,701)
00108 - HR Labor Relations	(44,990)
00112 - Police Executive	(283,218)
00115 - Police Human Resources Bureau	(67,749)
00118 - Police Criminal Investigation Bureau	(1,242,084)
00119 - Police Support Services Bureau	(245,694)
00123 - Public Lighting Administration	(6,064)
00245 - OCFO Office of the Controller	(104,548)
00250 - CRIO Department Administration	(11,776)
00277 - Non Dept Detroit Building Authority	(19,391)
00527 - Law Administration & Operations	(219,367)
00537 - Police Rape Counseling Unit	(12,555)
00833 - HR Employee Services	(52,202)
00910 - DPW City Engineer	(23,423)
04108 - MPD Operations & Maintenance	(30,577)
10082 - Police Operations	(2,853,989)
10151 - Fire Casino Municipal Services Fire	(33,778)
10152 - Police Casino Municipal Services Police	(102,856)
10893 - Health Department Animal Care	(28,675)
10894 - Community & Industrial Hygiene	(7,715)
10895 - Food Sanitation	(21,480)
11040 - Police Office of Administrative Operations	(197,036)
11041 - Police Technology Bureau	(12,471)
11159 - DAH Blight Violation Adjudication	(14,671)
12146 - BSEED Business License Center	(9,250)
13125 - Non Dept Media Services & Communications	(20,592)
13161 - BSEED Environmental Affairs	(10,307)
13168 - HRD Real Estate & GIS	(13,103)
13712 - Police Communications Bureau	(224,487)
13713 - Police Budget Fiscal Operations Bureau	(13,090)
13758 - HRD FRM Indirect Staffing Costs	(22,651)

City of Detroit
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 Changes by Category

13909 - OCFO Office of Development and Grants	(49,529)
13939 - Mayor's Office of Homeland Security	(46,458)
14026 - PDD Administration & Operations	(50,705)
14057 - OCFO Office of Departmental Financial Services	(190,613)
14058 - OCFO Office of Program & Performance Management	(23,473)
20235 - HRD Administration (Indirect) - Records/Audit & Admin Support	(7,641)
20236 - HRD OPPP Direct - Tax Incentives, Policy, & Development	(40,165)
20237 - HRD Housing Underwriting - Single Family	(5,890)
20250 - Consolidated Legislative Services	(8,008)
20758 - HRD Housing Underwriting GF Staffing	(3,666)
25240 - Increased Public Safety - DFD	(1,560,076)
25310 - Increased Public Safety - DoIT	(83,653)
25470 - Increased Public Safety - GSD	(34,308)
26470 - Vibrant and Beautiful City - GSD	(136,724)
27470 - Increase Opportunity & Decrease Poverty - GSD	(247,757)
29240 - Effective Governance - DFD	(37,296)
29310 - Effective Governance - DoIT	(191,748)
29470 - Effective Governance - GSD	(236,921)
1003 - Blight Remediation Fund	(40,000,000)
Blight	(40,000,000)
00061 - OCFO Office of Contracting & Procurement	(415,661)
14057 - OCFO Office of Departmental Financial Services	(144,468)
20253 - Blight Remediation Projects	(4,091,480)
21200 - Detroit Demolition	(35,348,391)
2001 - Block Grant	-
Workforce Savings (Executive Branch)	(172,305)
14027 - Planning & Development Department CDBG	(331,667)
20234 - HRD Administration - Direct Reporting & Compliance	331,667
13170 - HRD Neighborhood Outreach & Administration	(19,809)
Workforce Savings (Executive Branch) - COLA	(172,305)
14027 - Planning & Development Department CDBG	(33,856)
20234 - HRD Administration - Direct Reporting & Compliance	83,343
20238 - HRD Housing Underwriting - Multi Family	(10,758)
20636 - Community Development Housing Activities	(18,920)
2490 - Construction Code Fund	(2,273,430)
BSEED New Initiative	(172,305)
11110 - BSEED Property Maintenance Code	(172,305)
Workforce Savings (Executive Branch)	(1,767,484)
10814 - BSEED Administration	(128,111)
10815 - BSEED Mechanical	(665,274)
11110 - BSEED Property Maintenance Code	(593,737)
13162 - BSEED Construction	(380,362)
Workforce Savings (Executive Branch) - COLA	(333,641)
10814 - BSEED Administration	(23,979)
10815 - BSEED Mechanical	(156,107)
11110 - BSEED Property Maintenance Code	(115,754)
13162 - BSEED Construction	(37,801)
3217 - Non-Compliance Fees	-
Skilled Trades Readiness Fund Reallocation	-

City of Detroit
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Changes by Category

20388 - Non Compliance Fees	(340,000)
20519 - CRIO Skilled Trade Readiness	340,000
3301 - Major Street	-
Workforce Savings (Executive Branch)	-
04189 - Major Street Fund Capital	3,579,934
06424 - DPW Major Street Fund Operations	(3,579,934)
Workforce Savings (Executive Branch) - COLA	-
04189 - Major Street Fund Capital	389,373
06424 - DPW Major Street Fund Operations	(302,515)
26470 - Vibrant and Beautiful City - GSD	(62,108)
29470 - Effective Governance - GSD	(24,750)
3401 - Solid Waste Management	-
Workforce Savings (Executive Branch)	-
12396 - DPW Solid Waste Management	55,532
13143 - DPW Greater Detroit Resource Recovery Authority (GDRRA)	(55,532)
Workforce Savings (Executive Branch) - COLA	-
12396 - DPW Solid Waste Management	7,425
13143 - DPW Greater Detroit Resource Recovery Authority (GDRRA)	(7,425)
4533 - City of Detroit Capital Projects	(5,000,000)
Cash Capital	(5,000,000)
20507 - CoD Capital Projects 2019	(5,000,000)
5301 - Transportation Operation	(7,000,000)
People Mover Contribution shift to CARES Act	(4,000,000)
00151 - DDOT Transportation	(4,000,000)
Workforce Savings (Executive Branch)	(2,067,279)
00146 - DDOT Departmental Operations	(428,946)
00149 - DDOT Plant Maintenance	(273,913)
00150 - DDOT Vehicle Maintenance	(584,152)
00151 - DDOT Transportation	(780,268)
Workforce Savings (Executive Branch) - COLA	(932,721)
00146 - DDOT Departmental Operations	(148,603)
00149 - DDOT Plant Maintenance	(30,060)
00150 - DDOT Vehicle Maintenance	(246,491)
00151 - DDOT Transportation	(507,567)
5720 - DWSD-R-Water	(1,074,200)
BOWC Changes	(1,074,200)
20166 - WDWSR-R Administration	(1,747,100)
20167 - WDWSR-R Operations	(318,200)
20168 - WDWSR-R Compliance	1,624,300
20169 - WDWSR-R Finance	(191,300)
20170 - WDWSR-R Customer Service	(15,200)
20172 - WDWSR-R Non Operating Expense	(426,700)
20166 - WDWSR-R Administration	(129,372)
20167 - WDWSR-R Operations	1,616,465
20168 - WDWSR-R Compliance	(464,460)
20169 - WDWSR-R Finance	(1,022,633)
5820 - DWSD-R-Sewer	(20,198,500)
BOWC Changes	(20,198,500)
20177 - SDWSR-R Administration	(4,077,800)

City of Detroit
 OCFO - Office of Budget Errata Letter
 Changes by Category

20178 - SDWSD-R Operations	(1,881,400)
20179 - SDWSD-R Compliance	3,789,700
20180 - SDWSD-R Finance	(444,700)
20181 - SDWSD-R Customer Service	(35,300)
20183 - SDWSD-R Non Operating Expense	(17,549,000)

Closing Resolution (Administration)



CLOSING RESOLUTION

BY COUNCIL MEMBER _____ :

