

10/15/2015

Page 1

DETROIT BOARD OF POLICE COMMISSIONERS

REGULAR MEETING

PAGES 1 TO 90

Taken at Detroit Public Safety Headquarters
1301 Third Avenue
Detroit, Michigan,
Commencing at 3:00 p.m.,
Thursday, October 15, 2015,
Before Wendy A. Boer, CSR 3505.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

COMMISSIONERS PRESENT:

MS. LISA CARTER, COMMISSIONER

MS. WILLIE BELL, COMMISSIONER

MR. REGINALD CRAWFORD, COMMISSIONER

MR. WILLIE BURTON, COMMISSIONER

BISHOP EDGAR VANN, COMMISSIONER

MR. DONNELL R. WHITE, COMMISSIONER

MS. ELIZABETH BROOKS, COMMISSIONER

MR. RICHARD SHELBY, COMMISSIONER

MR. RICARDO R. MOORE, COMMISSIONER

SECRETARY TO THE BOARD

MR. GEORGE ANTHONY

REPRESENTING THE OFFICE OF THE CHIEF OF POLICE

ASSISTANT CHIEF JAMES WHITE

10/15/2015

Page 3

1 Detroit, Michigan

2 Thursday, October 15, 2015

3 About 3:00 p.m.

4 CHAIRPERSON CARTER: Good afternoon. Welcome
5 to the weekly Board of Police Commissioners meeting. My
6 name is Lisa Carter. I'm the chair for the Detroit
7 Board of Police Commissioners. At this time, I'm going
8 to ask that Commissioner Bishop Vann do the invocation.

9 COMMISSIONER VANN: Gracious God, we thank you
10 and we praise you for this opportunity and privilege
11 that we have just to serve. We thank you for all of the
12 blessings that you have sent our way, for the
13 opportunities that we have to bless others. We do not
14 take it lightly that we sit in these seats and have the
15 responsibility that we have.

16 So, we ask that you would guide us and lead us
17 into the proper way and direction. Now bless our
18 department, all of its staff, our chief, our mayor. But
19 bless this commission that we might move with sound
20 judgment, that we might be examples for others that they
21 might see the kind of citizenship that ought to be
22 evident in our community each and every day. We give
23 you praise and thanks for it. Amen.

24 CHAIRPERSON CARTER: Thank you, Commissioner
25 Vann. At this time, Mr. Anthony, would you please

1 conduct the rollcall?

2 SECRETARY ANTHONY: Thank you, Madame Chair.
3 For the record, George Anthony, secretary to the Board.
4 Vice Chair Willie E. Bell?

5 COMMISSIONER BELL: Present.

6 SECRETARY ANTHONY: Commissioner Elizabeth
7 Brooks?

8 COMMISSIONER BROOKS: Present.

9 SECRETARY ANTHONY: Commissioner Willie E.
10 Burton? Commissioner Reginald Crawford?

11 COMMISSIONER CRAWFORD: Present.

12 SECRETARY ANTHONY: Commissioners Eva Garza
13 Dewaelsche and Commissioner Conrad Mallett, Jr., have
14 asked to be excused. Commissioner Ricardo R. Moore?

15 COMMISSIONER MOORE: Present.

16 SECRETARY ANTHONY: Commissioner Richard
17 Shelby?

18 COMMISSIONER SHELBY: Present.

19 SECRETARY ANTHONY: Commissioner Bishop Edgar
20 Vann?

21 COMMISSIONER VANN: Present.

22 SECRETARY ANTHONY: Commissioner Donnell R.
23 White?

24 COMMISSIONER WHITE: Present.

25 SECRETARY ANTHONY: Madame Chair, you have a

1 quorum. And if I can, for the record, Commissioner
2 Willie E. Burton has just come in.

3 COMMISSIONER BURTON: Present.

4 CHAIRPERSON CARTER: Thank you. Is there
5 anybody here representing the Chief's office? Checking?
6 Okay. Thank you. At this time, Mr. Anthony, would you
7 please introduce the rest of the staff?

8 SECRETARY ANTHONY: Thank you, Madame Chair.
9 We have seated in front, Miss Pamela Davis-Drake, our
10 chief investigator from the Office of the Chief
11 Investigator. Miss Linda Bernard is not here, but I'm
12 sure she'll be here shortly.

13 Mr. Robert Brown, our administrative assistant
14 is seated to my right. Sergeant Allen Quinn is
15 recording our proceedings in the back. And Miss Wendy
16 Boer from Hanson Court Reporting Service is taking the
17 transcript. That completes the introductions.

18 CHAIRPERSON CARTER: Thank you, Mr. Anthony.

19 SECRETARY ANTHONY: If I may, we also have our
20 director of human resources, Miss Gail Oxendine, is
21 present as well.

22 CHAIRPERSON CARTER: Thank you. At this time,
23 commissioners, you have before you the agenda for
24 Thursday, October 15th. What is your pleasure?

25 COMMISSIONER SHELBY: So moved.

1 COMMISSIONER BURTON: Support.

2 CHAIRPERSON CARTER: It's been moved and
3 supported that the agenda be accepted. Is there any
4 discussion? Those in favor?

5 COMMISSIONERS: Aye.

6 CHAIRPERSON CARTER: Those opposed? The
7 motion carries. At this time, commissioners, you have
8 before you the minutes from Thursday, October 1st, 2015.
9 What is your pleasure?

10 COMMISSIONER SHELBY: So moved.

11 COMMISSIONER BELL: Support.

12 CHAIRPERSON CARTER: It's been moved and
13 supported that the minutes be adopted. Is there any
14 discussion? Those in favor?

15 COMMISSIONERS: Aye.

16 CHAIRPERSON CARTER: Those opposed? The
17 motion carries. At this time, I would like to give you
18 a report of what's happened in the past week. Many of
19 us traveled -- many of the commissioners traveled to the
20 National Association of Police Oversight/Civilian
21 Oversight Conference in Riverside, California last week.
22 And one thing that I'd like to say -- and I know that
23 many of the commissioners will probably weigh in on it,
24 is that the one thing that I did take away is that we
25 have a lot of work to do.

1 Although we have been around for over 40 years
2 as a civilian oversight, I think that with new issues
3 arising daily, we still have a lot of work to do. And
4 that was my biggest takeaway. We -- I attended a
5 seminar on the body cams. And I thought that we were
6 way ahead. But there's still so many questions that
7 have to be answered before we actually get into the
8 officers -- actually the cameras being put on the
9 officers.

10 So, that was my biggest takeaway from the
11 conference, just so much work to do. And if any of the
12 other commissioners that attended would like to comment
13 on their experience, please do so at this time.

14 COMMISSIONER BELL: I yield to Commissioner
15 Elizabeth Brooks at this time. She might want to
16 report. This was her first conference in attendance. I
17 know that she was very involved and very -- interacted
18 with the conference. And she made a couple comments.
19 But if I may, I just wanted to yield to you at this
20 time.

21 COMMISSIONER BROOKS: Yes, this was my first
22 conference. And I agree with the Board chair. However,
23 I took away so many things. And maybe it's because I'm
24 a new commissioner. But I felt that we have a lot ahead
25 of a lot of police departments in California and

1 San Diego, California.

2 There was just so many reports there on so
3 many different things. There was a report there on
4 homelessness. There was a report there on domestic
5 violence. We had the opportunity to share all of these,
6 to listen to all the panelists and even to see a movie
7 called Peace Officers. And so, I really took a lot
8 away.

9 I realize we have a lot to do. But I also
10 feel we are way ahead of a lot of those police
11 departments there. We are way ahead of our community's
12 activities between the police and the city. And I felt
13 good about Detroit. And also, I ran into policemen from
14 California who asked that I give their best to Chief
15 Craig.

16 So, I really felt good. I took a lot away. I
17 got to learn more about my peers, and that was a good
18 thing. Thank you.

19 CHAIRPERSON CARTER: Thank you, Commissioner
20 Brooks. Any other commissioners want to weigh in?
21 Before that, I'm going to acknowledge AC White just
22 stepped into the room.

23 ASSISTANT CHIEF WHITE: Good afternoon.

24 CHAIRPERSON CARTER: Thank you. Any other
25 commissioners?

1 COMMISSIONER BELL: Madame Chair, I just want
2 to say that this was my fourth conference in ten years
3 prior to last year I had an opportunity to attend. This
4 was one of the largest conference. And it was great to
5 know that when you look at oversight, from President
6 Obama to the Justice Department, they are engaging and
7 making recommendation in terms of 21st century in terms
8 of policing.

9 So, as you mentioned, Commissioner Brooks,
10 that we on the cutting edge. But we have a whole lot in
11 terms of Commissioner Carter indicated. But one of the
12 issues that we talk the body camera, I think it sort of
13 behooves this Board to have a public forum to get so much
14 dialog. Even practitioners had a whole lot of concerns
15 with reference to the body camera issue.

16 So, perhaps next month that we would do a
17 specific meeting just on the body camera in terms of
18 making sure the public understands what's involved, that
19 it's not a panacea for everything, but it's going to be
20 a great tool and that we are on the cutting edge in
21 terms of the body cameras here. And in talking to the
22 people at the LA PD, they are pretty much moving ahead.

23 So, it was a great conference. I appreciate
24 the city and the Board in terms of attendance and staff
25 and the working people from the -- I don't know if the

1 chief investigator -- she jumps up saying no, no, I'm
2 good. But basically, it was a great interaction. And
3 I'm hoping that perhaps in 2018, that we have an
4 opportunity to host that conference because it would be
5 something that really beneficial to the law enforcement
6 and the community at large and the state of Michigan.
7 We met brothers and sisters from Ohio and the Midwest.
8 Seems as though the coast got a lock on things right
9 now. But if we move forward, I hope that we have the
10 opportunity to host the conference in the future. And
11 thank you.

12 CHAIRPERSON CARTER: Thank you, Commissioner
13 Bell. I'd also like to thank Commissioner White for
14 chairing the meeting last week. Got out in a pretty
15 timely manner. Thank you for that.

16 Also this week, Vice Chair Bell and I and some
17 of the staff met with Pam Scales from the finance
18 department. And one of the -- one issue with our budget
19 is that we are connected with the police department
20 budget. And there was -- how do I say it -- no
21 division. Basically everything had to go through the
22 police department.

23 But Miss Scales told me that the city is in
24 the process of hiring I guess you would call them
25 financial officers that will be assigned to different

1 departments. And the police department along with the
2 Board of Police Commissioners will have their own CFO
3 officer, and which will be a huge blessing for us. And
4 that's scheduled to take place in the next three to four
5 weeks, where we will have a direct person that we would
6 be in contact with, with regards to issues with our
7 budget. So, that's also coming up in the next few
8 weeks.

9 COMMISSIONER CRAWFORD: Madame Chair? May the
10 commissioners get a copy of the budget? It's like my
11 third time requesting. And I do realize there was some
12 issues with the budget. The director, she was away.
13 And there was some personal things that had occurred.
14 But I would like -- and I asked earlier before the
15 commission that we -- it's been weeks.

16 CHAIRPERSON CARTER: We'll put an inquiry in
17 to Ms. Tina Toliver to get a copy of the budget for all
18 commissioners.

19 COMMISSIONER CRAWFORD: Thank you.

20 CHAIRPERSON CARTER: At this time, we are
21 going to move on to Mr. Melvin Hollowell, his
22 presentation to us at this time, corporation counsel.

23 MR. HOLLOWELL: That's just fine. Good
24 afternoon. And it's a pleasure to be in front of you.
25 And I'm here today just to discuss very briefly with you

1 the status of where we are with the medical marijuana
2 issue. And as you may know, the city council yesterday
3 voted 6 to 1 to approve a portion of the two ordinances
4 that are going to be put in front of the council as a
5 whole.

6 One is -- what they approved yesterday was the
7 section dealing with the licensing. The other part as
8 it relates to zoning still has to come in front of them.
9 And I have with me assistant corporation counsel
10 Julianne Pastula. This all arises out of the Michigan
11 Medical Marijuana Act. It was a voter initiative and
12 was adopted into state law in 2008. And the intention
13 was after many people saw the Sonjay Gupta report which
14 really engendered a seed change across the United States
15 about the efficacy of use of medical marijuana to treat
16 certain types of illnesses.

17 And so, that once that report came out, you
18 saw a number of states move in the direction of trying
19 to allow for such a practice. The way in which the
20 state law was written allows for medical marijuana
21 purposes, although it does prohibit the use or sale for
22 non health-related purposes by caregivers for certain
23 patients under certain conditions.

24 However, the law was not written very clearly.
25 And in particular, as it relates to these so called

1 provisioning centers, which have cropped up across not
2 just the city of Detroit but across the state of
3 Michigan. As you all know because you're all out in the
4 community, you know that there are a number of community
5 concerns about that. And there was a study done by
6 Loveland which has been tracking properties across the
7 city of Detroit.

8 And their database is maybe the most
9 sophisticated database out there. They indicate there
10 is at least 50 and maybe 150 of these centers that have
11 been cropping up across the city. And in some areas,
12 they are very close together. And so the community has
13 really weighed in on this. And we believe that
14 reasonable regulation is necessary.

15 In that vein, there's been a work group that
16 was convened under the leadership of City Councilman
17 James Tate that included the law department, the
18 legislative policy division and the police department,
19 building safety and engineering to come up with a set of
20 guidelines that ultimately ended up into two ordinances
21 that would be put forth for consideration of the City
22 Council.

23 If I could just take a minute and talk about
24 the zoning piece which hasn't yet been approved by the
25 City Council. The idea is that first you have to

1 qualify and to be in one of the zones that would allow
2 for such dispensaries; and that is M-1 through M-4.
3 Those are industrial configurations. So, M-1 through
4 M-4 and B-2 and B-4.

5 And so, when you look at where those zones
6 are, if you looked at a map -- and we have put together,
7 you know, some maps which show you this. They are now
8 located in places across the city. But they are largely
9 taken out of a lot of the neighborhoods. And, however,
10 they are on bus routes. People will be able to get
11 there conveniently. But it is not all concentrated in
12 one place.

13 And we have used this kind of a scheme to
14 regulate a number of other kinds of uses. We use this
15 in liquor stores for example and for restaurants. And,
16 you know, there's zoning for various types of
17 businesses. So, you're going to have to first satisfy
18 that you fit within one of those zones, okay?

19 And the second thing is that you're going to
20 have to make sure that in those zones, that you respect
21 certain boundaries. So, you know how we have a
22 provision which says that you can't have one liquor
23 store within a certain number of feet of another liquor
24 store? It's the same concept that we're using here. In
25 this respect, there would be a 2000 feet radius around

1 any one provisioning center.

2 Also, it has to be at least a thousand feet
3 from a school, a church or a recreation center. You're
4 going to have to have a license from the Building Safety
5 and Engineering. You're going to have to have a
6 Certificate of Occupancy. And you're going to have to
7 have a Certificate of Compliance, no grandfathering.
8 So, in other words, just because someone has been
9 operating, there's no grandfathering in. It's just
10 clean and the first -- if you satisfy the zoning
11 requirements, then you go into the licensing
12 requirements.

13 Let me just walk you through a couple of those
14 provisions. Again, nothing in either of the ordinances
15 grant immunity from the schedule 1 crime it is to sell
16 marijuana on the street. So, there's no immunity there
17 whatsoever. This can only be again for patient
18 purposes.

19 The second thing that I would draw your
20 attention to is that there's a process. You got to go
21 through the process. So, you have to submit an
22 application on the fourth floor at Building Safety and
23 Engineering. And that has to be -- you have to apply
24 for zoning approval to operate a medical marijuana
25 caregiver center within 30 days after the effective date

1 of the ordinance, within 30 days of the effective date
2 of the ordinance.

3 The second, the department -- the BC Licensing
4 Center shall accept or reject the business license
5 application within 15 days after receipt of a complete
6 application. Furthermore, there are a number of things
7 that we are going to require any proposed applicant to
8 show. So, for example, there has to be a government
9 issued photo identification of the applicant and
10 operator such as a driver's license, state
11 identification.

12 Second, the medical marijuana caregiver center
13 history of operations, including any past business
14 licensing revocations or problems or the like and proof
15 of 21 years of age and also making sure that they have
16 all of the kinds of things that we would expect of any
17 other building such as adequate plumbing and HVAC
18 systems and the like.

19 There must be an authorization in writing
20 which allows the police to do an inspection and to allow
21 Building Safety and Engineering to do an inspection for
22 the purposes of making sure that they are in compliance.
23 Some of these requirements include, again, satisfying
24 all of the provisions of the zoning ordinance and fire
25 protection and safety and all of the matters that go

1 along with this.

2 Also, as it relates to the approval of the
3 application, again, after you have gone through the
4 entire process, you would then be able to get a license
5 from the city through the Building Safety and
6 Engineering Department. Our view also has pivoted on an
7 examination of a number of cases that have come up as
8 well as a number of other cities that have enacted
9 ordinances like Detroit is purporting to do under
10 Councilman Tate's two ordinances.

11 So, we have taken a look at the Grand Rapids
12 ordinance and the Ypsilanti ordinance and the Traverse
13 City ordinance and Ann Arbor as well. So, we have
14 looked at what has worked and what hasn't worked. The
15 other thing is that it's got to be really clear, crystal
16 clear, as to when the police department has the
17 authority to act or not to act and/or Building Safety
18 and Engineering to act or to not act. This provides
19 some certainty.

20 Right now, these centers are just popping up
21 with no real regulations in place. And so, we feel that
22 it's important to have reasonable regulations. So,
23 that's what this attempts to do, striking a balance with
24 both zoning ordinances as well as a licensing
25 requirement through Building Safety and Engineering.

1 Thank you. And I have Julianne Pastula here with me.
2 And we'd be happy to answer any questions that you might
3 have.

4 CHAIRPERSON CARTER: Okay. I'm sure you will
5 have quite a few questions.

6 COMMISSIONER CRAWFORD: Madame Chair, in terms
7 of the -- I'm so glad the drive-through was taken out of
8 that. I mean, because -- I mean, McDonald's has
9 drive-throughs. And we don't need McMarijuana
10 drive-throughs. Also too, there was something that I
11 read -- and correct me if I'm wrong, sir. There's no
12 limit as to the number of shops or dispensaries that can
13 open up in the city of Detroit?