WHEREAS, The Budget and Four-Year Financial Plan provides appropriations to support operations of the City for the period July 1, 2020, through June 30, 2024, including salaries, wages, pension requirements, other employee benefits, debt service and other expenses, plus meets the requirements of Chapter 17 of the 2019 Detroit City Code, Article 8 of the 2012 Detroit City Charter, of Public Act 2 of 1968, and Section 4t of the Home Rule City Act (Public Act 279 of 1909), as amended by Public Act 182 of 2014; and

WHEREAS, The City is committed to community outreach and engagement that promotes transparency and accountability and ensures community input on the Mayor's Recommended Budget; and

WHEREAS, Community engagement means public engagement, community engagement, citizen engagement, public hearing, and public comment, and includes, but is not limited to, any form of in-person, technology-aided, or online communication that provides for discussion, dialogue, or deliberation among participants, allowing residents to engage meaningfully in local problem identification, and/or problem solving related to community challenges, problems, and opportunities, and is accessible to residents in compliance with the City's LEP Policy; and

WHEREAS, the Office of the Chief Financial Officer will conduct at least one (1) community engagement meeting in each of the seven (7) City Council districts in collaboration with the two

(2) at-large and one (1) district City Council Member where the meeting is occurring to inform, engage and allow input on the Proposed Mayor's Recommended Budget and the Outcome Budgeting initiatives; and

WHEREAS, residents should be notified of the meetings by:

- a. Posting on the City of Detroit's website, the Department of Neighborhoods website, and the City of Detroit's social media pages; and,
- b. Sending an email to all registered community groups registered with the Department of Neighborhoods; and

WHEREAS, the Office of the Chief Financial Officer shall present general information to engage and allow input from residents concerning the appropriation of funding to various City of Detroit departments, policies and initiatives and submit a community engagement report prior to the submission of the Mayor's Recommended Budget to the Detroit City Council. The community engagement report shall include a detailed account of notice provided to organize the community engagement meeting, an itemized list of concerns raised by the community at the meetings required and how those community concerns could be addressed in the budget.

NOW, THEREFORE, BE IT:

1. RESOLVED, That employee benefits and retirement provisions for non-union employees shall be in accordance with the City Council Resolution of October 2, 1974, J.C.C., p. 2142; November 16, 1977, J.C.C., p. 2538; August 6, 1980, J.C.C. p. 2057; August 5, 1981, J.C.C., p. 1957; January 6, 1984, J.C.C., p. 45; April 15, 1987, J.C.C., p. 813; November

- 15, 1989, J.C.C., p. 2627; August 4, 1999, J.C.C.; p. 2375; November 30, 2001, J.C.C. p. 3810; July 30, 2003, J.C.C. p. 2470; September 13, 2006, J.C.C., p. 2341; and February 11, 2010, J.C.C.; p. 292, and otherwise as authorized by City Council through the 2020 – 2021 fiscal year; and be it further
2. RESOLVED, That the Finance Director and the Labor Relations Director continue the administration of salary and prevailing rates according to the rules as listed in the 2020 – 2021 Official Compensation Schedule, and otherwise according to the City Council Resolution of July 13, 1954, J.C.C., p. 1713; and be it further
 3. RESOLVED, That employee benefits contained in this Closing Resolution are permissive rather than mandatory for unionized employees; and be it further
 4. RESOLVED, That all contracts covering unionized employees may, upon approval of the Director of Labor Relations, be extended beyond their expiration dates; and be it further
 5. RESOLVED, That where no effective date is given in a resolution involving personnel procedures approved by the City Council of the City of Detroit, the effective date shall be the second Wednesday subsequent to passage of the resolution at the regular session, in accordance with the resolution of December 12, 1944, J.C.C., p. 2983; and be it further
 6. RESOLVED, That the Finance Director is hereby authorized to honor payrolls for restoration of lost time by City employees as a result of a reduced or reversed suspension

or discharge, provided such action is recommended by the Labor Relations Director, and otherwise in accordance with the resolution of March 11, 1969, J.C.C., p. 565; and be it further

7. RESOLVED, That employees be paid for out-of-class work according to negotiated agreements and in the absence of agreements upon recommendation of the department with approval of the Budget Director and the Civil Service Commission and otherwise in accordance with the resolution of September 17, 1968, J.C.C. p. 2269; and be it further
8. RESOLVED, That for inactive titles under the old Police and Fire pension system, changes shall apply proportionately with changes in the active titles according to the City Charter and the J.C.C. resolution of September 9, 1953, p. 2235; and be it further
9. RESOLVED, That rates of pay applied to positions in the 2020 – 2021 Budget be subject to maintenance charges as approved by the City Council for all employees furnished living accommodations; and be it further
10. RESOLVED, That the Finance Director is hereby authorized to provide reimbursement to employees to the extent that they are subject to additional expense for insurance at commercial rates exclusively by virtue of driving vehicles on City business and otherwise according to the City Council Resolution of November 12, 1968, J.C.C. p. 2728; and be it further

11. RESOLVED, That the Finance Director is hereby authorized to provide reimbursement of certain expenses to persons seeking or accepting employment with the City in accordance with the Resolution adopted by the City Council on February 7, 1996; and be it further

12. RESOLVED, That the Finance Director is hereby authorized to continue honoring payrolls for payment of unused sick leave to retirees, and others who separate from service in the required manner; all according to the City Council resolution of November 8, 1961; J.C.C. p. 2292, and July 20, 1971, p. 1686; August 5, 1981, p. 1957; and July 30, 2003, p. 2470; and be it further

13. RESOLVED, That reimbursement of private car mileage for non-union employees is authorized in accordance with the City Council resolution of October 2, 1974, J.C.C. p. 2142 and January 6, 1984, J.C.C. p. 45; August 4, 1999, J.C.C., p. 2375; and July 30, 2003, J.C.C. p. 2740; and September 13, 2006, J.C.C., p. 2341; September 18, 2012, J.C.C. p. 1711 and, be it further

14. RESOLVED, That the Labor Relations Director is hereby authorized and directed to amend the Official Compensation Schedule to incorporate changes covering title eliminations, specialties, and substitutions, and code number changes through Human Resources Department action when such changes do not necessitate additional appropriations or base rate changes; and be it further

15. RESOLVED, That uniformed Police and Fire personnel be provided with uniforms and/or allowances and such accessories as provided by the applicable collective bargaining

agreements, approved by the departments and the Budget Director within appropriations provided therefore; and be it further

16. RESOLVED, That regular City employees with at least 90 days of service working in continuing assignments recommended for consideration by department heads may be reimbursed not to exceed the sum of either \$170 for a clothing allowance or \$350 for a uniform allowance in any fiscal year in accordance with the J.C.C. of June 21, 1966, p. 1908, the J.C.C. of October 2, 1974, p. 2142, and the J.C.C. of July 30, 2003, p. 2470 ; and bi-annually September 18, 2012 J.C.C. p. 1423, for expenses arising out of the purchase of necessary protective clothing and accessories as provided by the applicable collective bargaining agreements or City Employment Terms, as recommended by the departments and approved by the Labor Relations Director, provided finally that the above provisions and limitations shall not be applied to duplicate allowances or change existing policy or authorized practices with respect to other assignments or employees; and be it further

17. RESOLVED, That the Finance Director is hereby authorized to provide supplemental pay for the fiscal year as requested by departments for authorized encampments for City employees in the armed forces in accordance with the City Council resolutions of February 13, 1963 J.C.C., p. 344, November 1, 1966, J.C.C., p. 3010; and February 13, 1980, J.C.C. p. 407; with the provision that the City shall not offset military pay and allowances for days the employee is not regularly assigned to work; and be it further

18. RESOLVED, That in the event of a hardship occasioned by an unexpected or untimely separation from service, the Finance Director upon recommendation of the Budget Director and the Labor Relations Director, is hereby authorized to honor lump sum payments from available funds for vacation leave, compensatory time credit, and excused time credit, to which an employee is otherwise legally entitled; and be it further

19. RESOLVED, That the Finance Director is hereby authorized to honor payrolls for the induction of employees in classifications designated with Step Code “D”, Step Code “K”, Step Code “Q” and Step Code “R” at advanced step levels within the pay range according to a formula to be established by the Human Resources Director and approved by the Labor Relations Director; and be it further

20. RESOLVED, That upon request of the department and the recommendation of the Labor Relations Director and Budget Director, that the Finance Director be authorized to permit the payment of salaried employees on an hourly basis and hourly employees paid on a salaried basis and to withdraw such permission as requested by the department; and be it further

21. RESOLVED, That the Finance Director is hereby authorized to honor payrolls for employees affected by the change over from standard time to daylight savings time in accordance with the resolutions of April 24, 1973, p. 1073, provided that no overtime shall be paid to any employee affected until they shall actually have worked forty (40) hours per week; and be it further

22. RESOLVED, That the Finance Director is hereby authorized to pay employees their regular paycheck on the previous Thursday when a holiday is generally observed on Friday and on the preceding Wednesday when both Thursday and Friday of the same work week are holidays and otherwise in accordance with standard payroll procedures; and be it further

23. RESOLVED, That the Finance Director, upon recommendation of the Labor Relations Director is hereby authorized to continue reimbursement of employees for articles damaged in the course of employment according to the City Council resolutions of December 19, 1961, J.C.C., p. 2657, and November 21, 1972, J.C.C. p. 2829 and p. 2855 as implemented by rules established by the Finance Director; and be it further

24. RESOLVED, That contractors hired under titles with pay ranges may receive pay increments within the range in accordance with their contracts with approval of the Finance Director, provided funds are available; and be it further

25. RESOLVED, That the various departments are hereby authorized to hire and pay Special Service employees at any rate within the range based upon formula established by the Human Resources Director, and otherwise according to the resolution of August 20, 1963, J.C.C., p. 2190, with the provision that step increments for these employees may be granted by the department head with the approval of the Human Resources Director and Budget Director in accordance with rules established for general City employees; and be it further

26. RESOLVED, That Special Service employees upon approval of the Labor Relations Director and the Finance Director, be granted fringe benefits in accordance with the Charter, Ordinances, and the City Council resolution of August 23, 1966, J.C.C. p. 2433, provided that City Council reserves the right to adjust wages and fringes for Special Service employees during the 2020 – 2021 fiscal year, and provided further that employees temporarily transferred to Special Service positions from the Regular Service shall continue to receive their regular service fringes; and be it further
27. RESOLVED, That upon interdepartmental transfer of employees, departments may make lump sum payments with supporting documentation within appropriations for unliquidated vacation time in excess of twenty days (20), provided that the time cannot be properly liquidated, prior to the following month of August but not later than September 30th. Approval may be granted by the Budget Director and Labor Relations Director; and be it further
28. RESOLVED, That unless specifically covered by labor contract, when an employee is called to work an unscheduled shift or overtime, he shall receive the overtime for the hours worked or a minimum of four (4) hours on a straight time basis, whichever is greater, and otherwise according to the resolution of the City Council of May 29, 1962, J.C.C., p. 1186; and be it further
29. RESOLVED, That the Finance Director is hereby authorized to pay \$10,000 to the beneficiaries or estate of employees who are killed or who die as a result of injuries

sustained in the actual performance of their duties or who are permanently disabled in the line of duty and otherwise in accordance with the City Council Resolutions of August 3, 1977, J.C.C. page 1638; and be it further

30. RESOLVED, That the Finance Director is hereby authorized to pay directly to the funeral service provider and/or cemetery an additional benefit up to \$12,000 for any City of Detroit employee who dies as a direct and proximate result of an injury sustained in the line of duty and otherwise in accordance with the City Council Resolutions of March 20, 2018; and be it further

31. RESOLVED, That apprentices will receive their designated pay increments every six (6) months upon recommendation of the department and approval of the Human Resources Department provided that they have been satisfactorily participating in related instruction and on-the-job training, in accordance with the standards established for that trade, during the six (6) month period immediately preceding the date of the increment, said increments will be paid effective on the date of the completion of the training period; and be it further

32. RESOLVED, That vacation time no matter how earned, shall not be allowed to accumulate in amounts exceeding twenty (20) days on any October 1st date, exclusive of any vacation time earned between July 1 and the following September 30, and otherwise in accordance with the City Council Resolution of May 27, 1969, J.C.C. P. 1258 as amended; and be it further

33. RESOLVED, That an administrative fee of one percent (1%) of property taxes shall continue to be imposed, to be used to offset the costs incurred in assessing and collecting the property tax and in the review and appeal process; and be it further
34. RESOLVED, that as required by the provisions of Public Act 399 of 1984, a one-half of one percent (1/2%) per month interest charge on delinquent real and personal property taxes shall continue to be imposed from the time such property tax became due and payable until such tax is paid in full, all in accordance with Section 44-4-61 through 44-4-71 of the 2019 Detroit City Code; and be it further
35. RESOLVED, That as required by the provisions of Public Act 399 of 1984, a one percent (1%) per month penalty on delinquent real and personal property taxes shall continue to be imposed from the time that the property tax became due and payable, until such tax is paid in full, and the penalty shall not exceed a total of twenty-five percent (25%) of the unpaid tax, all in accordance with Section 44-4-61 through 44-4-71 of the 2019 Detroit City Code; and be it further
36. RESOLVED, That as permitted by the provisions of Public Act 399 of 1984, interest and penalty from February 15 to the last day of February on a summer property tax which has been deferred is hereby waived for the homestead property of a senior citizen, paraplegic, quadriplegic, eligible serviceman, eligible veteran, eligible widow, totally and permanently disabled person, or blind person as those persons are defined in Chapter 9 of Public Act 281 of 1967, as amended, if the person makes a claim before February 15 for a credit for

such homestead property as provided by Chapter 9 of Public Act 281 of 1967, as amended, presents a copy of the form filed for that credit with the City Treasurer, and if the person has not received the credit before February 15; and be it further

37. RESOLVED, That the Finance Director, or his/her designee(s) is hereby authorized to continue making the necessary accrual adjustments for Compensated Employee Absences and Damage Claim Payments as a part of the 2019 - 2020 Fiscal Year closing process in compliance with the provisions of the National Council on Governmental Accounting Statement Number Four, "Accounting and Financial Reporting Principles for Claims and Judgments and Compensated Absences" and Governmental Accounting Standards Board Statement No. 16 "Accounting for Compensated Absences"; and be it further

38. RESOLVED, That the Finance Director, or his/her designee(s), be and is hereby authorized and directed to purchase, sell or exchange securities representing investments of cash balances as permitted by law, and in accordance with written policies established by the Finance Director and placed on file with the Office of the City Clerk, and that the Treasurer be and is hereby authorized and directed to disburse or deposit funds accordingly and to accept receipts for holding securities in lieu of definitive certificates; and be it further

39. RESOLVED, That the Finance Director is hereby authorized to appropriate investment earnings on bond proceeds to fund the cost of bond issuance expenses; and be it further

40. RESOLVED, That the Finance Director is hereby authorized to disburse funds, allocate bond proceeds and make any and all necessary declarations for the purpose of complying with applicable law and specifically with the reimbursement rules and regulations of the U.S. Department of Treasury pursuant to the Internal Revenue Code of 1986, as amended, with respect to projects identified herein, which projects are to be permanently financed from proceeds of debt to be incurred by the City; and be it further