14 MS. HOLLOWELL: That's not quite true. While
15 there is not a hard cap, in other words, we didn't say
16 you can't have any more than 50 or you can't have any
17 more than 25, there's probably a natural cap, right? So
18 when you look at a map of the city and you look at the
19 areas that are blotted out because they are not M-1
20 through M-4 and not with the B-2 zoning, it's a big
21 chunk of the city where they cannot locate in the first
22 place.

23 Second, when you see where they are able to
24 locate -- and again, they are distributed in certain
25 places, then they still have to meet the 2000 radius or

1 distance from any other caregiver, the 1000 feet
2 distance from the school, a church or educational center
3 or rec center. So, given all of that, there's only
4 going to be a certain number that would fit. So, there
5 is a natural cap, not a hard cap.

6 My view is that that was more reasonable. And
7 it -- we feel from a legal perspective, it puts the city
8 in the strongest position.

9 COMMISSIONER CRAWFORD: Okay, because my
10 concern was that we not have 2 or 300 or 500, you know,
11 in the city.

12 MR. HOLLOWELL: Well, as I have indicated, I
13 think let's say that we look at the high number of what
14 the Loveland data shows at 150. This would be
15 significantly less than that that would qualify in those
16 areas because there's only so many areas now under these
17 proposed ordinances, which would even be lawful to have
18 something located.

19 And second, even if you do fit in one of those
20 zoning areas, all those other restrictions apply in
21 terms of how far you have to be from a school, church or
22 another facility. So, you can certainly expect it to be
23 a significant reduction in the number of these
24 facilities across the city while at the same time
25 providing the ability of those patients that need access

1 to the centers to have access.

2 COMMISSIONER CRAWFORD: I realize that Ann
3 Arbor, there's a lot of smoking going on in Ann Arbor,
4 has historically for years. Was that one of the cities
5 you looked at? I thought that I heard you say that that
6 was one of the cities you looked at. So, was that where
7 you were --

8 MR. HOLLOWELL: We did look at Ann Arbor's
9 numbers --

10 COMMISSIONER CRAWFORD: -- pulling the
11 information from?

12 MR. HOLLOWELL: We did examine that, yes.

13 COMMISSIONER MOORE: Through the Chair,
14 Attorney Hollowell, you mentioned about a Loveland
15 study.

16 MR. HOLLOWELL: Yes.

17 COMMISSIONER MOORE: Who is Loveland?

18 MR. HOLLOWELL: It's really Bedrock and
19 Quicken. They put together this team that essentially
20 put the city on a digital map and drove every square
21 mile of the city, all 139 square miles of the city, and
22 began to describe in a digital fashion what's on every
23 single block, city block by city block.

24 So, there are photographs. Those photographs
25 are downloaded on to a digital map. And that Loveland

1 map is being used by a lot of city agencies right now,
2 including the Building Department that's doing the
3 demolitions and other departments that look to see what
4 is where.

5 You know, when we look at the city, they have
6 done I think the most in depth research as to where --
7 what is located on every square mile and every square
8 block in the city.

9 COMMISSIONER MOORE: Is there a cost to the
10 citizens of Detroit?

11 MR. HOLLOWELL: That Loveland study was
12 completely private.

13 COMMISSIONER MOORE: Thank you.

14 CHAIRPERSON CARTER: Any others?

15 COMMISSIONER SHELBY: In my district,
16 Mr. Hollowell, we had about eight dispensaries pop up on
17 Grand River. Our residents are concerned because of the
18 people that frequent those locations. My question to
19 you is, before you issue a license, will you ask for
20 approval from the community?

21 MR. HOLLOWELL: Community approval is not
22 necessarily baked into this ordinance but it is for
23 purposes of -- let's say you go and you apply for your
24 zoning. At the zoning hearings, of course, there is the
25 ability for the public to weigh in. Also, at the

1 application stage at Building Safety and Engineering,
2 they have hearings there as well as you submit your
3 proposed application. I have been to some of those
4 public hearings. So, the public is absolutely involved
5 in weighing in as to what they think. It's always taken
6 into important consideration by both the administrators
7 at BC as well as the commissioners at the Board of
8 Zoning Appeals.

9 COMMISSIONER SHELBY: I ask that because
10 residents in my district feel it brings a certain
11 criminal element into the neighborhoods. We recently
12 just had a shooting right there on Greenfield. And one
13 of the distributors was shot nine times at the marijuana
14 distributorship place. So, they are quite concerned
15 about that.

16 MR. HOLLOWELL: Quite rightly so, very rightly
17 so, commissioner.

18 COMMISSIONER VANN: Madame Chair?

19 CHAIRPERSON CARTER: Yes.

20 COMMISSIONER VANN: Number one, thank you,
21 Mr. Hollowell, for coming and bringing clarity to this
22 situation. We have been sort of in a state of ambiguity
23 here at the commissioner table with regard to just
24 exactly where we are, even on the criminalization side
25 of this on the, you know, city of Detroit personnel side

1 as well in terms of what -- you know, what is accepted
2 in terms of police and fire, EMS, the EMS techs and bus
3 drivers, et cetera.

4 And I know a lot of that is still in the air.
5 And there's a proposed referendum going to the state
6 ballot on next year we hear. And so, all of what we are
7 putting in place now, how will that fare in the -- in a
8 potential new paradigm? And just like Commissioner
9 Shelby, in my district, District 2, we're having such a
10 high proliferation on Woodward, on 7 Mile, on 6 Mile and
11 other streets in that area as well.

12 And residents are very very concerned about it
13 because many many residents feel -- and I do agree --
14 that marijuana is a gateway drug, that it leads to a
15 whole lot of other things. We know that there are
16 people with different points of view. But there is
17 studies and studies that just came out today as a matter
18 of fact, just heard of another one today that talked
19 about the developmental difficulties and disabilities
20 that take place because of it.

21 Could you address the criminalization side
22 though? How will the police department have the
23 opportunity to deal with offenders and other
24 individuals, especially since many of these people have
25 illegal cards that they've bought on the black market?

1 MR. HOLLOWELL: Well, yes. As always, you
2 have brought up some incredibly important points,
3 commissioner. One, I think as I started out, when I
4 gave the initial part of the presentation, it says that,
5 again, in Section 24-13-1(7b), it says, "Nothing in this
6 article or in any companion regulatory provisions
7 adopted in any other provision of this code is intended
8 to grant, nor shall they be construed as granting
9 immunity from criminal prosecution for, one,
10 cultivation, sale, consumption, use, distribution,
11 manufacture or possession of marijuana in any form not
12 in compliance with the Michigan Medical Marijuana Act;
13 and two, any criminal prosecutions under federal laws,
14 including seizure of property under the federal
15 controlled substances."

16 Now, you talked about, again, the paradigm of
17 what happens in the future. As we all know, the state
18 House of Representatives passed a bill which would give
19 more clarity to the status quo. It will move on to the
20 Senate. And we don't know, we can't surmise what will
21 happen in the Senate. There was discussions that it
22 would be a certainty that this bill would pass last
23 spring for more clarity, and it didn't.

24 So, while there appears to be broad support
25 for it in the legislature, you just don't know. So, we

1 crafted this because we couldn't wait any longer you
2 know. I mean, if the state acts and clarifies the law,
3 that's great. And we have done this in a way that if
4 they do act, our ordinance will be in conformity with
5 the state laws; so, however they pass. One key
6 provision is that under the new state legislation, it
7 says that cities, municipalities, localities of
8 government have the authority and responsibility to
9 adopt ordinances. And we just had not done that.

10 So, going to the issue of the potential state
11 legislation, it's moving in the House. It's gone
12 through the House, and it's on the way to the Senate.
13 But we can't predict that. So, we are not going to wait
14 any longer.

15 Second, you indicated -- I have heard the same
16 things that you have as it relates to the 2016. But I
17 can't predict whether, you know, that's going -- the
18 legalization is going to be on the ballot or not. I
19 have certainly heard that. And so, our feeling was we
20 needed to be responsive to our duties as custodians of
21 the public health, safety and welfare of our residents
22 and that it would only be responsible for us to adopt
23 these ordinances, put these ordinances in place so that
24 we have a framework to go forward now. And as the state
25 law takes shape in the future, we will be able to either

1 adjust or conform or make sure that we are in compliance
2 with that.

3 We as the law department are certainly
4 agnostic as it relates to this issue. All we know is
5 that we want to be in compliance with state law. We
6 want to be good custodians of the health, safety and
7 welfare of the city. And so, we have followed
8 Councilman Tate's lead in connection with trying to get
9 something on the books so we can give some reasonable
10 guidance, clear guidance, to the police department, BC
11 and the public at large.

12 COMMISSIONER VANN: Is it consistent with
13 federal law?

14 MR. HOLLOWELL: Yes, our ordinances, yes.

15 COMMISSIONER MOORE: Through the Chair, how
16 can a citizen recognize one of these facilities in the
17 city of Detroit?

18 MR. HOLLOWELL: Well, commissioner, the -- if
19 you're saying how would -- you know, how would I know
20 that this is a licensed provision center, we certainly
21 do have or we will have a log of all of the licensed
22 facilities on the fourth floor at the Building Safety
23 and Engineering Department. So, any citizen, if they
24 had any question, if the signage wasn't clear or if they
25 wanted to look to see in fact if this facility has

1 passed zoning requirements, if they have gotten their
2 license granted by Building Safety and Engineering,
3 there will be a central listing of all of those entities
4 that have been granted such licenses.

5 COMMISSIONER MOORE: Are they all green and
6 white? It seems like the common theme is green and
7 white for these facilities.

8 MR. HOLLOWELL: You raise a very interesting
9 constitutional question. There was just a ruling by the
10 U.S. Supreme Court on signage. And I just gave a speech
11 in Las Vegas to the convention of all the other
12 corporation counsels across the country. And this
13 specific topic was at every table. And that is, you
14 know, how can a municipality regulate signage.

15 So, we do have a signage ordinance in place
16 which governs, you know, size and height and other kinds
17 of requirements, you know, is the light too bright, is
18 it shining in the neighbor's back yard, you know. These
19 all can be handled through zoning and/or through the
20 existing signage ordinance. We have heard proposals
21 about saying, you know, they all have to be green and
22 white or should they -- could we make them all be a
23 different color or could they not have the leaf on it or
24 what have you.

25 And the truth is that our reading of Reed

1 versus city of -- Reed versus Gilbert, in Arizona, is
2 that we cannot regulate that kind of content on signage.
3 But remember that, again, these will be in areas that
4 are zoned for mostly industrial areas, M-1 through M-4
5 industrial. So, in many respects, they will be out of
6 the neighborhood. So, the signage is less of a concern
7 there.

8 In the Reed case, the Supreme Court looked at
9 a church that put their Sunday services up on a sign in
10 a right-of-way that was owned by the city. And they
11 would put it up on a Saturday as it relates to what time
12 the services would be held on a Sunday. And the city
13 ultimately stopped the church from putting up those
14 signs saying, you know, that for whatever reason, it
15 wasn't in compliance with the city's sign ordinance.

16 The Supreme Court -- and this was just a few
17 weeks ago -- ruled that they apply different standards.
18 And because you have a requirement, when you're trying
19 to -- even commercial speech, such as a sign for a
20 medical marijuana facility or whether it's a paint shop
21 or a restaurant, even commercial speech enjoys
22 constitutional protection.

23 So, if the city were to try to regulate the
24 signage portion of that outside the boundaries that we
25 give to all of our other signs in the city, I believe we

1 would run it into trouble as it relates to the Reed
2 case. And so, our view on this is that the signs on
3 these medical marijuana facilities will be subject to
4 the same strictures that we have to all other businesses
5 governed by both the sign ordinance as well as by the
6 zoning ordinance.

7 COMMISSIONER MOORE: Thank you.

8 COMMISSIONER BROOKS: Madame Chair, I have a
9 couple of questions. I have heard about the policies
10 and everything you have to go through to open up a weed
11 shop. Now, if I were to go to my doctor and I have
12 pain, would he know where to send me for marijuana? So,
13 I'm interested in how does that connect medically with
14 the medical field? And number two, the shops, if I were
15 to open up a shop, do I cultivate my own, do I have a
16 plant in there? This is a business?

17 MR. HOLLOWELL: Yes.

18 COMMISSIONER BROOKS: You just went from a
19 business that was illegal to a business that's
20 profitable and legal. So, how does all that play?

21 MR. HOLLOWELL: Two excellent questions.
22 Julianne Pastula, who has really done the lion's share
23 of the work on this -- and she is to be really applauded
24 for doing so much sophisticated work and looking at what
25 the standards are around the country, around the state.

1 I will have her answer your questions.

2 COMMISSIONER BROOKS: Thank you.

3 MS. PASTULA: To your question, commissioner,
4 as to whether the doctors would know where to send
5 patients, under the current law, the Michigan Medical
6 Marijuana Act, it only contemplates a non-commercial
7 protocol between caregivers and patients. So, under
8 current law, which is what the ordinance is drafted
9 under, each caregiver can have up to five patients.

10 So, as a patient, you can either choose to
11 grow your own medicinal marijuana or you can have your
12 caregiver do that for you. So, that's how I would
13 answer one half of your question.

14 When we speak more of provisioning centers and
15 the commercial aspect of it, which I think is what we
16 see more of in the city right now, those would be
17 covered under the state law that's currently being
18 vetted by the Senate that Mr. Hollowell previously
19 mentioned. So, those facilities, when they're licensed,
20 would be displaying the licenses in the window.

21 But under either the current law or the
22 proposed law, there is no relationship between doctors
23 and the centers. It's the relationship between
24 caregivers and patients or if this new state law is
25 adopted for provisioning centers, it would be between

1 patients and provisioning centers. The provisioning
2 centers would be able to get their product either from
3 licensed growers or from caregivers who are authorized
4 to grow medicinal marijuana. I hope that's responsive
5 to your question.

6 COMMISSIONER BROOKS: Thank you.

7 CHAIRPERSON CARTER: Commissioner White?

8 COMMISSIONER WHITE: Thank you, Madame Chair.
9 Thank you, counselor, for your excellent presentation.
10 My question -- more so probably a statement -- would
11 rise out of I'm assuming that if these dispensaries are
12 fined by the city, whether it be signage, illegal
13 distribution, that there would be some cost associated
14 with that, if not running themselves out of business. I
15 think the prevailing issue -- I get the city's
16 responsibility to put businesses into businesses.

17 But I think the prevailing issue is what it
18 means to have marijuana in our community as a drug. And
19 I'm more concerned with the youth perspective that now
20 this becomes socially acceptable because, hey, there's
21 dispensaries everywhere. So, it would be my hope -- and
22 I don't know if we can do this legally -- that if an
23 agency is fined, that somehow we as the city set up a
24 fund that we can do some positive messaging about the
25 effects of drugs, particularly marijuana, in the

1 community.

2 And so, that's just food for thought. I'm not
3 sure if we have gone that far or even if it's possible
4 legally.

5 MR. HOLLOWELL: As usual, commissioner, you
6 speak always on behalf of the young people of this city
7 as you have throughout your career. And that's really
8 an idea. It's an idea, and we will take a look at that.
9 It's certainly nothing that's been contemplated so far.
10 But I hear you. And why don't we put our heads together
11 with Councilman Tate's office and also in the
12 administration and take that very seriously.

13 COMMISSIONER WHITE: Thank you, sir.

14 CHAIRPERSON CARTER: Commissioners, any other
15 questions?

16 COMMISSIONER BELL: Briefly, Madame Chair, my
17 question is really geared towards Assistant Chief White.
18 Even though we have over 150 establishment of this
19 nature, I think somewhat we have been in a panicky mode
20 because they materialized -- but do we have a
21 significant enforcement problem here at this particular
22 time?

23 ASSISTANT CHIEF WHITE: We haven't seen a
24 significant enforcement problem. And we do some
25 enforcement. I mean, we see people making purchases

1 without their card. We have done some sting operations,
2 and it has revealed some violators but nothing
3 significant.

4 COMMISSIONER BELL: I didn't think so. My
5 concern is basically I understand the issues here. I'm
6 glad that Councilman Tate and the city is weighing in on
7 this. But I think the larger problem is what we are
8 dealing with is the narcotic trafficking in the
9 neighborhoods in the city of Detroit. So, I'm not that
10 alarmed about -- marijuana been around a long long time.
11 So, those are the reality. I'm glad now we are going to
12 regulate it and go as far as dealing with it.

13 So, I'm pleased with -- and I don't -- I want
14 to thank you also for your appearance before council a
15 couple weeks ago on behalf of the city in supporting our
16 resolution that was sponsored. You made it clear. You
17 made the law. It was an eye opener to all of us. We
18 really appreciate your effort and thank you for that.

19 MR. HOLLOWELL: Thank you, Commissioner Bell.
20 And thank you for all you do. I was happy to
21 participate in that. And I appreciate your comments
22 very much. So, we will stay on top of this. It's
23 working its way through the system. And I thank you for
24 the opportunity to appear.

25 CHAIRPERSON CARTER: Thank you, sir. At this

1 time, Assistant Chief White, is there a report and
2 presentation from your office, your department?

3 ASSISTANT CHIEF WHITE: Yes, ma'am. Good
4 afternoon once again everybody. Greetings from Chief
5 Craig who has another meeting that he is attending at
6 this time. We do have a presentation. I'd like to
7 introduce a few staff members. I don't have my glasses
8 or contacts today; so, I'll do my best.

9 I do think I see the -- is that the labor
10 director back there? Sir, do you want to introduce
11 yourself? I apologize.

12 MR. BELLAMAY: Rodney Bellamay, executive
13 manager, labor relations.

14 ASSISTANT CHIEF WHITE: I think I see Sergeant
15 Franklin Hayes from my staff, Director Hollins; Captain
16 Mousey from internal affairs; the chief's legal advisor,
17 Celia Washington; Gail Oxendine, personnel. And we have
18 Lieutenant Croxton who is going to be giving a
19 presentation with his partner, Sergeant James Lightfoot
20 also from Fleet Management.

21 Our presentation today is from Fleet
22 Management. They're going to take just a few minutes to
23 explain exactly what goes on at Fleet Management and
24 what their responsibilities are.

25 I will tell you, those two gentlemen work very

1 hard for the department. They manage over -- well, it
2 was 1600 vehicles. We're down to approximately 1300
3 vehicles now, which is part of the work that they have
4 done, to identify and eliminate waste in our fleet.
5 It's a thankless job. You only hear from them when
6 something is not working or they only get attention when
7 something is not working.

8 But they do a lot of work behind the scenes to
9 keep us rolling every day. And then they have to put up
10 with me on a daily basis. And they manage to still come
11 to work regardless. So, I thank them for that.