41. RESOLVED, That as actual collections are received through June 30, 2021 from Account No. 13-7512 - Fire Insurance Escrow - P.A. 495, they are hereby authorized to be appropriated in the proper general fund or block grant account; and be it further

42. RESOLVED, That the Finance Director is hereby authorized and directed to disburse the necessary funds as adopted and appropriated in the 2020 – 2021 Budget to the Charles H. Wright Museum of African American History, Zoological Institute, Detroit Port Authority, Detroit Historical Museum and the Eastern Market Corporation; and be it further

43. RESOLVED, That the Budget Director is authorized and directed to establish processes, records, transfers and/or accounts necessary to implement and facilitate any reorganization of department functions or activities within the city budget; and be it further

44. RESOLVED, That all revenues generated by the Detroit Police Department's (DPD) towing and storage operations, namely, all towing, storage and administrative fees produced by the DPD's operations will be budgeted in a special revenue fund. These DPD

revenues in the special fund will be restricted for use only in support of DPD's towing and storage operations, or other uses that directly support DPD's public safety operations ; and be it further

45. RESOLVED, That, notwithstanding any provisions of Section 22-3-7 of the 2019 Detroit City Code to the contrary, the annual appropriation to the Detroit Affordable Housing Development and Preservation Fund shall be based upon 20% of the actual net receipts of all commercial property sales during the previous fiscal year, subject to a reconciliation procedure as determined by the Deputy CFO / Budget Director; except that, for Fiscal Year 2020 – 2021, it is expected that the annual appropriation will be provided from forthcoming federal funds rather than the General Fund; and be it further
46. RESOLVED, That the Deputy CFO / Budget Director is hereby authorized to appropriate investment earnings on bond proceeds for the same purposes as such bond proceeds approved by the voters and the City Council. Provided further, that the Deputy CFO / Budget Director shall provide quarterly reports on such appropriations to the City Council; and be it further
47. RESOLVED, That the Fiscal Year 2020 – 2021 Budget includes workforce expenditure savings from cancelling general wage increases scheduled to occur on July 1, 2020 for all employees, including bargaining units with approved collective bargaining agreements. Should such bargaining units not agree to cancelling such general wage increases, the City's Chief Financial Officer shall implement additional workforce expenditure savings

to comply with Section 4t of the Home Rule City Act (Public Act 279 of 1909), as amended by Public Act 182 of 2014, which requires the City's Four-Year Financial Plan to include measures to assure that projected employment levels, collective bargaining agreements, and other employee costs are consistent with projected expenditures and available revenue; and be it further

48. RESOLVED, That the Chief Financial Officer, Office of Budget and the Legislative Policy Division are authorized, subsequent to City Council's approval, to adjust the forecasted budgets as needed in order to balance by fund for Fiscal Years 2021 – 2022, 2022 – 2023 and 2023 – 2024 so long as those adjustments are consistent with the Fiscal Year 2020 – 2021 Budget and completed prior to the submission of the Four-Year Financial Plan to the Financial Review Commission; and be it finally

49. RESOLVED, That the Finance Director is hereby authorized and directed to honor payrolls in accordance with this resolution.

Schedule A

Community Development Block Grant (CDBG)



City of Detroit

Alton James
Chairperson
Lauren Hood, MCD
Vice Chair/Secretary

Marcell R. Todd, Jr.
Director

CITY PLANNING COMMISSION
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Detroit, Michigan 48226
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Brenda Goss Andrews
Damion W. Ellis
David Esparza, AIA, LEED
Gregory Pawlowski
Frederick E. Russell, Jr.
Angy Webb
Henry Williams

May 4, 2020

HONORABLE CITY COUNCIL

**RE: Revised Schedule A reflecting City Council Changes to the Mayor's 2020-21
Community Development Block Grant (CDBG) Proposed Budget**

Attached is the final Schedule A and corresponding resolution for City Council action on the Mayor's recommended 2020-21 CDBG budget. The Schedule A was prepared by the Housing and Revitalization Department, then reviewed and revised by the City Planning Commission (CPC) staff.

The Schedule A reflects the City Council changes to the Mayor's recommended CDBG budget including your action on the Neighborhood Opportunity Fund (NOF) awards as well as the remaining portions of the CDBG budget that your honorable body is supporting via your review of this budget. The column heading that previously read "Council Rec" now reads "City Council Final." The cells below that heading carry the allocations determined by your Honorable for adoption under the 2020-21 CDBG Program.

One change, as reviewed at your April 30, 2020 Council meeting, is to decrease the homeless public service amount by \$104,173 in order to meet the overall Public Service 15% cap requirement.

CPC staff understands that based upon budget deliberations, the Schedule A will be further revised by your approval of the Office of Budget Errata Letter submitted by the Administration and approved by your Honorable Body.

Please let us know if you have any questions regarding the Schedule A or the CDBG program.

Respectfully submitted,



Marcell R. Todd, Jr., Director

Attachments

cc: Tanya Stoudemire, Director, Budget
Donald Rencher, Director, HRD

**RESOLUTION TO ADOPT THE 2020-2021 CITY OF DETROIT BUDGET,
AS AMENDED BY SCHEDULE A**

Honorable City Council:

Your Committee of the Whole has had under consideration the proposed Community Development Block Grant Budget of the City of Detroit for the fiscal year 2020-2021 as submitted by his Honor, the Mayor, and having completed its consideration of same, herein submits the following resolution and recommends its adoption.

Respectfully submitted,

Chairperson

BY COUNCILMEMBER _____

RESOLVED, That this Body having completed its consideration of the proposed Community Development Block Grant Budget (CDBG) Budget of the City of Detroit for the fiscal year 2020-2021 as contemplated by the Charter and ordinances of the City of Detroit, adopts said CDBG Budget, as established by the foregoing Schedule A, and is further revised by the Errata Letter of May 4, 2020 as follows:

1. Increase 20234 HRD Administration Direct Reporting & Compliance by \$415,010,
2. Reduce 13170 HRD Neighborhood Outreach & Administration by \$19,809,
3. Reduce 14027 Planning & Development Department by \$365,523.
4. Reduce 20238 HRD Housing Underwriting - Multi Family by \$10,758 (this is further subdivided by reducing 365705 Housing Underwriting Multi-Family by \$5,637 and 365706 Housing Underwriting – Supportive Housing by \$5,121) and
5. Reduce 20636 HRD Community Development Housing Activities by \$18,920

and transmits same to the City Clerk for recompilation and submission to his Honor, the Mayor, in accordance with the Charter and ordinances of the City of Detroit.

Adopted as follows:

Yeas _____

Nays _____

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
CDBG						
20234	365701		HRD - Office of Administration	1,967,651	1,967,651	0
20238	365706		HRD - Office of Hsg Un - Supportive Hsg	556,816	556,816	0
13170	365707		HRD - Office of Programmatic Un - NOF & CDBG Initiatives	1,841,801	1,841,801	0
5797	360600	626500	Eight Mile Blvd	25,000	25,000	0
10355	362705		Fair Housing Awareness	25,000	25,000	0
13635	365003	617900	City Plan Comm/Historic Designation Advisory Board	42,000	42,000	0
			HRD SUB-TOTAL	4,458,268	4,458,268	
			PLANNING AND DEVELOPMENT			
14027	433110		PDD - Planning - Staffing	2,014,936	2,014,936	0
			PDD SUB-TOTAL	2,014,936	2,014,936	
			ADMIN AND PLANNING TOTAL			
				6,473,204	6,473,204	
			DEMOLITION			
13635	365006	617900	HRD - Demolition	1,026,044	1,026,044	0
			DEMOLITION TOTAL	1,026,044	1,026,044	
			ECONOMIC DEV			
13837	365008		EDC - Motor City Match (NRSA)	1,500,000	1,500,000	0
			ECON DEV TOTAL	1,500,000	1,500,000	
			HOME REPAIR			
10409	362742	651159	CDBG Match - LEAD Grant	1,000,000	1,000,000	0
20153	364113	651164	Conventional Home Repair	3,000,000	3,000,000	0
13609	364067		0% Interest Home Repair Program	2,500,000	2,500,000	0
			SUB-TOTAL	6,500,000	6,500,000	
20238	365705		HRD - Multi Family Staffing	815,232	815,232	0
20636	365110		Community Development Housing Activities	1,892,711	1,892,711	0
			SUB-TOTAL	2,707,943	2,707,943	
			HOME REPAIR TOTAL			
				9,207,943	9,207,943	
			DEVELOPMENT			