12 In addition, we are adding a component to
13 Fleet Management, thanks to Director Oxendine, we have a
14 fleet manager that's going to be starting soon that will
15 complement the work that they do. The lieutenant also
16 runs the abandon vehicle task force for the department,
17 which is a significant amount of work.

18 So, with that, I'll introduce Lieutenant Eddie
19 Croxton.

20 LIEUTENANT CROXTON: Lieutenant Eddie Croxton.

21 SERGEANT LIGHTFOOT: Sergeant James Lightfoot.

22 LIEUTENANT CROXTON: Thank you, AC. You kind
23 of made my job a little bit easier by giving us that
24 fine introduction. I appreciate it. The core functions
25 of Fleet Management include the daily deployment,

1 logistics and monitoring of all department vehicles. It
2 also includes the maintenance, repair and towing of all
3 department vehicles. We tow vehicles as well. It also
4 includes the issuance of new and replacement gas cards,
5 and we also monitor the gas usage by department members.

6 It includes maintaining the fleet vehicle
7 inventory database. We have a database with every
8 single DPD vehicle inside. It also includes arranging
9 for all DPD vehicle repairs. And we also conduct
10 inspections of those repairs to ensure completeness.
11 And this is in conjunction with GSD as well as outside
12 vendors. We also track all department motor vehicles
13 that are involved in accidents, and we also track
14 individual officers as well.

15 So, if we see an officer who was had an
16 inordinate number of accidents, we flag that officer,
17 notify the precinct to make sure that they're aware of
18 the issue.

19 SERGEANT LIGHTFOOT: And that proper if any
20 disciplinary action be taken against that officer.

21 LIEUTENANT CROXTON: Correct. We also conduct
22 quarterly reviews of the fleet vehicles, all fleet
23 vehicles, to identify vehicles that are candidates for
24 out of service or retirement. We also remove all police
25 equipment from out of service vehicles, such things such

1 as lights, sirens, radios, et cetera, before those
2 vehicles go to any GSD auctions.

3 SERGEANT LIGHTFOOT: That includes spotlights
4 of any police cars -- any car that you see on the street
5 that are civilian owned aren't DPD vehicles because we
6 remove every piece of equipment from those vehicles.

7 LIEUTENANT CROXTON: Another core
8 responsibility is we also prepare the annual fleet
9 deployment strategy report. And that report includes an
10 analysis of the physical condition and age of the fleet.
11 And it also includes a forecast of the department's
12 current and future vehicular needs. It also includes
13 new and leased vehicle recommendations. And that's
14 usually based off of past vehicle performance as well as
15 department need.

16 And we also prepare specifications and quotes
17 for all new vehicle orders. And this is an example of
18 some of the work that some of our people do at Fleet.
19 These officers are stripping a vehicle. That includes
20 taking out things such as the wire harness, computers,
21 radios, lights, sirens, everything. And once that's
22 done, then we turn that vehicle over to GSD, and they
23 slate it for the next city auction.

24 This is a slide that shows the composition of
25 our department's fleet, and it's broken down by vehicle

1 type. We have approximately 1,344 vehicles in the
2 department's fleet. And 40 percent of those vehicles
3 are marked vehicles or marked scout cars. 30 percent
4 are what we deem or what we call general assignment
5 vehicles. Those are vehicles usually driven by support
6 personnel, investigative personnel and sometimes
7 executive personnel.

8 We have ten percent of the fleet are leased
9 vehicles, five percent are forfeiture vehicles or what
10 we call used fleet vehicles or undercover vehicles; and
11 15 percent is what we deem as other or utility vehicles,
12 utility trucks, trailers, boats, motorcycles and what
13 have you. It looks like it was an error here. We're
14 missing the general assignment vehicle example and the
15 booster vehicle example here.

16 But be it as it may, up in the upper left-hand
17 corner is an example of our standard marked scout car.
18 That's a 2014 Dodge Charger. Our general assignments,
19 we have a Ford Fusion. The one to the right top is the
20 semi-marked traffic enforcement vehicle, usually a
21 lightweight vehicle, what we call a slick top, which
22 what I mean by that is, it doesn't have lights or a
23 light bar on the roof of the vehicle. These vehicles
24 usually are driven by traffic officers at the precinct
25 or traffic enforcement units. At the lower bottom, you

1 have our -- an example of our canine response unit.

2 SERGEANT LIGHTFOOT: This is a new addition to
3 our fleet, the 2015 Chevrolet Tahoe. It is a new
4 addition. We haven't released it as of yet. The canine
5 vehicle is fully equipped, specially equipped and can
6 suit the needs of any canine officer. It's equipped
7 with a canine compartment as well as an emergency exit
8 for the dog. The officer has a transmitter on his belt.
9 He can push the button, the dog can get out immediately.
10 It's called a door popper.

11 Also, in the event of -- they usually leave
12 those vehicles running with the windows up and the air
13 conditioning running. When that vehicle is turned off
14 and the heat reaches a certain range, there's a fan in
15 the rear of the vehicle that automatically comes on and
16 the rear windows let down for the safety of the dog so
17 the animal won't suffocate. So, this vehicle is
18 equipped with everything possible to assist a canine
19 doing his job.

20 LIEUTENANT CROXTON: In the center here at the
21 bottom would be an example of what we would call a B&E
22 or booster vehicle. That's -- what should be there is a
23 black Dodge Charger, 2014. It's also a slick top as
24 well. Those vehicles are driven by plain clothes
25 officers typically in the precinct. And they respond to

1 high priority calls as well as B&E calls.

2 SERGEANT LIGHTFOOT: On the booster cars and
3 the traffic cars, we began to put subdued lettering on
4 it so it gives the officer the advantage. But it is
5 considered as a marked vehicle because it is marked,
6 "Detroit Police," on the side of the vehicle.

7 LIEUTENANT CROXTON: Continuing on, at the
8 bottom right, an example of our neighborhood policing
9 vehicle. This particular vehicle is typically driven by
10 our neighborhood policing officers in the precinct. And
11 these vehicles are refurbished Detroit police vehicles,
12 2005, '06, '07.

13 SERGEANT LIGHTFOOT: Starting in 2004, what we
14 did was took the best of the older vehicles, had them
15 refurbished. We have a few, we are processing them as
16 we speak. The older lower mileage, good interior
17 condition vehicles, had them repainted and the new
18 graphics put on them. So, we do a complete analysis of
19 the vehicle to make sure everything is functioning,
20 engine, transmission, rear end and make sure everything
21 is up to par before we put it back on the street. So,
22 they have pretty much a brand new vehicle but an older
23 vehicle with the new capabilities and the view of a new
24 vehicle.

25 LIEUTENANT CROXTON: These are examples of

1 our -- some of our specialty vehicles because we have a
2 lot of them. Up in the upper left-hand corner is an
3 example of our crime scene services evidence van. Next
4 to that is an example of one of the many fleet tow
5 trucks that we have that operate at fleet management.
6 So, we do tow vehicles.

7 In the upper right is an example of one of our
8 rescue vessels, Harbor Master boat. At the bottom is an
9 example of a step van. That's one of many that we have
10 over at fleet. We use those for special situations,
11 special moves and requests. Next to that, an example of
12 one of our fork lifts. And last but not least is an
13 example of one of the department's command post RV's.

14 SERGEANT LIGHTFOOT: I can expound on the
15 evidence van. That's new to the fleet as well. You'll
16 notice the design. It's a patch, a new patch on the
17 door. It's driven by mostly civilians. On the older
18 ones, we had a badge because the police officers drove
19 them. So, now we put a patch on there, and they will be
20 driven by mainly civilians.

21 The department tow truck, we have three tow
22 trucks, one flatbed and two smaller tow trucks. Lot of
23 times, the general service department isn't available.
24 So, we have to make sure that vehicle gets picked up
25 soon as possible. And I think that's it.

1 LIEUTENANT CROXTON: I'll take this as an
2 opportunity to explain the forfeiture process. Fleet
3 management routinely conducts vehicle auctions in
4 conjunction with the forfeiture unit. Then this is a
5 brief example of the process. Up at the top, going
6 clockwise, you got your enforcement operation is
7 conducted. The vehicle is confiscated, and a criminal
8 case is initiated. The criminal case is adjudicated.
9 And if the defendant is successful in getting his car
10 back, then he gets -- he or she gets their car back.

11 If not, DPD applies for the vehicle title
12 through the State of Michigan. At that point, once the
13 department receives the title, the vehicle is slated for
14 the next auction. Prior to the next auction, we as
15 Fleet, we go over to the forfeiture section and we look
16 over those vehicles; and we pick out vehicles that we
17 deem are candidates for undercover assignment. And we
18 pull those vehicles over to fleet and address any minor
19 issues that they may have. And then we deploy them out
20 to the field.

21 The last three auctions that we have, because
22 we usually have bi-monthly auctions. But they usually
23 depend on what we have in our inventory, what
24 forfeitures they had in their inventory. But we usually
25 try to do it bi-monthly.

1 Combined, the last three auctions that we
2 conducted with forfeitures, the one in April, June and
3 August combined pulled in a total revenue of \$148,325.

4 SERGEANT LIGHTFOOT: These vehicles range from
5 1999 to 2006 or '07. And these -- none of these
6 vehicles are in perfect condition when we get them. We
7 are not -- normally when a Mercedes Benz, Jaguar,
8 Bentley, Corvette, things of that nature are seized,
9 sometimes they are -- they still have a lienholder on
10 them. And they have to go back to the finance company.
11 And then sometimes these people are in a financial
12 position to post a bond, and they get their vehicle
13 back. I think the prosecutor's office would rather get
14 the money than give them the car back, get the money and
15 then go after them again.

16 LIEUTENANT CROXTON: And also with regard to
17 the maintenance for those particular vehicles, the
18 maintenance -- we obtain funds from the department's
19 budget section monthly for the maintenance, strictly for
20 the maintenance of those forfeiture vehicles only. So,
21 as those vehicles -- as officers drive those vehicles
22 and they come in with repair problems, we have them
23 repaired. We address those issues as quickly as
24 possible with the funds that we have been provided with.

25 SERGEANT LIGHTFOOT: Also we monitor the

1 forfeiture vehicles more than we would a regular car
2 because they are -- we haven't had them from brand new.
3 So, they are more likely to break down and incur
4 problems.

5 LIEUTENANT CROXTON: Okay. The vehicle
6 allocation and deployment strategy for fiscal year 2016.
7 For fiscal year 2016, the department is slated to
8 purchase a total of 242 vehicles. Now, the allocation
9 for these vehicles will be based on a one-for-one
10 vehicle trade-in policy. And what that means is that
11 for every new vehicle that we put out on the road, we
12 usually take an older vehicle out to retirement.

13 The deployment strategy for these vehicles
14 will be based on individual command manpower levels.
15 So, we are going to deploy them based on, say for
16 instance, look at the manpower at Number 2, and we make
17 a determination on how many cars they need based on how
18 many people they have.

19 The breakdown for this purchase is as follows:
20 110 marked and semi-marked scout cars, 30 SUV's, 60
21 general assignment vehicles, three prisoner vans, three
22 community vans, 15 motorcycles, 12 executive vehicles
23 and four specialty vehicles; again, truck, trailer,
24 boat, what have you.

25 SERGEANT LIGHTFOOT: Horse trailer.

1 LIEUTENANT CROXTON: Exactly. Sometimes these
2 numbers change just slightly depending on the need and
3 what we feel the department needed. We get a last
4 minute issue, we realize that the department needs a
5 certain vehicle, we may change it up a little bit. But
6 it's basically the strategy for fiscal year 2016.

7 Our current challenges, one of them is vehicle
8 accountability, making sure that precinct personnel,
9 meaning supervisors, are going out at the beginning of
10 each shift and conducting vehicle inspections on these
11 -- on their particular vehicles because we are noticing
12 a lot of issues with vehicles. And it's as a direct
13 result of the vehicles not being inspected.

14 The accident reporting and followup. Again,
15 this is another issue which is why we have started to
16 ramp up our monitoring of motor vehicle accidents
17 because of what we are finding is that followup at the
18 precinct level is beginning to be an issue. But we are
19 working with the precincts to resolve it.

20 SERGEANT LIGHTFOOT: AC, they are doing a
21 better job.

22 ASSISTANT CHIEF WHITE: We call them
23 challenges and not opportunities.

24 SERGEANT LIGHTFOOT: After meeting with
25 them --

1 ASSISTANT CHIEF WHITE: I was getting a little
2 worried, but we're doing much better.

3 SERGEANT LIGHTFOOT: They are.

4 LIEUTENANT CROXTON: Vehicle damage and follow
5 up, same with the accidents. When I say vehicle
6 damages, not necessarily an accident. It could just
7 mean that there's some damage to the vehicle that wasn't
8 caught in a timely manner by supervision; meaning
9 somebody -- a shift goes out to start their shift, and
10 they notice a broken mirror or something like that or a
11 dent to the side of the quarter panel, something like
12 that and find out that it wasn't reported and nobody
13 seems to know how it occurred. So, again, just as with
14 accidents, they are doing better; and we are working
15 with the precincts to resolve this issue.

16 Fueling policy. You want to speak to that?

17 SERGEANT LIGHTFOOT: The department has a
18 fueling policy that you have to enter the vehicle code
19 and the mileage for every vehicle. When an officer
20 fails to enter the proper mileage, then it will cause
21 the next person that uses that vehicle to -- they won't
22 be able to get fuel. And that's an issue that we are
23 still working with. We are working close with the
24 general services department to find out the last person
25 that fueled that vehicle. And we're -- we have a remedy

1 in place now we are working on.

2 LIEUTENANT CROXTON: We have reached the end
3 of our presentation. Do you have any questions?

4 CHAIRPERSON CARTER: Thank you gentlemen for a
5 pretty thorough presentation. Commissioners, do you
6 have any questions?

7 COMMISSIONER BROOKS: I have a question on the
8 auction of the cars. What department or within the
9 department, does this money go to? And what do you do?
10 Do you use it for more cars?

11 LIEUTENANT CROXTON: Okay. That money -- we
12 are talking about forfeiture vehicles. That money
13 actually goes to -- the fiscal or the budget department
14 handles that money. And that money is usually deposited
15 into a forfeiture account. And that money is strictly
16 regulated, meaning that it can only be used for specific
17 law enforcement purposes.

18 COMMISSIONER BROOKS: Thank you.

19 CHAIRPERSON CARTER: Commissioner Moore?

20 COMMISSIONER MOORE: Thank you, Madame Chair.
21 You mentioned that boats are considered as a special
22 vehicle.

23 SERGEANT LIGHTFOOT: Specialty, yes.

24 COMMISSIONER MOORE: How many boats do we
25 have?

1 LIEUTENANT CROXTON: Currently in the fleet,
2 we have approximately I'd say five boats, approximately
3 five. And they range from, you know, different sizes.
4 But five.

5 COMMISSIONER MOORE: So, it wasn't included in
6 this particular graphic that you gave us because it has
7 four for special vehicles.

8 LIEUTENANT CROXTON: Right. So, what happens
9 is, is that we don't necessarily order a specific
10 vehicle every year. We usually look at our fleet and
11 determine what we need. So, we order -- say for
12 instance if we ordered two RV's, two department command
13 post vehicles, next year we wouldn't order any because
14 it wouldn't be a need for it. So, our needs -- as our
15 needs change, we try to be flexible and order only what
16 we need.

17 COMMISSIONER MOORE: This is like current
18 status as far as ordering?

19 LIEUTENANT CROXTON: Exactly. So, what's
20 going to happen is that once we get the order in -- say
21 for instance if we get two boats, we take two boats out
22 of service, two of the oldest boats that we have.

23 ASSISTANT CHIEF WHITE: Can I piggy-back on
24 his answer? I think I hear what you're saying. You're
25 looking at the special vehicles for the 2016 deployment.

1 So, as the lieutenant indicated, we have five boats,
2 three of which we have to do some work on, two that are
3 actually deployed. Our '16 deployment is one truck, one
4 trailer, one cargo van. And you're missing one. I'm
5 thinking that's the boat that we need to replace.

6 SERGEANT LIGHTFOOT: Or trailer. We may not
7 replace a boat in the year. Sometimes those are
8 purchased through grants, grant funds.

9 ASSISTANT CHIEF WHITE: So, the projection for
10 his answer though would be that for 2016, there will be
11 a total of four specialty vehicles purchased in some
12 composition of this that's represented here.

13 SERGEANT LIGHTFOOT: That's correct, sir.

14 COMMISSIONER MOORE: Also, earlier in your
15 presentation, you mentioned about quarterly reviews.
16 Would you consider that as interchangeable as audits or
17 is that two separate things, an audit and a quarterly
18 review?

19 SERGEANT LIGHTFOOT: We conduct monthly audits
20 and random, every precinct. We don't have a specific
21 time. But we at least do a monthly audit of each
22 precinct.

23 COMMISSIONER MOORE: Who conducts the
24 particular audit?

25 SERGEANT LIGHTFOOT: Members of Fleet

1 Management, the lieutenant and myself and a few other
2 members.

3 LIEUTENANT CROXTON: And I think what you're
4 referring to is we typically go through our database
5 quarterly and take a look at what everybody has and take
6 a look at the need and also look -- search for vehicles
7 that we deem are ready for retirement. And those are
8 usually vehicles with well over a hundred thousand
9 miles, 125, 130,000 miles and in poor physical
10 condition.

11 COMMISSIONER MOORE: So, it's done physically
12 as well as on the computer, audits?

13 LIEUTENANT CROXTON: It just depends.
14 Certainly we're very familiar with the fleet. So, we
15 can look at a particular vehicle at a particular
16 precinct and know whether or not we need to go take a
17 look at that one.

18 COMMISSIONER MOORE: Final question. Would a
19 2002 Harley be considered something that would be
20 retired?

21 SERGEANT LIGHTFOOT: Depending on the mileage
22 and condition of the vehicle. We are in the process of
23 purchasing new Harleys. So, as we purchased new
24 Harley-Davidsons, say we're going to get 10, I believe
25 15. So, we are going to go to the oldest. We have 1998

1 Harley-Davidsons that are used as trainers only. When
2 we get into the 2000's, then we -- if that falls into
3 the 15 category and it's ready to go, then we will sell
4 it. We will trade it.

5 COMMISSIONER MOORE: So, the department is
6 purchasing new Harley-Davidsons?

7 SERGEANT LIGHTFOOT: Yes. Each vehicle is a
8 one for one. So, every vehicle you see that we receive,
9 we have to retire a vehicle. We try to keep everything
10 trim lined. And also our goal is to have the whole
11 fleet looking just like the city, world class. We are
12 trying to get to a world class fleet.

13 COMMISSIONER MOORE: Great presentation. I
14 appreciate it..

15 LIEUTENANT CROXTON: I'm sure you guys are
16 starting to see less and less of those paint chipped
17 vehicles out there because we've been working on getting
18 those off the street.

19 CHAIRPERSON CARTER: Commissioner Shelby?

20 COMMISSIONER SHELBY: Through the Chair. The
21 city used to have a policy as to taking home vehicles.
22 City-owned vehicles could not be taken outside of the
23 city when people live outside the city. Is that policy
24 still in effect?

25 SERGEANT LIGHTFOOT: That's --

1 ASSISTANT CHIEF WHITE: The policy is not
2 still in effect. We look at -- we've gone through and
3 analyzed who needs to take home a vehicle. We have
4 taken some vehicles away from people who don't have
5 re-call. But those that do have re-call and live
6 outside the city, currently we allow them to take a
7 vehicle home.

8 I do want to add one other thing.

9 CHAIRPERSON CARTER: Wait. I'm sorry. Could
10 you explain what is re-call?

11 ASSISTANT CHIEF WHITE: Re-call is having to
12 respond in the middle of the night to a crime scene, to
13 your precinct for a critical incident.

14 CHAIRPERSON CARTER: Thank you. Commissioner
15 White?

16 COMMISSIONER WHITE: Were you going to add
17 something else, AC?

18 ASSISTANT CHIEF WHITE: Yes. I just want to
19 make sure we capture -- not to belabor a point. But I
20 want to make sure the Board understands the audit and
21 the inspection feature. The inspection feature, the
22 quarterly inspection has to not only deal with the
23 physical look of the vehicle but the deployment of the
24 vehicle.

25 So, in a situation like downtown where you

1 have vehicles that get very little mileage, during that
2 quarterly inspection, what they will do is go out and
3 there's 50 cars in downtown Detroit that have
4 10,000 miles on them, but the Sixth Precinct has 50 cars
5 with 8,000 miles on it. During that inspection, they
6 will flip those cars because you're only going in a
7 small radius downtown versus going, you know, how ever
8 many times off the top of my head that 6 and 8 is.

9 So, that's some of the things that they do
10 during that inspection. The audit feature makes sure
11 that the cars are where they are supposed to be, number
12 one. It also makes sure that they have reported the
13 broken mirrors, the bad engines and those types of
14 things.

15 CHAIRPERSON CARTER: Commissioner White?

16 COMMISSIONER WHITE: Thank you, Madame Chair.
17 You alluded to part of my question in terms of what is
18 the designation for out of service, when do you hit that
19 threshold. I heard 125,000 roughly miles. Are there
20 other indicators that would mark a vehicle that needs to
21 be pulled out of service?

22 LIEUTENANT CROXTON: If we get a vehicle
23 that's been involved in an accident and the accident
24 damage is more than 75 percent value of the vehicle,
25 then we take it out of service. So, that's another.

1 COMMISSIONER WHITE: The last point of my
2 question, Madame Chair, is I'm not sure if you generally
3 are familiar with the fleet that currently the Office of
4 the Chief Investigator uses or when is the last time
5 that an audit has been done. But I would assume that we
6 do these audits and that we pull vehicles out of service
7 primarily, number one, for safety of the members who
8 serve this department.

9 So, I will be curious if there is an audit
10 that was done, if that could be shared with this body
11 particularly and also if we could identify where the
12 Office of the Chief Investigator lies in terms of being
13 able to start cycling some of these vehicles out.

14 LIEUTENANT CROXTON: Okay. I can answer your
15 question. I recently personally did an audit working
16 closely with Mrs. Drake on that and recently replaced
17 two of her vehicles. We are looking at replacing about
18 40 percent of her fleet with new vehicles. It's going
19 to be a one for one. So, it's going to be a situation
20 where we are going to take some as we give her new. But
21 we anticipate at the end of the process that her fleet
22 should be up and running and in good shape. She should
23 have a clean fleet.

24 But that was just recently done. So, all
25 together, we replaced four. But that's roughly

1 40 percent of what she has. So, we are in the process
2 now. She has two brand new vehicles, and she is going
3 to get two additional vehicles in a couple weeks.

4 COMMISSIONER WHITE: I appreciate that as I'm
5 sure Madame Chief and the investigators appreciate it.

6 LIEUTENANT CROXTON: The Office of the Chief
7 Investigator is close to my heart. I used to work
8 there. So, I want to make sure they get taken care of.

9 COMMISSIONER WHITE: Thank you.

10 CHAIRPERSON CARTER: Commissioner Crawford?

11 COMMISSIONER CRAWFORD: Madame Chair, actually
12 Commissioner White asked my question. So, that's taken
13 care of. And Commissioner Moore alluded or asked the
14 question in terms of the motorcycles 'cause there was an
15 officer injured several weeks ago riding one of the
16 motorcycles in the motorcade, presidential, vice
17 presidential motorcade or something.

18 So, I'm just glad to hear that new motorcycles
19 are coming. That's it. But I want to thank the two of
20 you for the presentation. It was very informative.
21 And, sergeant, I really appreciate you. I'm proud of
22 you. I mean, it's been years. So, yes, sir. Thank
23 you.

24 COMMISSIONER BURTON: Through the Chair, I'd
25 like to add as far as in reference to DPD fleet, vehicle

1 fleet, what is the most reliable vehicle that we have
2 servicing our community today that's on the streets?

3 SERGEANT LIGHTFOOT: In what capacity is that
4 vehicle?

5 COMMISSION BURTON: Patrolling.

6 SERGEANT LIGHTFOOT: The most reliable
7 vehicle?

8 COMMISSIONER BURTON: Yes.

9 ASSISTANT CHIEF WHITE: I'd like to take that.
10 I think with the work that we do, every vehicle that we
11 have out there -- I can't put one vehicle over another.
12 I mean, the Charger is a good vehicle. The Crown Vic is
13 proven. So, I think our entire fleet is durable. But
14 it has to do a lot with how the vehicles are made and
15 some of those types of things. So, I can't really point
16 to one vehicle type because that would suggest one
17 vehicle is not durable and they are driving around in
18 it.

19 SERGEANT LIGHTFOOT: What we have done, we
20 extended the range of one of the vehicles due to the
21 size.

22 ASSISTANT CHIEF WHITE: That's a good point.
23 Do you want to walk about that?

24 SERGEANT LIGHTFOOT: Well, each vehicle --
25 there are different categories. And we had the hundred

1 donations. We had 33 Dodge Chargers that were donated
2 from the Penske group and Dan Gilbert, all the others,
3 Blue Cross Blue Shield. We had 34 Chevrolet Caprices,
4 and we had 33 Dodge Chargers.

5 So, we had the opportunity to examine each.
6 We are very unique in that area because we have the
7 opportunity to test the Taurus, the Charger and the
8 Caprice. Now, officers have their favorites. So, doing
9 an analysis, we found that the Dodge Charger has a
10 little more room than the other two vehicles.

11 And what the good AC said, make sure you talk
12 to these officers and find out specifically what they
13 need. So, I took an officer that was 6'5" and an
14 officer that was 6'7". I took them to the outfitter
15 because the officers were complaining that the
16 partition, they didn't have any room in the front.

17 On the donated vehicles, we didn't have a lot
18 of input because it was done through donations. So, the
19 next batch of vehicles that we purchased, we took full
20 charge. So, we took those officers to the outfitter and
21 made sure they got the maximum amount of room in their
22 front seat because that's their office for eight hours a
23 day.

24 So, in that case, the Dodge Charger was the
25 largest, but the Chevrolet Caprice has a lot of room.

1 But note it's made in Australia. And we've noticed a
2 few breakdowns in that vehicle. But they are all good
3 vehicles. And the Taurus, get a lot of complaints from
4 the larger officers.

5 ASSISTANT CHIEF WHITE: And understand that
6 those vehicles that he just named, those are donated
7 vehicles. The vehicles that we are purchasing, that we
8 are using our budget for are the Chargers. And those
9 are the ones that we went through the process of making
10 sure we added that additional room in the front. And we
11 specced out, we looked at the repairs.

12 But certainly we are not going to push back
13 the donated vehicles. We're going to use them, and we
14 are going to use them until they don't work any more.

15 COMMISSIONER MOORE: Thank you, Chief. I
16 appreciate your report.

17 CHAIRPERSON CARTER: Do you have a question?

18 COMMISSIONER BELL: Madame Chair, briefly, I
19 just want to ask a question of the lieutenant. At the
20 national NACo Conference last week, the chief of police
21 put his foot in his mouth. He stated that police
22 officers are terrible drivers. So, are we more
23 conscientious -- I guess a two-part question --
24 conscientious about taking care of the vehicles, police
25 officers? And two, what do you site in terms of

1 accidents involving police officers in terms of, has it
2 improved somewhat, you know?

3 LIEUTENANT CROXTON: Yes, it has improved.
4 With regard to officers taking care of the vehicles, we
5 haven't seen anything out of the norm. The issues that
6 we have seen are -- that we look at is moreover as a
7 supervision issue and not really an officer issue,
8 supervision issue. Supervisors need to check behind the
9 officers and make sure they do inspections in a timely
10 manner.

11 CHAIRPERSON CARTER: I have one question if
12 there are no other questions. Speaking on officers and
13 their driving, you said that you flag officers who have
14 had I guess multiple collisions or something like that,
15 and they go through the disciplinary process?

16 LIEUTENANT CROXTON: Right. What we do at
17 Fleet is that we conduct a review of the accidents that
18 occur mainly across the board. But we focus mainly on
19 the precincts. And when we see an officer, say for
20 instance if we see an officer who's had more than a
21 couple accidents within say a six-month span, then we
22 usually contact the precinct to make sure that they are
23 aware of the issue and make sure that they are following
24 through with the disciplinary process.

25 CHAIRPERSON CARTER: Is there any retraining

1 involved?

2 LIEUTENANT CROXTON: Yes. The academy
3 currently is conducting periodic precision driving
4 training classes. And usually those officers who have
5 been identified as having a problem are required to
6 attend.

7 CHAIRPERSON CARTER: Is the information stored
8 in MAS (phonetic)?

9 LIEUTENANT CROXTON: Yes, although that's a
10 precinct function. But yes, the information is stored
11 in MAS.

12 SERGEANT LIGHTFOOT: The lieutenant and
13 myself, we review every accident report that comes
14 through. We have to, and initial off on it. And then
15 we enter that into a database and make sure to follow
16 up, make sure all the reports are received, the
17 supervisor's traffic crash report, CD-113 as well as the
18 regular UD-10.

19 LIEUTENANT CROXTON: That's usually a check
20 and balance because lot of times we like to review them
21 to make sure that at the end of the day, that the
22 precinct personnel has really taken every opportunity to
23 take a close look at all four corners of that accident
24 report to make sure that the right person is being
25 identified as at fault.

1 CHAIRPERSON CARTER: My last question, is
2 defensive driving a part of in-service training or is
3 that something that just comes up when an officer has an
4 issue with their driving?

5 LIEUTENANT CROXTON: I believe at this point,
6 it's part of in-service training. As I said previously,
7 they periodically I believe at least once a month or
8 maybe bi-monthly, but they conduct those training
9 courses on a regular basis over at the training academy.

10 CHAIRPERSON CARTER: Thank you. Any other
11 questions, commissioners?

12 LIEUTENANT CROXTON: The reason we know is
13 because we give them the cars.

14 CHAIRPERSON CARTER? Thank you so much,
15 gentlemen. Thank you for a great presentation. Thank
16 you.

17 Are there any standing committee reports? I
18 did have Secretary Anthony pass out the committee
19 assignments. So, you can take those and review. And if
20 you have an issue or you'd like to talk to me about it,
21 please feel free to do so. But going forward, I plan on
22 meeting with each committee to talk about what we need
23 with regards to adhering to our strategic plan. So, I
24 look forward to meeting with each committee to do that.

25 Under new business, is there any new business?

1 COMMISSIONER CRAWFORD: Madame Chair, while
2 the assistant chief is here too, I'd like to know what
3 occurred the other day, I believe it was Tuesday. We
4 were supposed to have a meeting with I guess the warden,
5 deputy warden, someone with the Ryan Correctional
6 Facility. A little history on that. Ryan Correctional
7 Mound Facility opened in the city of Detroit in 1994.
8 That is my district. I live in that area.

9 It was through the Honorable Coleman Alexander
10 Young that convinced the citizens and the surrounding
11 neighborhood of that prison before it was built, that --
12 and assured them that they would be -- I guess you would
13 say correctionally neighborly to the surrounding area;
14 also to what occurred in the summer of '94 shortly after
15 it opened was the Ryan 10 escape.

16 And at that time, I was working for the
17 Detroit Police Department. So, we -- of course I was
18 out there and we helped bring those individuals back
19 into custody. Also, too, in working for the Detroit
20 Police Department, I have been in virtually ever state
21 prison, in every prison in the state of Michigan,
22 including one federal facility.

23 I must say, I have never been subjected to a
24 pat down frisk by corrections officers, never have in
25 entering and leaving the correction facilities

1 throughout the state of Michigan and one federal prison.
2 So, what I heard about it and read in the media, I think
3 it is a disgrace and it's disrespectful. And I wondered
4 today what has happened to professional courtesy. And I
5 read the policy that the Board secretary did forward us
6 the recent policy that went into effect in June of this
7 year.

8 But I still can't come to grips with that in
9 that in that policy it spoke to the fact of any elected
10 official, judge or attorney or anyone is subject to a
11 pat down frisk. I don't think if the governor was
12 visiting that prison, that they would do a pat down
13 frisk of the governor. But I certainly hope there's
14 been some movement -- there was a meeting on Tuesday it
15 is my understanding -- and that that can be corrected or
16 looked at.

17 And if there was some issues too -- I heard
18 through a source that maybe officers who may have
19 violated their weapons policy -- if that's so, then that
20 needs to be dealt with. I know the department is good
21 about, you know, discipline or dealing with such an
22 issue. But to subject everyone to a pat down frisk is
23 just, like I said, disrespectful.

24 I do understand the security of those
25 facilities. Like I said, I have been in them numerous

1 times over the years.

2 ASSISTANT CHIEF WHITE: Well, there was a
3 meeting. Let me preface my comments by saying that the
4 media snippet that you saw, there was some discussion
5 that did not necessarily make the tape. The
6 relationship with the state is a good one. We have been
7 in cooperation with them now about over two years, 1700
8 arrests averaging per month. And it's been a really
9 good relationship. So, I don't want to frame it as, you
10 know, us against them or there's some type of conflict.
11 It's a great relationship. It's good for the community,
12 it's good for the police officers.

13 Certainly the problem was the pat down of the
14 police officers. I have a problem with it personally.
15 I have a problem with it professionally. I want our
16 officers treated with respect. And I didn't
17 particularly think that that was the right way to go
18 about it. However, officer safety, citizen safety is
19 paramount. And those officers who violate their policy
20 and our policy must be addressed.

21 So, we met, we talked about that. They
22 agreed, we agreed that if there's any breaches, security
23 breaches -- because if a prisoner gets their gun, it can
24 do a lot of damage. And I think they're aware that, you
25 know, we are very serious about that. The chief was

1 there at that meeting, the warden, the director of
2 prisons.

3 And they have a unique challenge with this
4 operation because they are in the prisoner business, and
5 this is a jail. And so, it's kind of a hybrid situation
6 going on with this process. But it is a good process,
7 and we want it to continue.

8 So, as it stands now, we have reached an
9 agreement, at least a verbal agreement. We'll
10 memorialize that agreement in the next few days. And it
11 will involve officers not being patted down. They will
12 be screened, but they will not be patted down at this
13 point. That's where we are at.

14 COMMISSIONER CRAWFORD: Okay. I'm glad to
15 hear that. And I will say this, that Wayne County was
16 talking about utilizing that facility a year and a half
17 ago. And then with the walkthrough, knowing that
18 walkthrough, the warden at the time stated that, well,
19 the county can look at it as that you're a guest in
20 their house because it is state land. It's a state
21 facility.

22 So, they likened us to had we moved in there,
23 as being a guest in their house. But I likened it as
24 they're a guest in Detroit's house too because it is the
25 city of Detroit. And like I said -- and it was that

1 community that okayed, you know, for them to build and
2 locate there in that facility. And that was through the
3 urging and campaigning of Mayor Young at the time.

4 ASSISTANT CHIEF WHITE: They are good
5 partners. They are good partners, and they remain good
6 partners.

7 COMMISSIONER CRAWFORD: Yes, thank you.

8 CHAIRPERSON CARTER: Thank you. Under old
9 business, we have Miss Jessica Bryant here.

10 MS. PARKER: Parker.

11 CHAIRPERSON CARTER: Parker, thank you.
12 Miss Parker, I'm sorry. I got a little misinformation.

13 You're here to answer questions or concerns
14 that the commissioners had regarding the contract for
15 the building, the Palmer Park Building?

16 MS. PARKER: Yes. I was ready for the
17 question.

18 CHAIRPERSON CARTER: Commissioners, do you
19 have any questions for Ms. Parker regarding the Palmer
20 Park facility?

21 And if I can go back, a couple of weeks ago,
22 there was a big discussion regarding the movement or the
23 movement of contractors for the Palmer Park building
24 which OCI is supposed to be relocated to.

25 MS. PARKER: Yes.

1 CHAIRPERSON CARTER: And there was concern
2 about -- well, there was a concern. But our
3 understanding is that a new contractor has been hired.

4 MS. PARKER: Yes.

5 CHAIRPERSON CARTER: And that the building is
6 on target to be finished when?

7 MS. PARKER: Well, we did a walkthrough,
8 actually two walkthroughs, with the new contractor. And
9 he's meeting with his sub trades to pull together a
10 budget and a schedule. And he's thinking about three
11 months to complete construction. So, we are looking at
12 February, pending all city approvals through permits and
13 inspections. And the purchasing department has to sign
14 off on everything as well as GSD. But we are looking at
15 February as of right now.

16 CHAIRPERSON CARTER: So, the permits from the
17 previous contractor, those have to be all done over
18 again, is that what you're saying?