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
20541	361111		Pre-Development - Affordable Housing	1,200,000	1,200,000	0
			DEVELOPMENT TOTAL	1,200,000	1,200,000	
11496	364040		PUBLIC FACILITY REHAB	1,000,000	1,000,000	0
			PFR TOTAL	1,000,000	1,000,000	

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
12168	364050		HOMELESS PUBLIC SERVICE	2,563,462	2,459,289	(104,173)
			TOTAL HOMESS PUBLIC SERVICE	2,563,462	2,459,289	

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
			PUBLIC SERVICE			
13837	365007	651147	Summer Jobs Program (NRSA)	1,500,000	1,500,000	0
20635	361111		DESC Training Programs (NRSA)			
			SUBTOTAL PS NRSA PS	1,500,000	1,500,000	
12945	362009		Unassigned Projects	2,355,115	0	(2,355,115)
			EDUCATION			
7523	360901	651147	Accounting Aid Society		80,000	80,000
20647	361111		Center for Employment Opportunities		75,000	75,000
11499	365559	651147	Coleman A. Young Foundation		65,000	65,000
4139	360238	651147	DAPCEP		75,000	75,000
5983	360634	651147	Dominican Literacy Center		75,000	75,000
6698	360767	651147	Focus HOPE		70,000	70,000
6709	360772	651147	International Institute		75,000	75,000
20156	364116	651147	Sienna Literacy		75,000	75,000
10124	362635	651147	St. Vincent and Sarah Fisher Ctr		80,000	80,000
13562	367237	651147	The Youth Connection		70,000	70,000
13556	367232	651147	Urban Neighborhood Initiative		70,000	70,000
05178	360469	651147	Wellspring		75,000	75,000
13646	364103	651147	YMCA		70,000	70,000
13840	363231		SEED (Sowing Empowerment & Economic Dev)		65,000	65,000
20792	361111		Project Healthy Community		65,000	65,000
20793	361111		Heritage Literacy		65,000	65,000
20794	361111		SOAR		65,000	65,000
			EDUCATION SUB-TOTAL		1,215,000	
			HEALTH			
12998	367202	651147	Greater Detroit Agency for the Blind		65,000	65,000
12420	367156	651147	Joy-Southfield CDC		65,000	65,000
20630	361111	651147	My Community Dental		64,288	64,288
13398	367228	651147	The Yunion		65,000	65,000
10847	362750		Eastern Market Corp		50,000	50,000
4178	360263	651147	World Medical Relief		75,000	75,000

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
			HEALTH SUB-TOTAL		384,288	
			RECREATION			
5428	360522		People's Community Service		75,000	75,000
11547	366996		Clark Park Coalition		75,000	75,000
5897	360619		Mosiac Youth Services		70,000	70,000
20648	361111	651147	Cody Rouge Community Action Alliance		75,000	75,000
			RECREATION SUB-TOTAL		295,000	
			PUBLIC SAFETY			
10663	363079	651147	(Wayne County) Neighborhood Legal Services		65,000	65,000
10620	360558	651147	Jefferson Business Association		75,000	75,000
			PUBLIC SAFETY SUB-TOTAL		140,000	
			SENIORS			
04683	360375	651147	Alzheimer's Association			
10621	363060	651147	L&L Adult Day Care		65,000	65,000
5662	360574	651147	LASED		70,000	70,000
20488	361111	651147	Luella Hannan Memorial		75,000	75,000
5149	360454	651147	St. Patrick Senior Center		80,000	80,000
6403	360705	651147	Delray United Action Council		60,000	60,000
11893	366905	651147	Matrix Human Services		75,000	75,000
			SENIORS SUB-TOTAL		425,000	
			TOTAL PUBLIC SERVICE (EXCLUDING NRSA PA)	2,355,115	2,459,288	
13529			SECTION 108 LOANS			
13529	364089		Book Cadillac	804,406	804,406	0
13529	364090		Fort Shelby	1,533,943	1,533,943	0
13529	364087		Garfield II - Note 1 - Garfield Estates	794,445	794,445	0
13529	364092		Garfield Geothermal	121,619	121,619	0
13529	364093		Garfield Sugar Hill	380,137	380,137	0
13529	364086		Mexicantown	309,852	309,852	0
13529	364091		Woodward Garden	2,020,346	2,020,346	0
			SECTION 108 TOTAL	5,964,748	5,964,748	

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
			SUB-TOTAL HRD EXPENSES	30,775,580	30,775,580	
			SUB-TOTAL OTHER DEPARTMENTS EXPENSES	2,014,936	2,014,936	
			TOTAL	32,790,516	32,790,516	

SCHEDULE A - CDBG
FY 20-21

Appr	Cost Center Num	Object	Sponsor	MAYOR'S REC	COUNCIL FINAL	DIFFERENCE
CDBG						
			TOTAL CDBG Line of Credit	32,790,516	32,790,516	
			DIFFERENCE			
			CDBG SPENDING CAPS			
			Admin/Planning Cap	6,558,103	6,558,103	
			Total Admin/Plan Expenses	6,473,204	6,473,204	
			Difference	84,899	84,899	
			Public Service Cap	4,918,577	4,918,577	
			Total Public Service Expenses	6,418,577	6,418,577	
			Difference	(1,500,000)	(1,500,000)	

**2021-2024 Financial and Budgetary, Priorities, Public Policy,
Planning and Action Resolution
(City Council)**



**THE DETROIT CITY COUNCIL
2020-2021 FINANCIAL AND BUDGETARY PRIORITIES,
PUBLIC POLICY, PLANNING AND ACTION RESOLUTION**

BY ALL COUNCIL MEMBERS:

WHEREAS, The Honorable Mayor Mike Duggan presented a Recommended FY 2021 – FY 2024 Four–Year Financial Plan for the City of Detroit to the Honorable Detroit City Council on March 6, 2020, and in fulfillment of its Charter-mandated role and in keeping with past practice, City Council held hearings and deliberations on the proposed Executive Budget for FY 2020-2021 as submitted by the Mayor over the next week - until the historic declaration of the worldwide COVID-19 pandemic by the World Health Organization resulted in the Governor’s “Stay Home, Stay Safe” Order in mid-March; and

WHEREAS, The current standstill in commercial and civic life in this city and around the country, the virtual freeze in revenues, and the tremendous outflow of resources required to maintain our community through this crisis, have - in two short months - rendered the proposed budget unworkable; and

WHEREAS, In years past after careful consideration by City Council, the Mayor’s proposed budget was modified to reflect and incorporate the Council’s policy and budgetary changes that resulted from the hearings and deliberations on the budget. This year, however, Council will not make any modifications in the Closing Resolution in recognition of the deep budget cuts are necessitated because of COVID-19; and

WHEREAS, Following the City of Detroit’s (City) emergence from bankruptcy at the end of 2014, the City has been on an increasingly positive trajectory toward the future. Reinvestment in the City’s infrastructure has been ongoing, with fiscal restraint remaining paramount; and, the alignment of expenditures and revenues continues to be balanced with improvements in service delivery to residents; and