19 MS. PARKER: No. We spoke with BC, and
20 they're going to work with us because they understand.
21 I'm sorry, building, safety engineering department.
22 They understand that the original contractor did default
23 and that he opened up those permits. And so they are
24 going to work with us to close out the original permits
25 so that we can get the inspections done in a timely

1 manner. They don't want to start the process over.
2 They understand what happened, and they see it all the
3 time.

4 CHAIRPERSON CARTER: So, you said in February?

5 MS. PARKER: Yes.

6 CHAIRPERSON CARTER: Is the projected target
7 date for the building to be finished?

8 MR. PARKER: That's the target date. That's
9 pending all the approvals and inspections are done in a
10 timely manner. That's what we're looking at right now.
11 We know that this has been a long process. It's been
12 trying on everyone. General services department,
13 through the process, we didn't want this bidder even
14 though he was the lowest bidder, we had never worked
15 with him before. And he had a previous employment with
16 JC Building. He went out on his own. And he started
17 his small business in Detroit. But we didn't feel that
18 he had the capital to float the project because we know
19 city process and payments. It takes a while to pay.
20 And we didn't feel that he could do the job, you know,
21 with that into consideration.

22 But purchasing said we have to go with the
23 lowest bidder. City Council wouldn't approve the next
24 bidder, which is who we preferred because we had worked
25 with him before. And we -- he did great up until just

1 recently. He has the project 80 percent complete. So,
2 it's not a lot left to do.

3 CHAIRPERSON CARTER: One thing that I'd like
4 to see -- and I don't know if the commissioners will
5 agree -- but we need at least a monthly report.

6 MS. PARKER: Absolutely. Once we start with
7 this contractor, as far as him getting in the building
8 and actually when he starts construction, we'll be doing
9 project meetings on a weekly basis. We will continue
10 that.

11 CHAIRPERSON CARTER: Okay.

12 MS. PARKER: It will be a weekly report.

13 CHAIRPERSON CARTER: You will keep us posted
14 on weekly meetings that you'll have in the near future?

15 MS. PARKER: Okay.

16 CHAIRPERSON CARTER: Commissioners, do you
17 have any questions?

18 COMMISSIONER BELL: Madame Chair, I just want
19 to say that I had the opportunity to sit in on several
20 of those meetings.

21 CHAIRPERSON CARTER: With the old contractor?

22 COMMISSIONER BELL: With the old contractor.

23 And it was very, you know, conscientious at this
24 particular time and more so that Miss Parker was very
25 thorough in terms of reporting out and keeping us in the

1 loop and making sure through things, had an onsite visit
2 with you. And I was just really pleased in terms of how
3 she was the focal point of making sure this --
4 unfortunately the new contractor was small, you know,
5 startup, whatever, didn't work out.

6 But basically, I was pleased in terms of
7 Miss Parker's involvement and with the Chief
8 Investigator and others. We was pleased in the whole
9 process in terms of reporting out. I'm pretty sure once
10 you get under way, that would kick off again.

11 I want to thank you for coming forth before
12 this Board.

13 MS. PARKER: I appreciate that.

14 CHAIRPERSON CARTER: Commissioner White?

15 COMMISSIONER WHITE: Thank you, Miss Parker,
16 for your understanding in what I would deem the affairs
17 since urgency of now as we hear. But just for the
18 record, are you the person in management responsible for
19 this project?

20 MS. PARKER: Yes, I'm the project manager,
21 yes.

22 COMMISSIONER WHITE: Thank you.

23 COMMISSIONER CRAWFORD: Madame Chair? I'd
24 like to thank you too. And you did say February?
25 Because we have been evicted from our offices. The

1 Chief Investigator, her office personnel are now
2 squatting in our offices. We certainly hope that it is
3 February.

4 MS. PATRICK: I understand. But you know that
5 the lease ended at 65 Cadillac. It wasn't just OCI. We
6 moved everyone out of that building.

7 COMMISSIONER CRAWFORD: Yes, ma'am.

8 COMMISSIONER BELL: Madame Chair, I want to
9 say that family do not squat. They are part of the
10 hospitality there. I know you had good intentions, but
11 they're not squatting. They are part of our family and
12 really a focal point in terms of OCI, what we do. I
13 just want to clarify that.

14 COMMISSIONER CRAWFORD: We're trying to
15 accommodate. It is an open house.

16 CHAIRPERSON CARTER: Any other questions,
17 commissioners?

18 COMMISSIONER MOORE: Through the Chair. I
19 have been hearing different, "he," contractor. Is it a
20 secret who the contractor is or --

21 MS. PARKER: No. The original contractor was
22 Construction Design Group. Ron Madison was the lead on
23 that project. That's who we were working with, and
24 that's who was at your project meetings originally that
25 we had right here within the building. And then the new

1 contractor will be KEO & Associates.

2 COMMISSIONER MOORE: KEO?

3 MS. PARKER: Yes, and Associates, Detroit
4 based and headquartered.

5 CHAIRPERSON CARTER: And you've worked with
6 them before?

7 MS. PARKER: On several projects. And they
8 were actually the next lowest bidder. That's who we
9 wanted to go with because we knew this project needed to
10 be done timely. Budget, we knew that there were going
11 to be issues with the building because it was an older
12 building. And we just felt more confident as a
13 department to go with them. But purchasing said no, we
14 had to go with the lowest bidder.

15 CHAIRPERSON CARTER: Any other questions,
16 commissioners? Thank you, Miss Parker.

17 MS. PARKER: You're welcome.

18 CHAIRPERSON CARTER: Under announcements, our
19 next meeting will be Thursday, October 22nd, at
20 3:00 p.m., here at the Detroit Public Safety
21 Headquarters.

22 COMMISSIONER SHELBY: Through the Chair, I'd
23 like to make a recommendation that the commissioners
24 receive notification via e-mail, e-mail and text
25 messages of when the meetings are going to aired on TV.

1 That way we can let people in the community know when
2 they'll be able to view these on cable TV.

3 CHAIRPERSON CARTER: I think that --

4 COMMISSIONER SHELBY: Right now, there's no
5 notification, just turn it on and hope you catch it. We
6 need some prior notification.

7 CHAIRPERSON CARTER: I'm sorry. Mr. Anthony,
8 can you look into that, please?

9 SECRETARY ANTHONY: I will. But it's my
10 understanding that they are aired the next day.

11 COMMISSIONER SHELBY: What time?

12 SECRETARY ANTHONY: That I don't know, but I
13 will look into it, try to find out.

14 COMMISSIONER MOORE: Madame Chair, I'd like to
15 acknowledge the presence of a deputy neighborhood
16 manager Reginald Reg Davis in the audience.

17 CHAIRPERSON CARTER: Mr. Davis, thank you for
18 coming out.

19 MR. DAVIS: Thanks for having me. Appreciate
20 your work.

21 CHAIRPERSON CARTER: Thank you.

22 COMMISSIONER SHELBY: Hard work in District 1.

23 COMMISSIONER BURTON: Through the Chair, I'd
24 like to add to that too Reggie Reg, deputy manager, is
25 doing a great job in the community. And he also did a

1 great job as far as working on this charter, you know,
2 for the citizens.

3 CHAIRPERSON CARTER: Thank you. At this time,
4 we'll have oral communications, from the audience.
5 Please limit your comments -- give your name for the
6 record and limit your comments to two minutes. Please
7 step up to the microphone and give your name for the
8 record.

9 MS. SKLAR: Good afternoon. My name is Sharon
10 Sklar. Last week I had a B&E man at my front door. And
11 I was here before addressing Chief Craig about the panic
12 alarm being downgraded to a priority two. I don't know
13 if any of you remember that.

14 However, since then -- and his explanation was
15 is there was too many frequent alarms. Since then, I
16 have found out that Director Flemming has made stripping
17 of a vacant building a priority one, which places
18 property over life.

19 As a citizen, this is not acceptable to me.
20 As I stated before, I have a wheelchair-bound adult son
21 who at times is home alone. And all he has is a panic
22 button. So, I'm very upset at the fact to think that a
23 police response would be a priority one to a vacant
24 building and placing property over life. That's my
25 concern as a citizen, and it's not acceptable.

1 CHAIRPERSON CARTER: Thank you. AC White, can
2 you address those concerns?

3 ASSISTANT CHIEF WHITE: Yes. I'm familiar
4 with the changing of a home stripping. There's more to
5 that. There are times when homes are stripped occupied.
6 I'm not prepared to really get into the details of that
7 today.

8 With regards to her specific issue with the
9 priority two, there isn't a lot of difference between a
10 one and a two. I would like to look at the individual
11 issue. I believe -- are you related to the Dispatcher
12 Sklar, ma'am?

13 MS. SKLAR: I am.

14 ASSISTANT CHIEF WHITE: I will look into the
15 matter and be prepared to follow up to the Board at the
16 next meeting.

17 MS. SKLAR: Because I actually had the B&E guy
18 on my front porch a week ago.

19 ASSISTANT CHIEF WHITE: Did you call 911?

20 MS. SKLAR: I did. But if my son would have
21 been home alone, he just has the button. That's my
22 concern, and it's my husband's concern as well.

23 ASSISTANT CHIEF WHITE: In this instance, for
24 clarify's sake, you do call 911, not use the button; and
25 the police didn't come?

1 MS. SKLAR: I did not use the button. I was
2 home.

3 ASSISTANT CHIEF WHITE: Thank you. I will get
4 some information on this and follow up.

5 MS. SKLAR: Thank you very much. Have a great
6 afternoon. Thank you.

7 CHAIRPERSON CARTER: Any other oral
8 communications?

9 MS. CLARK: Good afternoon. My name is
10 Barbara Lewis Clark. I had an incident in 2001 where my
11 husband was murdered at Harper Hospital, and the Detroit
12 Police did not want to do an investigation. 2013, I had
13 an incident with a neighbor. I'm a homeowner for
14 42 years, a property owner, directly across the street
15 for 15 years. I put out the tenants in 2013 because
16 they were trying to sell drugs out of the house.

17 I have no drugs in my property. I personally
18 don't drink, smoke or use drugs. The neighbor next door
19 came over and said to me that they pay their rent and if
20 I put them out, he would harm me. I went and made a
21 police report, and I put them out. Detroit Police did
22 not do an investigation, was not interested in doing an
23 investigation.

24 About four months ago, the same neighbor
25 decided to harass me. I made a police report. And as

1 far as I know, there was nothing done. And then about a
2 month ago, he started up again. Since I don't have a
3 weapon so that I don't contribute to Detroit -- city of
4 Detroit statistics, I will not tolerate it.

5 I want to know why the detective at the
6 precinct -- I believe 8th I believe on 7 Mile and
7 Southfield area -- has not pursued this. I worked for
8 the Detroit Police for 21 years. I retired from the
9 city in 20 -- no, 2001, thank goodness.

10 But I definitely want action on it before I
11 take personal action. And then Detroit Police will be
12 at my house investigating. Thank you. And I have all
13 of the police reports that I have made --

14 CHAIRPERSON CARTER: Okay. Ma'am, I'm going
15 to have AC White assist you with that. We are -- we
16 hear your concerns about your safety. And AC White will
17 have someone talk to you.

18 MS. CLARK: Thank you.

19 ASSISTANT CHIEF WHITE: Thank you, ma'am, for
20 the information. If you turn around, there's a
21 gentleman with his hand up that's going to help you.
22 He's going to take the information. And again, we will
23 follow up with the Board on the outcome of this.

24 CHAIRPERSON CARTER: Thank you, chief.

25 MS. SMITH: Good afternoon. Bernice Smith,

1 political activist. Are we supposed -- good afternoon
2 to the Chief, committee. Glad you're back. Are we
3 supposed to have our public in the neighborhood hearing
4 next week, community meeting next week? It's not listed
5 here.

6 CHAIRPERSON CARTER: We have a meeting
7 October 29th at Osborne High School at 1:30.

8 MS. SMITH: It's changed to October 29th?

9 CHAIRPERSON CARTER: Yes. We weren't here the
10 second Thursday. We were out of state, many of us, yes.
11 So, we did not have a community meeting. So, we will
12 have a community meeting on October 29th, at Osborne
13 High School at 1:30 p.m.

14 MS. SMITH: All right. Last week,
15 Commissioner Mallett, he made a very good point. I
16 would like to know, is it necessary for us to have -- we
17 only had four people here last week at the commission
18 and only about two of us in here, the regular ones. Is
19 it necessary for us to have a TV every week and with the
20 lights shining all on us, at least me? Can't we have it
21 once a month, especially with the neighborhood,
22 community, the neighborhood? I think you would have
23 more people to come to your meetings.

24 We only have a few, the regulars that come
25 here every week. And we continuously, as Mallett said,

1 it's a lot of money. I didn't know it was that much.
2 But it's a lot of cost for them to be here every week.
3 And the money, where is it coming from?

4 Another question I want to ask, the Justice
5 Department stated that they gave you \$1.8 million
6 dollars to hire only 13 new hires. Could we not
7 possibly get more police to be in the neighborhoods
8 because we need it very badly. We all know what's going
9 on. We read every day, we see it on TV. And I can't
10 imagine why men, you men especially, going to get gas
11 after 12:00 at night, between 12 and 4 and 5:00 in the
12 morning and getting hijacked.

13 Now, my thing is with that money that's being
14 spent, I don't know where it's going. But 13? I think
15 we need more, even though you need more money as far as
16 salaries is concerned. I have been seeing that for the
17 longest. But 13 for \$1.8 million, I think we should be
18 able to hire more because we need them very badly in the
19 neighborhoods.

20 CHAIRPERSON CARTER: Thank you, Ms. Smith.

21 MS. SMITH: I'm waiting for a reply.

22 COMMISSIONER CRAWFORD: Madame Chair, it was
23 actually 15. And that is I believe the grant was 2.8
24 million, a million for body cams and you're correct, the
25 1.8 for the 15 officers. I don't know what else that

1 encompasses. But I do know when you talk about health
2 care and all the benefits and everything, it's -- and
3 that's coming from --

4 ASSISTANT CHIEF WHITE: Department of Justice.

5 COMMISSIONER CRAWFORD: It's grant money.

6 ASSISTANT CHIEF WHITE: Yes, that's correct.

7 MS. SMITH: Couldn't we hire more than 13?

8 ASSISTANT CHEF WHITE: Well, the grant allows
9 us to hire 15 officers and provide the body cameras.
10 So, for the total of the grant -- first of all, you have
11 to be specific to what the grant allows. If not, you'll
12 have yourself in a world of trouble. But when you look
13 at the cost of an officer, I know we don't make enough,
14 I agree. But as it adds up and you look at the benefit
15 package, the numbers line up appropriately.

16 Then the body cameras is -- there's one
17 million dollars in that grant for body cameras alone.

18 MS. SMITH: How many blacks were recruited in
19 this 13?

20 ASSISTANT CHIEF WHITE: We haven't hired
21 specifically that 13. But I can tell you, you know, the
22 recruitment drive in this department is second to none.
23 There's an outstanding job being done. Equal
24 opportunity has been given to everyone that walks in
25 these doors. And we go out and try to bring them in

1 these doors. And the director, as indicted the week
2 before last, is doing a phenomenal job of bringing the
3 best candidates of all races to the table and with an
4 emphasis on Detroiters.

5 MS. SMITH: Are they hired already or being
6 recruited?

7 ASSISTANT CHIEF WHITE: They are being
8 recruited. But the grant money has not been spent yet
9 dollar for dollar to hire those employees.

10 MS. SMITH: All right.

11 COMMISSIONER CRAWFORD: Through the Chair,
12 also too that grant money is only for a year. That only
13 covers their salaries and fringe benefits package for
14 one year. I know some of the elders that sit up here
15 that remember the SEDA funds. It was the same thing.
16 This is not a new program or a new concept. This has
17 been -- well, for years where they would identify grant
18 moneys to hire.

19 By the way, it's not only Detroit but other
20 departments in the state of Michigan too. They may hire
21 two or four or something. I read some departments where
22 it's spread out. So, they are only getting enough money
23 for maybe two or three or four officers; whereas Detroit
24 is getting 15.

25 Like I said, this is nothing new. I'm going

1 back to the 70's and the 80's. And this is done for
2 years. I'm just glad we are able to get the grant
3 money.

4 MS. SMITH: All right. I just wish we would
5 have more officers available at night and emphasize to
6 these men because that's who was held up all the time,
7 stop getting your gas after 12:00. I know lot of times
8 you can't help it. But at least try and get your gas
9 before 10 or 11, not be out here at no 1:00 and 3:00 and
10 4:00 where you're going to be hijacked. I'm just going
11 -- I got to make that point on the radio also. So, I
12 just want to make sure that we be aware of what's going
13 on, especially you men because you seem to be hardheaded
14 trying to get that gas.

15 ASSISTANT CHIEF WHITE: If I may comment on
16 that. I'm sorry, I know it's late in the afternoon.
17 Miss Bernice, we want a city where you can get gas any
18 time you need gas. And we want a city, whether you are
19 male or female, you can drive the city. So, we focus on
20 making the city safe for all people. I will tell you,
21 the grant is a great thing. If we get five officers or
22 15 officers, that's money that does not come out of the
23 city budget.

24 I will tell you that you have a dynamic
25 personnel director who just put together a class that we

1 can all be proud of and that she works very hard to fill
2 that class with Detroiters. And she is working
3 diligently right now, being innovative, going out to
4 schools, going to the military bases to recruit, you
5 know, African-Americans, Arab-Americans and the best
6 candidates for this job.

7 So, the goal for us as a police department is
8 to have a city safe where you can travel anywhere you
9 need to travel in the city at any time you need to
10 travel. I'm not going to tell citizens, male or female,
11 not to leave their homes.

12 MS. SMITH: It's not that. It's just the time
13 element where crime is increased. That's the only thing
14 I'm concerned about. And we don't seem to have a
15 decrease. It's constantly every other day or every
16 other night that I look at it on TV, and it's disgusting
17 because we can do something about it. That's the only
18 thing.

19 ASSISTANT CHIEF WHITE: We're civilianizing.
20 We're putting officers back on the street. We are
21 putting civilians in those officers' seats so that those
22 officers can be on the street and at those gas stations
23 and pushing that crime element away from the gas station
24 so Miss Bernice can get gas and milk and eggs on the way
25 home.

1 MS. SMITH: I get mine on the way home, 10:00.
2 Thank you.

3 COMMISSION BURTON: Through the Chair, I'd
4 just like to just say, I want to thank Assistant Chief
5 White and Chief James Craig for what they do as far as
6 the Green Light Initiative program, partnering with
7 those gas stations and also McDonald's I believe it is.