WHEREAS, Michigan Public Act 181 of 2014 (Act 181) provided for the oversight of the City for at least thirteen years. The FY 2020-2021 budget process proceeded under a waiver of active oversight, granted by the Financial Review Commission (FRC) in April 2018, following three consecutive years of successful adherence to deficit-free budgets. The annually renewable waiver requires that the City submit its adopted budget and four-year financial plan to the FRC by May 30 of each year. That date has been extended this year with the approval of the FRC due to the meeting constraints caused by the COVID-19 pandemic; and

WHEREAS, Pursuant to Sec. 8-213 of the 2012 City Charter and Public Act 182 of 2014, the City’s Chief Financial Officer, Budget Director, Auditor General, and the City Council’s Legislative Policy Division, along with other top officials held a revenue estimating conference which determined reasonable, agreed upon revenue projections for the General Fund revenues for the upcoming fiscal year, of \$1.085 billion; however, \$194 million in cuts were made due to the unanticipated projected revenues shortfalls due to COVID-19; and

WHEREAS, The FY 2021-2024 four-year financial plan, as presented to City Council, shows employee benefits increasing from \$81.7 million in FY 2023 to \$187.8 million in FY 2024, an increase of \$106 million. More specifically, discretionary pension contributions will go from zero to \$166 million in FY 2024. The FY 2024 \$166 million pension payment is based on a 30-year amortization period. The OCFO estimates the FY 2024 pension payment to be \$179 million based on a 25-year amortization period, and \$199 million on a 20-year amortization period. The Retiree Protection Trust Fund (RPTF) was projected to grow to \$355 million to soften the pension blow in FY 2024. Unfortunately, due to the COVID-19 pandemic, the planned extra \$20 million payment into the RPTF in FY 2021 will not be made from general fund surplus. In FY 2024, the pension payment could approach from 17 to 20% of the general fund budget. The amount of the City's annual pension payment fluctuates depending on how the stock market and the pension investments perform, the pension payback period (payment amortization payment) and how much the City owes in pensions (unfunded actuarial liability). Conservative budgeting needs to be continued to reflect fiscal realities and avoid a reversion into bankruptcy and to diminish the City's ability to provide critical services. Pension costs will need extremely close monitoring; and

WHEREAS, Mayor Duggan projects a \$348 million revenue shortfall over the course of the next 16 months due to the impact of the COVID-19 pandemic. The Mayor estimates a \$154 million revenue shortfall for FY 2020 and a \$194 million revenue shortfall for FY 2021. City Council has received an amendment to the 2021 proposed budget in the Mayor's errata letter which addresses the projected FY 2021 revenue shortfalls with a series of appropriation reductions, mainly in the form of work furloughs, work share, layoffs and cost of living elimination along with capital project deferrals as well as elimination of most new initiatives; and

WHEREAS, The Detroit City Council adopts a program budget that is based on sound conservative budgetary principles for municipalities, well-reasoned financial assumptions and past performance, as well as stated goals and projections for City departments, divisions and agencies, as well as in consideration of the dictates of the "Plan for the Adjustment of Debts of the City of Detroit" (POA); and

WHEREAS, For several years now, the Administration has astutely recognized that the City's Plan of Adjustment contained several questionable key assumptions that need to be addressed in order to manage the projected shortfall in the City's pension obligations. The City has established a Retiree Protection Trust Fund that will allow the City to build up approximately \$335 Million in trust assets to offset the City's annual required contributions that resume in FY 2024. In September 2017, for FY 2018, the City transferred the first \$105 Million in funding. In FY 2019, \$20 Million was contributed to the fund, \$45 Million in FY 2020 and will contribute \$50 Million in FY 2021. The trust is intended to ensure that pensioners who have already suffered a significant loss due to the City's bankruptcy will not be harmed further by a collapse of the pension system. The trust assets should allow for prudent financial planning sufficient to avoid a steep deficiency in pension payments and to stabilize the City's financial future; and

WHEREAS, The Administration's workforce reduction portion of the plan to balance the budget calls for 266 layoffs of temporary, part-time and seasonal employees. In response and in order to support these workers, City Council urges the Administration, Human Resources and the Workforce Development Department to develop a comprehensive plan to support laid-off workers with unemployment claim processing assistance, training opportunities, job placement, and by committing to return workers to their positions once work and funding becomes available; and

WHEREAS, The local community has expressed a need for a bus shelter on Linwood near the corner of Ferry Park on the Linwood bus route. The estimated cost to construct the shelter is \$8,000 and should be allocated as funds become available; and

WHEREAS, We appreciate the Administration's recognition of the importance of transportation services and offering free bus rides during the COVID-19 pandemic. In order to meet the needs of low-income transit riders and ensure that all Detroiters have access to mobility, we urge the Administration to implement a low-income fare pilot program using recommendations provided in the Low Income Fare Analysis Report; and

WHEREAS, City Council urges the Administration, when it is economically feasible, to add one additional graphic designer for citywide digital content to the Media Services Department. The recommended rate of pay for a Graphic Designer is \$43,167 - \$60,433; and

WHEREAS, The Consumer Electronics Convention, an annual trade show organized by the Consumer Technology Association, is where global technology companies, startups, and pioneers from around the world come to launch products, build brands and partner to solve some of today's most pressing challenges. The City would benefit from attending the conference; therefore, City Council urges the Media Services Department to allocate funding to send one (1) media services employee to the convention to ensure that the City of Detroit is at the forefront of any new technology developments that will enhance and create efficiencies in current City of Detroit digital operations; and

WHEREAS, Due to the age of the housing stock, the over-assessment of property, and the low average median income in the City of Detroit, there is an abundance of need for home repair grants for Detroit homeowners. Therefore, City Council urges the Administration to fully fund the Senior Home Repair Grant program at the proposed \$6 million funding level. Further, the FY 2021 level of funding for the program should NOT be reduced to cover other budget shortfalls; and

WHEREAS, City Council is urging the Administration to maintain Council input and oversight over the Neighborhood Improvement Fund by ensuring appropriations and expenditures be approved by Council. City Council also urges the Administration to continue to fund the NIF with income tax revenue from the Pistons and NBA Players, as well as Palace Sports and Entertainment employees; and

WHEREAS, As quality affordable housing is still inadequate to meet the needs of the average Detroiters, City Council urges the Administration to continue to fund the Detroit Affordable

Housing Development and Preservation fund, as outlined in the Inclusionary Housing Ordinance, with 20% of the City's commercial real estate sales; and

WHEREAS, The City of Detroit currently invests approximately, \$3.7 million annually into small business funding support through the Motor City Match and Motor City Restore programs. However, rather than those funds being directed to the establishment of businesses within the retail corridors, focus should be aimed at investment into businesses that can perform City of Detroit contractual services. City Council urges the Housing and Revitalization Department to develop a program to set aside at least twenty-five percent (25%) of awarded Motor City Match dollars for investment into businesses that can perform City of Detroit contractual services; and

WHEREAS, To ensure transparency, we urge the Administration to provide Council with a cumulative quarterly report addressing all assembled land being considered and/or marketed to developers for potential industrial development by the Detroit Economic Growth Corporation, the Detroit Land Bank Authority, or other city entities; and

WHEREAS, City Council urges an increase in the City's General Fund subsidy to the Eastern Market Partnership from \$225,000 to \$300,000 to help defray increasing maintenance costs and increased expenses due to storm water management fees; and

WHEREAS, In response to increased blight ticketing of residents and the implementation of the Rental Ordinance, City Council requests an additional appropriation for Buildings Safety Engineering and Environmental Department (BSEED) to educate landlords and homeowners on ways to avoid and resolve rental compliance or blight violations. Additionally, City Council urges BSEED to dedicate adequate staff to continue enforcement related to car repair facilities and the adherence to the Bulk Solid Materials Ordinance; and

WHEREAS, On January 7, 2020, the Detroit City Council unanimously passed a resolution to create the Office of Disability Affairs. In Detroit, people with disabilities comprise 19.5% of the population which equates to 126,001 people, only 30.4% of whom are employed. The obstacles faced by the population of disabled people in Detroit are great enough to require the creation and funding of the Office of Disability Affairs. The City of Boston successfully created its own "Disabilities Commission", with a 2020 budget of \$487,540, including \$465,440 allocated towards personnel services, \$14,600 toward contractual services, and \$7,500 toward supplies and materials. The population of Boston is very similar to that of Detroit's. However, the population of disabled people under the age of 65 is only 8.6% of the population of Boston, whereas Detroit's 19.5% of its population. City Council urges the Mayor to increase funding allocated towards disability services to enhance services and address issues of disabled Detroiters; and

WHEREAS, The COVID-19 pandemic has shown us the importance of having a robust language access plan in the city, and the need for legislation and additional resources to effectively implement the current plan. In order for the City of Detroit to provide meaningful access to City services, resources and programs, we urge the Administration to allocate additional funds to the current Language Access Plan (LAP) through Civil Rights, Inclusion, and Opportunity Department; and

WHEREAS, In 2018, City Council created the Skilled Trades Readiness Fund from an allocation from the compliance fee dollars for investment in training, child care costs and transportation assistance with the intent to assist with the alleviation of barriers for those interested in gaining employment in the skilled trades. This crucial investment ensures that residents interested in the skilled trades are able to receive support to remove some of the most common barriers for those interested in the skilled trades. To support Skilled Trades Readiness, \$340,000 will be allocated to the Skilled Trades Readiness Fund to assist residents interested in Skilled Trades with Basic Skills Contextualized, Child Care, and Transportation Assistance; and

WHEREAS, In 2018, police authorized towing services that had long been the domain of private towers in the city, were brought into the City's Police Department. To lessen any hardship caused by this change, the Detroit Police Department has agreed to limit the in-house tows to 25% of the total. Additionally, the department has agreed to improve the payment related issues by working to resolve all outstanding invoices and instituting a two-week payment processing; and

WHEREAS, City Council urges an appropriation of funds to Think Detroit PAL in the amount of \$175,000 when funds are available. Additionally, Council request that the Administration work with Think Detroit PAL to develop a subsidy for Permits and Field Clean up and Maintenance services where City owned facilities are utilized.

WHEREAS, To make sure that the citizens of Detroit can continue to have the opportunity to experience the arts, the City has long supported its museums. City Council requests the continuation of that support and an additional allocation of \$500,000 to the \$1.9 million proposed appropriation to the Charles Wright Museum of African American History for its operation; and

WHEREAS, City Council urges the Administration to sufficiently staff the Detroit Police Department's Traffic Enforcement Division with full time weigh masters, train additional officers, and purchase updated equipment to adequately enforce truck traffic around the Gordie Howe International Bridge area and other industrial development sites around the City; and

WHEREAS, Pro Tem Sheffield has been working in partnership with the Fire and Law Departments to develop a "rapid entry system" protocol to allow the Fire Department instant access to specific types of buildings during an emergency call. The proposed new protocol, , is The proposed "rapid entry system" ordinance is designed to save lives, and reduce property damage cost by tracking the custody of each key given to the Fire Department by a property owners. The Fire Department has developed a plan to ensure the safe tracking of each key in DFD's custody to minimize any liability issue. The requested appropriation to fund this protocol is \$98,684 to be utilized as follows:

Replacing existing key cylinders at 372 locations, \$10,788;

Installing a key secure system on each Fire and EMS vehicle, \$87,896; and

WHEREAS, City Council has reduced the budget of the City's elected Charter Commission to a total of \$300,000 to be accomplished, in part, by having other City departments provide service to the Commission rather than outsourcing them to private entities. We urge the Administration

revisit the Charter Revision Commission budget beginning July 2020 continuing throughout the fiscal year to ensure sufficient funding is available for multiple tools of public engagement, including but not limited to a city-wide multi-lingual mailer, social media platforms and other effective outreach methods; and

WHEREAS, Installing vegetation buffers between industrial areas and sensitive land uses such as parks, residences, and schools is another way to mitigate the negative impact of air pollution on vulnerable residents. Buffers absorb or block pollution, protecting nearby communities from exposure to these toxins. We urge the Administration to appropriate funds to the General Services Department to install vegetative buffers between industrial areas and sensitive land uses throughout the city. Additionally, given the City's efforts to assemble land for future industrial development, we urge the Administration to develop city-wide standards around buffering to protect nearby communities from air, traffic, sound, and visual pollution to protect quality of life and promote public health; and

WHEREAS, There are sixty-seven viaducts in District 6 and many remain blighted and dark, endangering members of the community who walk through them. In order to make them safe and welcoming, City Council urges the Administration to incorporate viaduct maintenance and lighting into the Capital Improvement Plan, prioritizing those closest to schools and heavily trafficked residential areas, and appropriate funds to improve them. Additionally, in order to further promote welcoming and safe spaces around viaducts, we urge the Administration to invest in public art, specifically murals, near and in alignment with viaducts, as these viaducts are more frequently used for resident travel to work, school, and daily life; and

WHEREAS, Air pollution is a significant public health issue in Detroit and environmentally-related diseases are high in the City. Impoverished and minority peoples disproportionately bear the burden of industry as frontline communities. Trees serve an important role in combating air pollution, but while experts recommend 40% tree canopy to protect public health, Detroit's tree coverage is much lower. For example, District 6 has tree canopy close to 3%. Therefore, we urge the Administration to appropriate additional funds to the General Services Department to increase tree plantings in frontline communities throughout the City; and

WHEREAS, Approximately \$150,000 of General Fund dollars had been earmarked for mental health services. City Council urges the Administration to restore this funding, which were intended to increase the behavioral health staff to expand the team's capacity throughout the community, at the earliest possible date. City Council also urges the Administration to explore, research and develop food pharmacies within the community to enhance mental health through the improvement of physical health; and

WHEREAS, It has been reported that of the more than 63,000 Detroit homes with delinquent debt as of last fall, more than 90% were overtaxed—by an average of at least \$3,700—between 2010 and 2016, according to calculations by The Detroit News. The City Council urges the Office of the Chief Financial Officer to invest one hundred and fifty thousand dollar (\$150,000) to hire a Property Tax Overassessment Special Project Coordinator to facilitate the formation of an inter-governmental business, foundation and community Ad Hoc group to explore options and provide recommended solutions to address the 2010-2016 property tax overassessment, facilitate

homeowner training for residents to increase awareness on the property tax assessment process, foreclosure rights and responsibilities, appeals and available foreclosure resources and for the marketing, advertising and facilitation of the activities of the Property Tax Overassessment Special Project Coordinator; and

WHEREAS, In 2019, the City of Detroit spent \$691 million on the procurement of goods and services. However, a number of those contractors have few (or no) Detroiters employed to perform those contracts. Furthermore, several industries such as the vehicle maintenance and repair industry have a lack of Detroit contractors and employees. City of Detroit contracts provide the opportunity for the City of Detroit to invest in its residents by providing contract and employment opportunities to residents utilizing taxpayer dollars. It is crucial that the City of Detroit is intentional with the procurement of City services to ensure Detroiters benefit from the spending of their tax dollars. Due to a lack of adequate resources dedicated towards managing and increasing the number of Detroit residents employed on City of Detroit contracts, a report on the number of Detroiters employed on City of Detroit contracts in order to evaluate what industries the City of Detroit should invest workforce development dollars in, was unable to be submitted. City Council urges a thorough focus and collaboration between the Office of Procurement, Civil Rights, Inclusion and Opportunity Department and the Office of Workforce Development to evaluate contractor employment needs and opportunities, and to develop training programs and an employment strategy to ensure that residents are prepared for contract opportunities, and that contractors are aware of how to access qualified Detroiters to hire to perform services on City of Detroit contracts; and