8 ASSISTANT CHIEF WHITE: Yes, it is.

9 COMMISSIONER BURTON: You're doing a fantastic
10 job. I see your officers on the street every day
11 servicing and protecting the citizens of Detroit.
12 That's a great program, Green Light. So, I want to
13 thank you. Hats off to you guys.

14 ASSISTANT CHIEF WHITE: Thank you very much.

15 CHAIRPERSON CARTER: Any other oral
16 communications?

17 MR. RHOADES: My name is Peter Rhoades. I am
18 a resident of Detroit. I have been before the Board
19 many times. It's about business licenses. But this
20 time I'm actually here to help give you good news.
21 Corporation counsel was here earlier explaining that
22 there's a new ordinance, has to do with business
23 licensing of medical marijuana dispensaries.

24 Now, the good news is that whenever you have a
25 business license, there's a business license fee.

1 There's a fee for the application, then there's a fee
2 for the enforcement. So, with proper cost accounting by
3 the police department, you can figure out how much it's
4 going to take to have like the gold standard of
5 enforcement for the over 150 medical marijuana
6 dispensaries that are out there right now.

7 So, when you have the cost of enforcement
8 divided by 150, it's going to be still a pretty hefty
9 fee. But it has to do with cost accounting. And that's
10 something that we should be on top of right now because
11 there are going to be about 150 folks coming on in with
12 their application for the new business license. And we
13 have to know how much it is going to cost for the
14 Detroit Police Department to go through and do a proper
15 background check for all these people.

16 And then under the ordinance, part of the
17 ordinance is that you have to obey the Michigan laws and
18 regulations concerning a medical marijuana facility.
19 Once again, do you want monthly checks, do you want
20 weekly checks? What kind of undercover operations do
21 you want to make sure that they are only providing
22 marijuana to people with the proper card?

23 These are the things that the police
24 department can take into consideration now and put that
25 into the fee that the police department charges not only

1 on the initial application but on the annual fee that
2 will be going on for years and years.

3 People are really upset in the neighborhoods
4 about medical marijuana dispensaries popping up all
5 over. But if we have proper enforcement, regulation
6 that's paid for by the medical marijuana dispensaries
7 through the business fee, that will alleviate a lot of
8 the concerns.

9 So, I'm kind of giving you the heads up that
10 you can actually cover the cost of operations with the
11 fees with proper cost accounting. Thank you.

12 CHAIRPERSON CARTER: Thank you, Mr. Rhoades.
13 Any other oral communications? Any other oral
14 communications?

15 THE WITNESS: Madame Chair, my name is Reggie
16 Reg Davis just speaking rather quickly as a citizen of
17 Detroit. I just want to say that I am very happy that
18 you guys are here together. First off, I'd like to say
19 thank you to the Detroit Police Department and to you,
20 brother assistant chief. Even though you didn't
21 directly help me and my family, I'd like to indirectly
22 say thank you to you and the Detroit Police Department
23 for helping to find those five young men who are
24 responsible for my younger brother's assassination a few
25 years back. Thank you so much for your hard work.

1 And I'm just so thankful that I was able to
2 sit at a table with a few of my colleagues, and we took
3 the Detroit -- the City of Detroit home rule charter and
4 we delved into the language. And we were able to come
5 up with something as unique as you all sitting right
6 before us being indirectly a responsibility for the
7 citizenry.

8 So, it sounds like the citizenry now, which
9 you represent them. So, the oversight that you guys
10 have, it represents the citizens of the city of Detroit.
11 And it's so important because now we have oversight via
12 the people, the citizenry, over what we call the
13 paramilitary group called the Detroit Police Department
14 that we love so much. But I think you guys working in
15 tandem is awesome. For you to have your power back is
16 outstanding. So, I just want to say welcome again and
17 congratulations to your power back. And to all of you I
18 know so well, God bless you. And let's continue to work
19 together and make Detroit a better place.

20 CHAIRPERSON CARTER: Thank you, Mr. Davis, for
21 those words. Thank you for your service. And thank you
22 for being a devout citizen of the city of Detroit. We
23 appreciate you. Any other oral communications? Any
24 other oral communications? Any other oral
25 communications? At this time, I'll entertain a motion

1 to adjourn.

2 COMMISSIONER BELL: Madame Chair, before we
3 adjourn, I would like to make a request of assistant
4 chief. Could we get an update in reference to the Angel
5 Night Halloween Task Force next week?

6 ASSISTANT CHIEF WHITE: Not a problem.

7 COMMISSIONER BELL: Also, we had a
8 conversation in Riverview, California, that the
9 commissioner -- I'm trying to encourage them to get out
10 there and interface with the police department and
11 community in reference to what actually -- could we have
12 an oral issue about the curfew and all that. I think
13 it's sort of encouraging that we as commissioners,
14 especially in terms of your district or at large,
15 whatever, to interface -- perhaps we can do interfacing
16 with the NBO'S who perhaps do not have a partner, ride
17 along, you know, or come out -- not the entire shift
18 now.

19 ASSISTANT CHIEF WHITE: Not a problem.

20 CHAIRPERSON CARTER: Actually, Alexis Wiley
21 and I talked about that. And she is supposed to arrange
22 something with the chief and the commissioners in their
23 district to ride along with the chief. So --

24 COMMISSIONER BELL: That would be great.

25 CHAIRPERSON CARTER: That's the Mayor's office

1 talking to the Chief's office to facilitate that
2 happening.

3 ASSISTANT CHIEF WHITE: Consider it done.

4 COMMISSIONER BELL: Thank you.

5 CHAIRPERSON CARTER: Any other comments?

6 COMMISSIONER BELL: So, move we adjourn.

7 COMMISSIONER MOORE: Support.

8 CHAIRPERSON CARTER: It's been moved and
9 supported that we adjourn. All in favor?

10 COMMISSIONERS: Aye.

11 CHAIRPERSON CARTER: Meeting adjourned. Thank
12 you.

13 (Proceedings concluded at 5:10 p.m.)

14

15

16

17

18

19

20

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE OF REPORTER

STATE OF MICHIGAN)
) SS
COUNTY OF MACOMB)

I HEREBY CERTIFY that I reported
stenographically the foregoing proceedings and testimony
under oath at the time and place hereinbefore set forth;
that thereafter the same was reduced to computer
transcription under my supervision; and that this is a
full, true, complete and correct transcription of said
proceedings.



Wendy A. Boer

Wendy A. Boer,

CSR 3505

A
abandon 35:16
ability 19:25
 21:25
able 14:10 17:4
 18:23 25:25
 31:2 46:22
 54:13 73:2
 79:18 82:2
 87:1,4
absolutely 22:4
 69:6
AC 8:21 35:22
 45:20 52:17
 57:11 75:1
 77:15,16
academy 60:2
 61:9
accept 16:4
acceptable 31:20
 74:19,25
accepted 6:3
 23:1
access 19:25
 20:1
accident 45:14
 46:6 53:23,23
 60:13,23
accidents 36:13
 36:16 45:16
 46:5,14 59:1
 59:17,21
accommodate
 71:15
account 47:15
accountability
 45:8
accounting 85:2
 85:9 86:11
acknowledge 8:21
 73:15
act 12:11 17:17
 17:17,18,18
 24:12 25:4
 30:6
action 36:20
 77:10,11
activist 78:1
activities 8:12
acts 25:2
add 52:8,16

55:25 73:24
added 58:10
adding 35:12
addition 35:12
 39:2,4
additional 55:3
 58:10
address 23:21
 42:18 43:23
 75:2
addressed 64:20
addressing 74:11
adds 80:14
adequate 16:17
adhering 61:23
adjourn 88:1,3
 89:6,9
adjourned 89:11
adjudicated 42:8
adjust 26:1
administration
 32:12
administrative
 5:13
administrators
 22:6
adopt 25:9,22
adopted 6:13
 12:12 24:7
 30:25
adult 74:20
advantage 40:4
advisor 34:16
affairs 34:16
 70:16
African-Ameri...
 83:5
afternoon 3:4
 8:23 11:24
 34:4 74:9 76:6
 76:9 77:25
 78:1 82:16
age 16:15 37:10
agencies 21:1
agency 31:23
agenda 5:23 6:3
agnostic 26:4
ago 28:17 33:15
 55:15 65:17
 66:21 75:18
 76:24 77:2
agree 7:22 23:13

69:5 80:14
agreed 64:22,22
agreement 65:9,9
 65:10
ahead 7:6,24
 8:10,11 9:22
air 23:4 39:12
aired 72:25
 73:10
alarm 74:12
alarmed 33:10
alarms 74:15
Alexander 62:9
Alexis 88:20
Allen 5:14
alleviate 86:7
allocation 44:6
 44:8
allow 12:19 14:1
 16:20 52:6
allows 12:20
 16:20 80:8,11
alluded 53:17
 55:13
ambiguity 22:22
Amen 3:23
amount 35:17
 57:21
analysis 37:10
 40:18 57:9
analyzed 52:3
and/or 17:17
 27:19
Angel 88:4
animal 39:17
Ann 17:13 20:2,3
 20:8
announcements
 72:18
annual 37:8 86:1
answer 18:2 30:1
 30:13 48:24
 49:10 54:14
 66:13
answered 7:7
Anthony 2:15
 3:25 4:2,3,6,9
 4:12,16,19,22
 4:25 5:6,8,18
 5:19 61:18
 73:7,9,12
anticipate 54:21

anybody 5:5
apologize 34:11
Appeals 22:8
appear 33:24
appearance 33:14
appears 24:24
applauded 29:23
applicant 16:7,9
application
 15:22 16:5,6
 17:3 22:1,3
 85:1,12 86:1
applies 42:11
apply 15:23
 19:20 21:23
 28:17
appreciate 9:23
 33:18,21 35:24
 51:14 55:4,5
 55:21 58:16
 70:13 73:19
 87:23
appropriately
 80:15
approval 15:24
 17:2 21:20,21
approvals 67:12
 68:9
approve 12:3
 68:23
approved 12:6
 13:24
approximately
 35:2 38:1 48:2
 48:2
April 43:2
Arab-Americans
 83:5
Arbor 17:13 20:3
 20:3
Arbor's 20:8
area 23:11 57:6
 62:8,13 77:7
areas 13:11
 18:19 19:16,16
 19:20 28:3,4
arises 12:10
arising 7:3
Arizona 28:1
arrange 88:21
arranging 36:8
arrests 64:8

article 24:6
asked 4:14 8:14
 11:14 55:12,13
aspect 30:15
assassination
 86:24
assigned 10:25
assignment 38:4
 38:14 42:17
 44:21
assignments
 38:18 61:19
assist 39:18
 77:15
assistant 2:18
 5:13 8:23 12:9
 32:17,23 34:1
 34:3,14 45:22
 46:1 48:23
 49:9 52:1,11
 52:18 56:9,22
 58:5 62:2 64:2
 66:4 75:3,14
 75:19,23 76:3
 77:19 80:4,6,8
 80:20 81:7
 82:15 83:19
 84:4,8,14
 86:20 88:3,6
 88:19 89:3
associated 31:13
Associates 72:1
 72:3
Association 6:20
assume 54:5
assuming 31:11
assured 62:12
attempts 17:23
attend 9:3 60:6
attendance 7:16
 9:24
attended 7:4,12
attending 34:5
attention 15:20
 35:6
attorney 20:14
 63:10
auction 37:23
 42:14,14 47:8
auctions 37:2
 42:3,21,22
 43:1

audience 73:16
 74:4
audit 49:17,21
 49:24 52:20
 53:10 54:5,9
 54:15
audits 49:16,19
 50:12 54:6
August 43:3
Australia 58:1
authority 17:17
 25:8
authorization
 16:19
authorized 31:3
automatically
 39:15
available 41:23
 82:5
Avenue 1:19
averaging 64:8
aware 36:17
 59:23 64:24
 82:12
awesome 87:15
Aye 6:5,15 89:10

B

B-2 14:4 18:20
B-4 14:4
B&E 39:21 40:1
 74:10 75:17
back 5:15 27:18
 34:10 40:21
 42:10,10 43:10
 43:13,14 58:12
 62:18 66:21
 78:2 82:1
 83:20 86:25
 87:15,17
background 85:15
bad 53:13
badge 41:18
badly 79:8,18
baked 21:22
balance 17:23
 60:20
ballot 23:6
 25:18
bar 38:23
Barbara 76:10
based 37:14 44:9

44:14,15,17
 72:4
bases 83:4
basically 10:2
 10:21 33:5
 45:6 70:6
basis 35:10 61:9
 69:9
batch 57:19
BC 16:3 22:7
 26:10 67:19
Bedrock 20:18
began 20:22 40:3
beginning 45:9
 45:18
behalf 32:6
 33:15
behooves 9:13
belabor 52:19
believe 13:13
 28:25 50:24
 61:5,7 62:3
 75:11 77:6,6
 79:23 84:7
Bell 2:5 4:4,5
 6:11 7:14 9:1
 10:13,16 32:16
 33:4,19 58:18
 69:18,22 71:8
 88:2,7,24 89:4
 89:6
Bellamay 34:12
 34:12
belt 39:8
beneficial 10:5
benefit 80:14
benefits 80:2
 81:13
Bentley 43:8
Benz 43:7
Bernard 5:11
Bernice 77:25
 82:17 83:24
best 8:14 34:8
 40:14 81:3
 83:5
better 45:21
 46:2,14 87:19
bi-monthly 42:22
 42:25 61:8
bidder 68:13,14
 68:23,24 72:8

72:14
big 18:20 66:22
biggest 7:4,10
bill 24:18,22
Bishop 2:8 3:8
 4:19
bit 35:23 45:5
black 23:25
 39:23
blacks 80:18
bless 3:13,17,19
 87:18
 blessing 11:3
 blessings 3:12
block 20:23,23
 20:23 21:8
blotted 18:19
Blue 57:3,3
board 1:2 2:14
 3:5,7 4:3 7:22
 9:13,24 11:2
 22:7 52:20
 59:18 63:5
 70:12 75:15
 77:23 84:18
boat 41:8 44:24
 49:5,7
boats 38:12
 47:21,24 48:2
 48:21,21,22
 49:1
body 7:5 9:12,15
 9:17,21 54:10
 79:24 80:9,16
 80:17
Boer 1:23 5:16
 90:18
bond 43:12
books 26:9
booster 38:15
 39:22 40:2
bottom 38:25
 39:21 40:8
 41:8
bought 23:25
boundaries 14:21
 28:24
brand 40:22 44:2
 55:2
breaches 64:22
 64:23
break 44:3

breakdown 44:19
breakdowns 58:2
brief 42:5
briefly 11:25
 32:16 58:18
bright 27:17
bring 62:18
 80:25
bringing 22:21
 81:2
brings 22:10
broad 24:24
broken 37:25
 46:10 53:13
Brooks 2:10 4:7
 4:8 7:15,21
 8:20 9:9 29:8
 29:18 30:2
 31:6 47:7,18
brother 86:20
brother's 86:24
brothers 10:7
brought 24:2
Brown 5:13
Bryant 66:9
budget 10:18,20
 11:7,10,12,17
 43:19 47:13
 58:8 67:10
 72:10 82:23
build 66:1
building 13:19
 15:4,22 16:17
 16:21 17:5,17
 17:25 21:2
 22:1 26:22
 27:2 66:15,15
 66:23 67:5,21
 68:7,16 69:7
 71:6,25 72:11
 72:12 74:17,24
built 62:11
Burton 2:7 4:10
 5:2,3 6:1
 55:24 56:5,8
 73:23 84:3,9
bus 14:10 23:2
business 16:4,13
 29:16,19,19
 31:14 61:25,25
 65:4 66:9
 68:17 84:19,22

84:25,25 85:12
 86:7
businesses 14:17
 29:4 31:16,16
button 39:9
 74:22 75:21,24
 76:1

C

cable 73:2
Cadillac 71:5
California 6:21
 7:25 8:1,14
 88:8
call 10:24 38:4
 38:10,21 39:21
 45:22 75:19,24
 87:12
called 8:7 12:25
 39:10 87:13
calls 40:1,1
camera 9:12,15
 9:17
cameras 7:8 9:21
 80:9,16,17
campaigning 66:3
cams 7:5 79:24
candidates 36:23
 42:17 81:3
 83:6
canine 39:1,4,6
 39:7,18
cap 18:15,17
 19:5,5
capabilities
 40:23
capacity 56:3
capital 68:18
Caprice 57:8,25
Caprices 57:3
Captain 34:15
capture 52:19
car 37:4 38:17
 42:9,10 43:14
 44:1
card 33:1 85:22
cards 23:25 36:4
care 55:8,13
 58:24 59:4
 80:2
career 32:7
caregiver 15:25

16:12 19:1
 30:9,12
caregivers 12:22
 30:7,24 31:3
cargo 49:4
carries 6:7,17
cars 37:4 38:3
 40:2,3 44:17
 44:20 47:8,10
 53:3,4,6,11
 61:13
Carter 2:4 3:4,6
 3:24 5:4,18,22
 6:2,6,12,16
 8:19,24 9:11
 10:12 11:16,20
 18:4 21:14
 22:19 31:7
 32:14 33:25
 47:4,19 51:19
 52:9,14 53:15
 55:10 58:17
 59:11,25 60:7
 61:1,10,14
 66:8,11,18
 67:1,5,16 68:4
 68:6 69:3,11
 69:13,16,21
 70:14 71:16
 72:5,15,18
 73:3,7,17,21
 74:3 75:1 76:7
 77:14,24 78:6
 78:9 79:20
 84:15 86:12
 87:20 88:20,25
 89:5,8,11
case 28:8 29:2
 42:8,8 57:24
cases 17:7
catch 73:5
categories 56:25
category 51:3
caught 46:8
cause 46:20
 55:14
CD-113 60:17
Celia 34:17
center 15:1,3,25
 16:4,12 19:2,3
 26:20 39:20
centers 13:1,10