WHEREAS, City of Detroit contracts are a beneficial mechanism to invest into economic equity and opportunities for Detroit residents. Following two years of rigorous community engagement supported by the Detroit Supply Schedule Ordinance, it was found that many businesses that desire to provide City of Detroit contractual services have barriers accessing funding for business startup costs. That is why it is prudent for the City to invest in preparing Detroit residents and businesses so that they are primed to take advantage of opportunities as they become available. The City's continued need for janitorial services, grounds maintenance and other recurring services provides an opportunity to hire Detroit residents and engage Detroit businesses which ultimately results in greater investment into neighborhood services such as crime and safety, clean streets and neighborhoods, and other defined community priorities. City Council urges The Office of Procurement to invest into outreach and engagement activities to increase Detroit-based and Detroit-headquartered businesses on City of Detroit contracts; and

WHEREAS, City Council urges the Office of the Chief Financial Officer to work with the Office of Procurement to the complete a City-wide contractual assessment of the number of Detroiters employed by each contractor and evaluation of what services lack Detroit-resident employment, as well as a City-wide contractual assessment of the number of Detroit-Based and Detroit-Headquartered businesses within the City of Detroit and an evaluation of what services lack Detroit business representation; and

WHEREAS, City Council urges The Office of the Chief Financial Officer to work with the Office of Procurement, the Civil, Rights, Inclusion and Opportunity Department, and the Office of Workforce Development to develop a program and strategy geared towards tracking and

monitoring the number of Detroit residents employed on City of Detroit Contracts, determining training and employment needs to prepare residents for employment on City of Detroit Contracts, and planning and hosting community engagement fairs with City of Detroit contractors that have less than 51% Detroit residents employed on their contracts in order to ensure that Detroit residents are trained, prepared, and have access to employment on City of Detroit contracts; and

WHEREAS, The Administration's proposed budget cut \$51,969 from the budget of the Office of the Ombudsman. City Council urges the partial restoration of \$30,000, to give the Office the ability to secure contractual services as well as other operational expenses; and

WHEREAS, City Council urges the restoration of \$2,750 to the Board of Zoning Appeals training budget; and

WHEREAS, City Council urges an increase in the budget of the Board of Review consistent with the BOR's FY 2021 request to facilitate processing more claims for citizens seeking poverty exemptions and giving citizens more opportunity to appeal their assessments. As was contemplated in the Board's budget request, it seeks an increase in members' per diem rate from \$200 to \$225 to offset the costs of healthcare and other benefits; and

WHEREAS, Too often, mothers are forced to return to work without adequate time to recuperate from giving birth or for bonding time with their new infant because of the lack of financial resources. According to the National Center for Health Statistics, 16% of new mothers took only one to four weeks off work after giving birth, and at least 33% took no formal time off at all, returning to work immediately. City Council proposes and strongly urges the City of Detroit to implement a parental leave policy that will pay employees 100% of their salaries for six weeks during a maternity or paternity leave for Detroit employees, bringing Detroit in line with thousands of forward-thinking, competitive cities and private sector companies across the country; and

WHEREAS, There are sixty-seven viaducts in District 6 and many remain blighted and dark, endangering members of the community who walk through them. In order to make them safe and welcoming, City Council urges the Administration to incorporate viaduct maintenance and lighting into the Capital Improvement Plan, prioritizing those closest to schools and heavily trafficked residential areas, and appropriate funds to improve them; and

WHEREAS, Given the City's focus on assembling land for future industrial uses, we urge the Administration to conduct truck traffic studies around current and future industrial sites to mitigate negative environmental, public health, and quality of life impacts, and provide quarterly reports with respect to land assembling activities by the DEGC, the Land bank and other quasi-governmental entities; and

WHEREAS, Among the many fiscal casualties of the COVID-19 pandemic is funding for the City's ongoing campaign to alleviate the blight problem in our neighborhoods. City Council urges the Administration to work to develop a plan to bring the demolition program back to an adequate funding level approximating \$40 million in upcoming years; and

WHEREAS, Given the significant reduction in blight funds due to the COVID-19 pandemic, it is imperative that we use the remaining allocation of \$10M in a manner that has the biggest impact on protecting residents' safety and yields the greatest return on investment. We urge the Administration to use a substantial portion of the remaining blight funds to implement a comprehensive board-up program that includes all floors of the structure in order to mitigate immediate public safety concerns, prevent crime, and preserve salvageable structures for future rehabilitation. Additionally, sufficient funding should be allocated to maintain the outside of structures as necessary to address all immediate public health and safety issues.

WHEREAS, Eliza Howell Park, located in the Brightmoor neighborhood, is an urban oasis of 250 acres of diverse and rich ecosystem of flora and fauna which serves as a critical ecosystem located within the floodplain of the Rouge River. Currently the General Services Department maintains jurisdiction of the road within the park. This is unique in that it is the only road within the Department's jurisdiction. This, however, prevents the road from receiving funding through the Street Fund for major and much needed infrastructure improvements. Therefore, City Council urges the Administration to transfer jurisdiction of the road within the geographical boundaries of Eliza Howell Park from the General Services Department to the Department of Public Works and if fiscally feasible that the funding is allocated towards the restoration of this road in FY 2020-21; and

WHEREAS, A sizable number tenants fighting eviction would not lose their case if they had legal representation. Additionally, about 97% of cases in housing court are initiated by landlords that have legal representation while the vast majority of tenants do not, resulting in landlords evicting tenants because they have power, not because the law supports them. While City Council acknowledges the Administration's effort to address the issue through a pilot, Council urges the administration to support and fund, to the extent legally feasible, the Right-to-Counsel ordinance being drafted which will provide legal representation for the over 30,000 families facing eviction each year; and

WHEREAS, City Council urges the Administration to use, where appropriate, non-traditional methods that include partnerships with ethnic media, mailers, door knockers, and other methods that ensure access for the broadest group of residents throughout the process of outcome budgeting. In addition, we urge the administration to collect demographic data such as zipcode, age, gender, race and ethnicity to track participation and inform outreach efforts for underrepresented groups; and

WHEREAS, City Council's traditional budgeting role is to provide necessary fiscal checks and balances to maintain a balanced budget and address the City's accumulated and structural deficits through a deliberative process. The Council has endeavored to fulfill this function to the extent possible in this extraordinary moment in the City's, and human, history. City Council believes that through the preliminary implementation of its 2020-2021 budget, coupled with the Plan of Adjustment, and anticipated forthcoming budget amendments from the Administration, the City's recent financial dilemma will be appropriately addressed providing a viable course toward future financial stability. **NOW THEREFORE BE IT**

RESOLVED, That the City Council urges the Mayor to submit budget amendments to Council as legally required by the Detroit City Charter and state law, that reflect any required budgetary

changes including, but not limited to: 1) expected revenues that are lower than anticipated, 2) cost increases significantly beyond budgeted amounts, 3) revenues that are higher than expected, or 4) cost decreases significantly below those reflected in the adopted 2020-2021 Budget; **BE IT FINALLY**

RESOLVED, That the City Clerk is directed to provide a copy of this resolution to the Financial Review Commission, Mayor Mike Duggan of the City of Detroit, the Chief Financial Officer, the Finance Director, the Budget Director, Wayne County Executive Warren Evans and all agencies, departments and divisions of the City of Detroit.

RESOLVED,

May 5, 2020