17:20 20:1
 30:14,23,25
 31:1,2
central 27:3
century 9:7
certain 12:16,22
 12:23 14:21,23
 18:24 19:4
 22:10 39:14
 45:5
certainly 19:22
 25:19 26:3,20
 32:9 50:14
 58:12 63:13
 64:13 71:2
certainty 17:19
 24:22
Certificate 15:6
 15:7 90:1
CERTIFY 90:8
cetera 23:3 37:1
CFO 11:2
chair 3:6 4:2,4
 4:25 5:8 7:22
 9:1 10:16 11:9
 18:6 20:13
 22:18 26:15
 29:8 31:8
 32:16 47:20
 51:20 53:16
 54:2 55:11,24
 58:18 62:1
 69:18 70:23
 71:8,18 72:22
 73:14,23 79:22
 81:11 84:3
 86:15 88:2
chairing 10:14
CHAIRPERSON 3:4
 3:24 5:4,18,22
 6:2,6,12,16
 8:19,24 10:12
 11:16,20 18:4
 21:14 22:19
 31:7 32:14
 33:25 47:4,19
 51:19 52:9,14
 53:15 55:10
 58:17 59:11,25
 60:7 61:1,10
 61:14 66:8,11
 66:18 67:1,5

67:16 68:4,6
 69:3,11,13,16
 69:21 70:14
 71:16 72:5,15
 72:18 73:3,7
 73:17,21 74:3
 75:1 76:7
 77:14,24 78:6
 78:9 79:20
 84:15 86:12
 87:20 88:20,25
 89:5,8,11
challenge 65:3
challenges 45:7
 45:23
change 12:14
 45:2,5 48:15
changed 78:8
changing 75:4
charge 57:20
Charger 38:18
 39:23 56:12
 57:7,9,24
Chargers 57:1,4
 58:8
charges 85:25
charter 74:1
 87:3
check 59:8 60:19
 85:15
Checking 5:5
checks 85:19,20
CHEF 80:8
Chevrolet 39:3
 57:3,25
chief 2:17,18
 3:18 5:10,10
 8:14,23 10:1
 32:17,23 34:1
 34:3,4,14
 45:22 46:1
 48:23 49:9
 52:1,11,18
 54:4,12 55:5,6
 56:9,22 58:5
 58:15,20 62:2
 64:2,25 66:4
 70:7 71:1
 74:11 75:3,14
 75:19,23 76:3
 77:19,24 78:2
 80:4,6,20 81:7

82:15 83:19
 84:4,5,8,14
 86:20 88:4,6
 88:19,22,23
 89:3
chief's 5:5
 34:16 89:1
chipped 51:16
choose 30:10
chunk 18:21
church 15:3 19:2
 19:21 28:9,13
cities 17:8 20:4
 20:6 25:7
citizen 26:16,23
 64:18 74:19,25
 86:16 87:22
citizenry 87:7,8
 87:12
citizens 21:10
 62:10 74:2
 83:10 84:11
 87:10
citizenship 3:21
city 8:12 9:24
 10:23 12:2
 13:2,7,11,16
 13:21,25 14:8
 17:5,13 18:13
 18:18,21 19:7
 19:11,24 20:20
 20:21,21,23,23
 21:1,5,8 22:25
 26:7,17 28:1
 28:10,12,23,25
 30:16 31:12,23
 32:6 33:6,9,15
 37:23 51:11,21
 51:23,23 52:6
 62:7 65:25
 67:12 68:19,23
 77:3,9 82:17
 82:18,19,20,23
 83:8,9 87:3,10
 87:22
city's 28:15
 31:15
City-owned 51:22
civilian 7:2
 37:5
civilianizing
 83:19

civilians 41:17
 41:20 83:21
clarifies 25:2
clarify 71:13
clarify's 75:24
clarity 22:21
 24:19,23
Clark 76:9,10
 77:18
class 51:11,12
 82:25 83:2
classes 60:4
clean 15:10
 54:23
clear 17:15,16
 26:10,24 33:16
clearly 12:24
clockwise 42:6
close 13:12
 46:23 55:7
 60:23 67:24
closely 54:16
clothes 39:24
coast 10:8
code 24:7 46:18
Coleman 62:9
colleagues 87:2
collisions 59:14
color 27:23
combined 43:1,3
come 5:2 12:8
 13:19 17:7
 35:10 43:22
 63:8 75:25
 78:23,24 82:22
 87:4 88:17
comes 39:15
 60:13 61:3
coming 11:7
 22:21 55:19
 70:11 73:18
 79:3 80:3
 85:11
command 41:13
 44:14 48:12
Commencing 1:21
comment 7:12
 82:15
comments 7:18
 33:21 64:3
 74:5,6 89:5
commercial 28:19

28:21 30:15
commission 3:19
 11:15 56:5
 78:17 84:3
commissioner 2:4
 2:5,6,7,8,9,10
 2:11,12 3:8,9
 3:24 4:5,6,8,9
 4:10,11,13,14
 4:15,16,18,19
 4:21,22,24 5:1
 5:3,25 6:1,10
 6:11 7:14,14
 7:21,24 8:19
 9:1,9,11 10:12
 10:13 11:9,19
 18:6 19:9 20:2
 20:10,13,17
 21:9,13,15
 22:9,17,18,20
 22:23 23:8
 24:3 26:12,15
 26:18 27:5
 29:7,8,18 30:2
 30:3 31:6,7,8
 32:5,13,16
 33:4,19 47:7
 47:18,19,20,24
 48:5,17 49:14
 49:23 50:11,18
 51:5,13,19,20
 52:14,16 53:15
 53:16 54:1
 55:4,9,10,11
 55:12,13,24
 56:8 58:15,18
 62:1 65:14
 66:7 69:18,22
 70:14,15,22,23
 71:7,8,14,18
 72:2,22 73:4
 73:11,14,22,23
 78:15 79:22
 80:5 81:11
 84:9 88:2,7,9
 88:24 89:4,6,7
commissioners
 1:2 2:1 3:5,7
 4:12 5:23 6:5
 6:7,15,19,23
 7:12 8:20,25
 11:2,10,18

22:7 32:14
 47:5 61:11
 66:14,18 69:4
 69:16 71:17
 72:16,23 88:13
 88:22 89:10
committee 61:17
 61:18,22,24
 78:2
common 27:6
communications
 76:8 84:16
 86:13,14 87:23
 87:24,25
communication...
 74:4
community 3:22
 10:6 13:4,4,12
 21:20,21 31:18
 32:1 44:22
 56:2 64:11
 66:1 73:1,25
 78:4,11,12,22
 88:11
community's 8:11
companion 24:6
company 43:10
compartment 39:7
complaining
 57:15
complaints 58:3
complement 35:15
complete 16:5
 40:18 67:11
 69:1 90:13
completely 21:12
completeness
 36:10
completes 5:17
compliance 15:7
 16:22 24:12
 26:1,5 28:15
component 35:12
composition
 37:24 49:12
computer 50:12
 90:11
computers 37:20
concentrated
 14:11
concept 14:24
 81:16

concern 19:10
 28:6 33:5 67:1
 67:2 74:25
 75:22,22
concerned 21:17
 22:14 23:12
 31:19 79:16
 83:14
concerning 85:18
concerns 9:14
 13:5 66:13
 75:2 77:16
 86:8
concluded 89:13
condition 37:10
 40:17 43:6
 50:10,22
conditioning
 39:13
conditions 12:23
conduct 4:1 36:9
 36:21 49:19
 59:17 61:8
conducted 42:7
 43:2
conducting 45:10
 60:3
conducts 42:3
 49:23
conference 6:21
 7:11,16,18,22
 9:2,4,23 10:4
 10:10 58:20
confident 72:12
configurations
 14:3
confiscated 42:7
conflict 64:10
conform 26:1
conformity 25:4
congratulations
 87:17
conjunction
 36:11 42:4
connect 29:13
connected 10:19
connection 26:8
Conrad 4:13
conscientious
 58:23,24 69:23
consider 49:16
 89:3

consideration
 13:21 22:6
 68:21 85:24
considered 40:5
 47:21 50:19
consistent 26:12
constantly 83:15
constitutional
 27:9 28:22
construction
 67:11 69:8
 71:22
construed 24:8
consumption
 24:10
contact 11:6
 59:22
contacts 34:8
contemplated
 32:9
contemplates
 30:6
content 28:2
continue 65:7
 69:9 87:18
Continuing 40:7
continuously
 78:25
contract 66:14
contractor 67:3
 67:8,17,22
 69:7,21,22
 70:4 71:19,20
 71:21 72:1
contractors
 66:23
contribute 77:3
controlled 24:15
convened 13:16
conveniently
 14:11
convention 27:11
conversation
 88:8
convinced 62:10
cooperation 64:7
copy 11:10,17
core 35:24 37:7
corner 38:17
 41:2
corners 60:23
corporation

11:22 12:9
 27:12 84:21
correct 18:11
 36:21 49:13
 79:24 80:6
 90:13
corrected 63:15
correction 62:25
Correctional
 62:5,6
correctionally
 62:13
corrections
 62:24
Corvette 43:8
cost 21:9 31:13
 79:2 80:13
 85:2,7,9,13
 86:10,11
council 12:2,4
 13:22,25 33:14
 68:23
Councilman 13:16
 17:10 26:8
 32:11 33:6
counsel 11:22
 12:9 84:21
counselor 31:9
counsels 27:12
country 27:12
 29:25
county 65:15,19
 90:6
couple 7:18
 15:13 29:9
 33:15 55:3
 59:21 66:21
course 21:24
 62:17
courses 61:9
Court 5:16 27:10
 28:8,16
courtesy 63:4
cover 86:10
covered 30:17
covers 81:13
crafted 25:1
Craig 8:15 34:5
 74:11 84:5
crash 60:17
Crawford 2:6
 4:10,11 11:9

11:19 18:6
 19:9 20:2,10
 55:10,11 62:1
 65:14 66:7
 70:23 71:7,14
 79:22 80:5
 81:11
crime 15:15 41:3
 52:12 83:13,23
criminal 22:11
 24:9,13 42:7,8
criminalization
 22:24 23:21
critical 52:13
cropped 13:1
cropping 13:11
Cross 57:3
Crown 56:12
Croxton 34:18
 35:19,20,20,22
 36:21 37:7
 39:20 40:7,25
 42:1 43:16
 44:5 45:1 46:4
 47:2,11 48:1,8
 48:19 50:3,13
 51:15 53:22
 54:14 55:6
 59:3,16 60:2,9
 60:19 61:5,12
crystal 17:15
CSR 1:23 90:19
cultivate 29:15
cultivation
 24:10
curfew 88:12
curious 54:9
current 30:5,8
 30:21 37:12
 45:7 48:17
currently 30:17
 48:1 52:6 54:3
 60:3
custodians 25:20
 26:6
custody 62:19
cutting 9:10,20
cycling 54:13

D

daily 7:3 35:10
 35:25

damage 46:4,7
 53:24 64:24
damages 46:6
Dan 57:2
data 19:14
database 13:8,9
 36:7,7 50:4
 60:15
date 15:25 16:1
 68:7,8
Davis 73:16,17
 73:19 86:16
 87:20
Davis-Drake 5:9
day 3:22 35:9
 57:23 60:21
 62:3 73:10
 79:9 83:15
 84:10
days 15:25 16:1
 16:5 65:10
deal 23:23 52:22
dealing 12:7
 33:8,12 63:21
dealt 63:20
decided 76:25
decrease 83:15
deem 38:4,11
 42:17 50:7
 70:16
default 67:22
defendant 42:9
defensive 61:2
definitely 77:10
delved 87:4
demolitions 21:3
dent 46:11
department 3:18
 9:6 10:18,19
 10:22 11:1
 13:17,18 16:3
 17:6,16 21:2
 23:22 26:3,10
 26:23 34:2
 35:1,16 36:1,3
 36:5,12 37:15
 41:21,23 42:13
 44:7 45:3,4
 46:17,24 47:8
 47:9,13 48:12
 51:5 54:8
 62:17,20 63:20

67:13,21 68:12
 72:13 79:5
 80:4,22 83:7
 85:3,14,24,25
 86:19,22 87:13
 88:10
department's
 37:11,25 38:2
 41:13 43:18
departments 7:25
 8:11 11:1 21:3
 81:20,21
depend 42:23
depending 45:2
 50:21
depends 50:13
deploy 42:19
 44:15
deployed 49:3
deployment 35:25
 37:9 44:6,13
 48:25 49:3
 52:23
deposited 47:14
depth 21:6
deputy 62:5
 73:15,24
describe 20:22
design 41:16
 71:22
designation
 53:18
details 75:6
detective 77:5
determination
 44:17
determine 48:11
Detroit 1:2,18
 1:20 3:1,6
 8:13 13:2,7
 17:9 18:13
 21:10 22:25
 26:17 33:9
 40:6,11 53:3
 62:7,17,19
 65:25 68:17
 72:3,20 76:11
 76:21 77:3,4,8
 77:11 81:19,23
 84:11,18 85:14
 86:17,19,22
 87:3,3,10,13

87:19,22
Detroit's 65:24
Detroiters 81:4
 83:2
developmental
 23:19
devout 87:22
Dewaelsche 4:13
dialog 9:14
Diego 8:1
difference 75:9
different 8:3
 10:25 23:16
 27:23 28:17
 48:3 56:25
 71:19
difficulties
 23:19
digital 20:20,22
 20:25
diligently 83:3
direct 11:5
 45:12
direction 3:17
 12:18
directly 76:14
 86:21
director 5:20
 11:12 34:10,15
 35:13 65:1
 74:16 81:1
 82:25
disabilities
 23:19
disciplinary
 36:20 59:15,24
discipline 63:21
discuss 11:25
discussion 6:4
 6:14 64:4
 66:22
discussions
 24:21
disgrace 63:3
disgusting 83:16
Dispatcher 75:11
dispensaries
 14:2 18:12
 21:16 31:11,21
 84:23 85:6
 86:4,6
displaying 30:20

disrespectful 63:3,23
distance 19:1,2
distributed 18:24
distribution 24:10 31:13
distributors 22:13
distributorship 22:14
district 21:15
 22:10 23:9,9
 62:8 73:22
 88:14,23
divided 85:8
division 10:21
 13:18
doctor 29:11
doctors 30:4,22
Dodge 38:18
 39:23 57:1,4,9
 57:24
dog 39:8,9,16
doing 21:2 29:24
 39:19 45:20
 46:2,14 57:8
 69:8 73:25
 76:22 81:2
 84:9
dollar 81:9,9
dollars 79:6
 80:17
domestic 8:4
donated 57:1,17
 58:6,13
donations 57:1
 57:18
Donnell 2:9 4:22
door 39:10 41:17
 74:10 76:18
doors 80:25 81:1
downgraded 74:12
downloaded 20:25
downtown 52:25
 53:3,7
DPD 36:8,9 37:5
 42:11 55:25
drafted 30:8
Drake 54:16
draw 15:19
drink 76:18

drive 43:21
 80:22 82:19
drive-through 18:7
drive-throughs 18:9,10
driven 38:5,24
 39:24 40:9
 41:17,20
driver's 16:10
drivers 23:3
 58:22
driving 56:17
 59:13 60:3
 61:2,4
drove 20:20
 41:18
drug 23:14 31:18
drugs 31:25
 76:16,17,18
due 56:20
durable 56:13,17
duties 25:20
dynamic 82:24

E

E 4:4,9 5:2
e-mail 72:24,24
earlier 11:14
 49:14 84:21
easier 35:23
Eddie 35:18,20
Edgar 2:8 4:19
edge 9:10,20
educational 19:2
effect 51:24
 52:2 63:6
effective 15:25
 16:1
effects 31:25
efficacy 12:15
effort 33:18
eggs 83:24
eight 21:16
 57:22
either 15:14
 25:25 30:10,21
 31:2
elders 81:14
elected 63:9
element 22:11
 83:13,23

eliminate 35:4
Elizabeth 2:10
 4:6 7:15
emergency 39:7
emphasis 81:4
emphasize 82:5
employees 81:9
employment 68:15
EMS 23:2,2
enacted 17:8
encompasses 80:1
encourage 88:9
encouraging 88:13
ended 13:20 71:5
enforcement 10:5
 32:21,24,25
 38:20,25 42:6
 47:17 85:2,5,7
 86:5
engaging 9:6
engendered 12:14
engine 40:20
engineering 13:19 15:5,23
 16:21 17:6,18
 17:25 22:1
 26:23 27:2
 67:21
engines 53:13
enjoys 28:21
ensure 36:10
enter 46:18,20
 60:15
entering 62:25
entertain 87:25
entire 17:4
 56:13 88:17
entities 27:3
Equal 80:23
equipment 36:25
 37:6
equipped 39:5,5
 39:6,18
error 38:13
escape 62:15
especially 23:24
 78:21 79:10
 82:13 88:14
essentially 20:19
establishment

32:18
et 23:3 37:1
Eva 4:12
event 39:11
everybody 34:4
 50:5
evicted 70:25
evidence 41:3,15
evident 3:22
exactly 22:24
 34:23 45:1
 48:19
examination 17:7
examine 20:12
 57:5
example 14:15
 16:8 37:17
 38:14,15,17
 39:1,21 40:8
 41:3,4,7,9,11
 41:13 42:5
examples 3:20
 40:25
excellent 29:21
 31:9
excused 4:14
executive 34:12
 38:7 44:22
existing 27:20
exit 39:7
expect 16:16
 19:22
experience 7:13
explain 34:23
 42:2 52:10
explaining 84:21
explanation 74:14
expound 41:14
extended 56:20
eye 33:17

F

facilitate 89:1
facilities 19:24
 26:16,22 27:7
 29:3 30:19
 62:25 63:25
facility 19:22
 26:25 28:20
 62:6,7,22
 65:16,21 66:2

66:20 85:18
fact 23:18 26:25
 63:9 74:22
fails 46:20
falls 51:2
familiar 50:14
 54:3 75:3
family 71:9,11
 86:21
fan 39:14
fantastic 84:9
far 19:21 32:3,9
 33:12 48:18
 55:25 69:7
 74:1 77:1
 79:15 84:5
fare 23:7
fashion 20:22
fault 60:25
favor 6:4,14
 89:9
favorites 57:8
feature 52:21,21
 53:10
February 67:12
 67:15 68:4
 70:24 71:3
federal 24:13,14
 26:13 62:22
 63:1
fee 84:25 85:1,1
 85:9,25 86:1,7
feel 8:10 17:21
 19:7 22:10
 23:13 45:3
 61:21 68:17,20
feeling 25:19
fees 86:11
feet 14:23,25
 15:2 19:1
felt 7:24 8:12
 8:16 72:12
female 82:19
 83:10
field 29:14
 42:20
figure 85:3
fill 83:1
Final 50:18
finance 10:17
 43:10
financial 10:25

43:11
find 46:12,24
 57:12 73:13
 86:23
finding 45:17
fine 11:23 35:24
fined 31:12,23
finished 67:6
 68:7
fire 16:24 23:2
first 7:16,21
 13:25 14:17
 15:10 18:21
 80:10 86:18
fiscal 44:6,7
 45:6 47:13
fit 14:18 19:4
 19:19
five 30:9 38:9
 48:2,3,4 49:1
 82:21 86:23
flag 36:16 59:13
flatbed 41:22
fleet 34:20,21
 34:23 35:4,13
 35:14,25 36:6
 36:22,22 37:8
 37:10,18,25
 38:2,8,10 39:3
 41:4,5,10,15
 42:2,15,18
 48:1,10 49:25
 50:14 51:11,12
 54:3,18,21,23
 55:25 56:1,13
 59:17
Fleming 74:16
flexible 48:15
flip 53:6
float 68:18
floor 15:22
 26:22
focal 70:3 71:12
focus 59:18
 82:19
folks 85:11
follow 46:4
 60:15 75:15
 76:4 77:23
followed 26:7
following 59:23
follows 44:19

followup 45:14
 45:17
food 32:2
foot 58:21
force 35:16 88:5
Ford 38:19
forecast 37:11
foregoing 90:9
forfeiture 38:9
 42:2,4,15
 43:20 44:1
 47:12,15
forfeitures
 42:24 43:2
fork 41:12
form 24:11
forth 13:21
 70:11 90:10
forum 9:13
forward 10:9
 25:24 61:21,24
 63:5
found 57:9 74:16
four 11:4 44:23
 48:7 49:11
 54:25 60:23
 76:24 78:17
 81:21,23
fourth 9:2 15:22
 26:22
frame 64:9
framework 25:24
Franklin 34:15
free 61:21
frequent 21:18
 74:15
fringe 81:13
frisk 62:24
 63:11,13,22
front 5:9 11:24
 12:4,8 57:16
 57:22 58:10
 74:10 75:18
fuel 46:22
fueled 46:25
fueling 46:16,18
full 57:19 90:13
fully 39:5
function 60:10
functioning
 40:19
functions 35:24

fund 31:24
funds 43:18,24
 49:8 81:15
Furthermore 16:6
Fusion 38:19
future 10:10
 24:17 25:25
 37:12 69:14

G

Gail 5:20 34:17
Garza 4:12
gas 36:4,5 79:10
 82:7,8,14,17
 82:18 83:22,23
 83:24 84:7
gateway 23:14
geared 32:17
general 38:4,14
 38:18 41:23
 44:21 46:24
 68:12
generally 54:2
gentleman 77:21
gentlemen 34:25
 47:4 61:15
George 2:15 4:3
getting 42:9
 46:1 51:17
 69:7 79:12
 81:22,24 82:7
Gilbert 28:1
 57:2
give 3:22 6:17
 8:14 24:18
 26:9 28:25
 43:14 54:20
 61:13 74:5,7
 84:20
given 19:3 80:24
gives 40:4
giving 34:18
 35:23 86:9
glad 18:7 33:6
 33:11 55:18
 65:14 78:2
 82:2
glasses 34:7
go 10:21 15:11
 15:20 16:25
 21:23 25:24
 29:10,11 33:12

37:2 42:15
 43:10,15 47:9
 50:4,16,25
 51:3 53:2
 59:15 64:17
 66:21 68:22
 72:9,13,14
 80:25 85:14
goal 51:10 83:7
God 3:9 87:18
goes 34:23 46:9
 47:13
going 3:7 8:21
 9:19 11:21
 12:4 14:17,19
 15:4,5,6 16:7
 19:4 20:3 23:5
 25:10,13,17,18
 33:11 34:18,22
 35:14 42:5
 44:15 45:9
 48:20 50:24,25
 52:16 53:6,7
 54:18,19,20
 55:2 58:12,13
 58:14 61:21
 65:6 67:20,24
 72:10,25 77:14
 77:21,22 79:8
 79:10,14 81:25
 82:10,10,12
 83:3,4,10 85:4
 85:8,11,13
 86:2
gold 85:4
good 3:4 8:13,16
 8:17,23 10:2
 11:23 26:6
 34:3 40:16
 54:22 56:12,22
 57:11 58:2
 63:20 64:6,9
 64:11,12 65:6
 66:4,5,5 71:10
 74:9 76:9
 77:25 78:1,15
 84:20,24
goodness 77:9
gotten 27:1
governed 29:5
government 16:8
 25:8

governor 63:11
 63:13
governs 27:16
Gracious 3:9
Grand 17:11
 21:17
grandfathering
 15:7,9
grant 15:15 24:8
 49:8 79:23
 80:5,8,10,11
 80:17 81:8,12
 81:17 82:2,21
granted 27:2,4
granting 24:8
grants 49:8
graphic 48:6
graphics 40:18
great 9:4,20,23
 10:2 25:3
 51:13 61:15
 64:11 68:25
 73:25 74:1
 76:5 82:21
 84:12 88:24
green 27:5,6,21
 84:6,12
Greenfield 22:12
Greetings 34:4
grips 63:8
group 13:15 57:2
 71:22 87:13
grow 30:11 31:4
growers 31:3
GSD 36:11 37:2
 37:22 67:14
guess 10:24
 58:23 59:14
 62:4,12
guest 65:19,23
 65:24
guidance 26:10
 26:10
guide 3:16
guidelines 13:20
gun 64:23
Gupta 12:13
guy 75:17
guys 51:15 84:13
 86:18 87:9,14

H

half 30:13 65:16
Halloween 88:5
hand 77:21
handled 27:19
handles 47:14
Hanson 5:16
happen 24:21
 48:20
happened 6:18
 63:4 68:2
happening 89:2
happens 24:17
 48:8
happy 18:2 33:20
 86:17
harass 76:25
Harbor 41:8
hard 18:15 19:5
 35:1 73:22
 83:1 86:25
hardheaded 82:13
Harley 50:19
Harley-Davidsons
 50:24 51:1,6
Harleys 50:23
harm 76:20
harness 37:20
Harper 76:11
Hats 84:13
Hayes 34:15
head 53:8
headquartered
 72:4
Headquarters
 1:18 72:21
heads 32:10 86:9
health 25:21
 26:6 80:1
health-related
 12:22
hear 23:6 32:10
 35:5 48:24
 55:18 65:15
 70:17 77:16
heard 20:5 23:18
 25:15,19 27:20
 29:9 53:19
 63:2,17
hearing 71:19
 78:3
hearings 21:24
 22:2,4

heart 55:7
heat 39:14
hefty 85:8
height 27:16
held 28:12 82:6
help 77:21 82:8
 84:20 86:21
helped 62:18
helping 86:23
hereinbefore
 90:10
hey 31:20
high 19:13 23:10
 40:1 78:7,13
hijacked 79:12
 82:10
hire 79:6,18
 80:7,9 81:9,18
 81:20
hired 67:3 80:20
 81:5
hires 79:6
hiring 10:24
historically
 20:4
history 16:13
 62:6
hit 53:18
Hollins 34:15
Hollowell 11:21
 11:23 18:14
 19:12 20:8,12
 20:14,16,18
 21:11,16,21
 22:16,21 24:1
 26:14,18 27:8
 29:17,21 30:18
 32:5 33:19
home 51:21 52:3
 52:7 74:21
 75:4,21 76:2
 83:25 84:1
 87:3
homelessness 8:4
homeowner 76:13
homes 75:5 83:11
Honorable 62:9
hope 10:9 31:4
 31:21 63:13
 71:2 73:5
hoping 10:3
Horse 44:25

Hospital 76:11
hospitality
 71:10
host 10:4,10
hours 57:22
house 24:18
 25:11,12 65:20
 65:23,24 71:15
 76:16 77:12
huge 11:3
human 5:20
hundred 50:8
 56:25
husband 76:11
husband's 75:22
HVAC 16:17
hybrid 65:5

I

idea 13:25 32:8
 32:8
identification
 16:9,11
identified 60:5
 60:25
identify 35:4
 36:23 54:11
 81:17
illegal 23:25
 29:19 31:12
illnesses 12:16
imagine 79:10
immediately 39:9
immunity 15:15
 15:16 24:9
important 17:22
 22:6 24:2
 87:11
improved 59:2,3
in-service 61:2
 61:6
incident 52:13
 76:10,13
include 16:23
 35:25
included 13:17
 48:5
includes 36:2,4
 36:6,8 37:3,9
 37:11,12,19
including 16:13
 21:2 24:14

62:22
increased 83:13
incredibly 24:2
incur 44:3
indicate 13:9
indicated 9:11
 19:12 25:15
 49:1
indicators 53:20
indicted 81:1
indirectly 86:21
 87:6
individual 36:14
 44:14 75:10
individuals
 23:24 62:18
industrial 14:3
 28:4,5
information
 20:11 60:7,10
 76:4 77:20,22
informative
 55:20
initial 24:4
 60:14 86:1
initiated 42:8
initiative 12:11
 84:6
injured 55:15
innovative 83:3
inordinate 36:16
input 57:18
inquiry 11:16
inside 36:8
inspected 45:13
inspection 16:20
 16:21 52:21,21
 52:22 53:2,5
 53:10
inspections
 36:10 45:10
 59:9 67:13,25
 68:9
instance 44:16
 48:12,21 59:20
 75:23
intended 24:7
intention 12:12
intentions 71:10
interacted 7:17
interaction 10:2
interchangable

49:16
interested 29:13
 76:22
interesting 27:8
interface 88:10
 88:15
interfacing
 88:15
interior 40:16
internal 34:16
introduce 5:7
 34:7,10 35:18
introduction
 35:24
introductions
 5:17
inventory 36:7
 42:23,24
investigating
 77:12
investigation
 76:12,22,23
investigative
 38:6
investigator
 5:10,11 10:1
 54:4,12 55:7
 70:8 71:1
investigators
 55:5
invocation 3:8
involve 65:11
involved 7:17
 9:18 22:4
 36:13 53:23
 60:1
involvement 70:7
involving 59:1
issuance 36:4
issue 9:15 10:18
 12:2 21:19
 25:10 26:4
 31:15,17 36:18
 45:4,15,18
 46:15,22 59:7
 59:7,8,23 61:4
 61:20 63:22
 75:8,11 88:12
issued 16:9
issues 7:2 9:12
 11:6,12 33:5
 42:19 43:23

45:12 59:5
 63:17 72:11

J

Jaguar 43:7
jail 65:5
James 2:18 13:17
 34:19 35:21
 84:5
JC 68:16
Jessica 66:9
job 35:5,23
 39:19 45:21
 68:20 73:25
 74:1 80:23
 81:2 83:6
 84:10
Jr 4:13
judge 63:10
judgment 3:20
Julianne 12:10
 18:1 29:22
jumps 10:1
June 43:2 63:6
Justice 9:6 79:4
 80:4

K

keep 35:9 51:9
 69:13
keeping 69:25
KEO 72:1,2
key 25:5
kick 70:10
kind 3:21 14:13
 28:2 35:22
 65:5 85:20
 86:9
kinds 14:14
 16:16 27:16
knew 72:9,10
know 6:22 7:17
 9:5,25 12:2
 13:3,4 14:7,16
 14:21 19:10
 21:5 22:25
 23:1,4,15
 24:17,20,25
 25:2,17 26:4
 26:19,19 27:14
 27:16,17,18,21
 28:14 29:12

30:4 31:22
 46:13 48:3
 50:16 53:7
 59:2 61:12
 62:2 63:20,21
 64:10,25 66:1
 68:11,18,20
 69:4,23 70:4
 71:4,10 73:1
 73:12 74:1,12
 77:1,5 78:16
 79:1,8,14,25
 80:1,13,21
 81:14 82:7,16
 83:5 85:13
 87:18 88:17
knowing 65:17

L

LA 9:22
labor 34:9,13
land 65:20
language 87:4
large 10:6 26:11
 88:14
largely 14:8
larger 33:7 58:4
largest 9:4
 57:25
Las 27:11
late 82:16
law 10:5 12:12
 12:20,24 13:17
 25:2,25 26:3,5
 26:13 30:5,8
 30:17,21,22,24
 33:17 47:17
lawful 19:17
laws 24:13 25:5
 85:17
lead 3:16 26:8
 71:22
leadership 13:16
leads 23:14
leaf 27:23
learn 8:17
lease 71:5
leased 37:13
 38:8
leave 39:11
 83:11
leaving 62:25

left 69:2
left-hand 38:16
 41:2
legal 19:7 29:20
 34:16
legalization
 25:18
legally 31:22
 32:4
legislation 25:6
 25:11
legislative
 13:18
legislature
 24:25
let's 19:13
 21:23 87:18
lettering 40:3
level 45:18
levels 44:14
Lewis 76:10
license 15:4
 16:4,10 17:4
 21:19 27:2
 84:25,25 85:12
licensed 26:20
 26:21 30:19
 31:3
licenses 27:4
 30:20 84:19
licensing 12:7
 15:11 16:3,14
 17:24 84:23
lienholder 43:9
lies 54:12
lieutenant 34:18
 35:15,18,20,20
 35:22 36:21
 37:7 39:20
 40:7,25 42:1
 43:16 44:5
 45:1 46:4 47:2
 47:11 48:1,8
 48:19 49:1
 50:1,3,13
 51:15 53:22
 54:14 55:6
 58:19 59:3,16
 60:2,9,12,19
 61:5,12
life 74:18,24
lifts 41:12

light 27:17
 38:23 84:6,12
Lightfoot 34:19
 35:21,21 36:19
 37:3 39:2 40:2
 40:13 41:14
 43:4,25 44:25
 45:20,24 46:3
 46:17 47:23
 49:6,13,19,25
 50:21 51:7,25
 56:3,6,19,24
 60:12
lightly 3:14
lights 37:1,21
 38:22 78:20
lightweight
 38:21
likened 65:22,23
limit 18:12 74:5
 74:6
Linda 5:11
line 80:15
lined 51:10
lion's 29:22
liquor 14:15,22
 14:23
Lisa 2:4 3:6
listed 78:4
listen 8:6
listing 27:3
little 35:23
 45:5 46:1 53:1
 57:10 62:6
 66:12
live 51:23 52:5
 62:8
localities 25:7
locate 18:21,24
 66:2
located 14:8
 19:18 21:7
locations 21:18
lock 10:8
log 26:21
logistics 36:1
long 33:10,10
 68:11
longer 25:1,14
longest 79:17
look 9:5 14:5
 17:11 18:18,18

19:13 20:8
 21:3,5 26:25
 32:8 42:15
 44:16 48:10
 50:5,6,6,15,17
 52:2,23 59:6
 60:23 61:24
 65:19 73:8,13
 75:10,14 80:12
 80:14 83:16
looked 14:6
 17:14 20:5,6
 28:8 58:11
 63:16
looking 29:24
 48:25 51:11
 54:17 67:11,14
 68:10
looks 38:13
loop 70:1
lot 6:25 7:3,24
 7:25 8:7,9,10
 8:16 9:10,14
 14:9 20:3 21:1
 23:4,15 35:8
 41:2,22 45:12
 56:14 57:17,25
 58:3 60:20
 64:24 69:2
 75:9 79:1,2
 82:7 86:7
love 87:14
Loveland 13:6
 19:14 20:14,17
 20:25 21:11
lower 38:25
 40:16
lowest 68:14,23
 72:8,14

M

M-1 14:2,3 18:19
 28:4
M-4 14:2,4 18:20
 28:4
ma'am 34:3 71:7
 75:12 77:14,19
MACOMB 90:6
Madame 4:2,25
 5:8 9:1 11:9
 18:6 22:18
 29:8 31:8

32:16 47:20
 53:16 54:2
 55:5,11 58:18
 62:1 69:18
 70:23 71:8
 73:14 79:22
 86:15 88:2
Madison 71:22
maintaining 36:6
maintenance 36:2
 43:17,18,19,20
making 9:7,18
 16:15,22 32:25
 45:8 58:9 70:1
 70:3 82:20
male 82:19 83:10
Mallett 4:13
 78:15,25
man 74:10
manage 35:1,10
management 34:20
 34:22,23 35:13
 35:25 41:5
 42:3 50:1
 70:18
manager 34:13
 35:14 70:20
 73:16,24
manner 10:15
 46:8 59:10
 68:1,10
manpower 44:14
 44:16
manufacture
 24:11
map 14:6 18:18
 20:20,25 21:1
maps 14:7
marijuana 12:1
 12:11,15,20
 15:16,24 16:12
 22:13 23:14
 24:11,12 28:20
 29:3,12 30:6
 30:11 31:4,18
 31:25 33:10
 84:23 85:5,18
 85:22 86:4,6
mark 53:20
marked 38:3,3,17
 40:5,5 44:20
market 23:25

MAS 60:8,11
Master 41:8
materialized
 32:20
matter 23:17
 75:15
matters 16:25
maximum 57:21
mayor 3:18 66:3
Mayor's 88:25
McDonald's 18:8
 84:7
McMarijuana 18:9
mean 18:8,8 25:2
 32:25 38:22
 46:7 55:22
 56:12
meaning 45:9
 46:8 47:16
means 31:18
 44:10
media 63:2 64:4
medical 12:1,11
 12:15,20 15:24
 16:12 24:12
 28:20 29:3,14
 30:5 84:23
 85:5,18 86:4,6
medically 29:13
medicinal 30:11
 31:4
meet 18:25
meeting 1:7 3:5
 9:17 10:14
 34:5 45:24
 61:22,24 62:4
 63:14 64:3
 65:1 67:9
 72:19 75:16
 78:4,6,11,12
 89:11
meetings 69:9,14
 69:20 71:24
 72:25 78:23
Melvin 11:21
members 34:7
 36:5 49:25
 50:2 54:7
memorialize
 65:10
men 79:10,10
 82:6,13 86:23

mentioned 9:9
 20:14 30:19
 47:21 49:15
Mercedes 43:7
messages 72:25
messaging 31:24
met 10:7,17
 64:21
Michigan 1:20
 3:1 10:6 12:10
 13:3 24:12
 30:5 42:12
 62:21 63:1
 81:20 85:17
 90:4
microphone 74:7
middle 52:12
Midwest 10:7
mile 20:21 21:7
 23:10,10 77:6
mileage 40:16
 46:19,20 50:21
 53:1
miles 20:21 50:9
 50:9 53:4,5,19
military 83:4
milk 83:24
million 79:5,17
 79:24,24 80:17
mine 84:1
minor 42:18
minute 13:23
 45:4
minutes 6:8,13
 34:22 74:6
mirror 46:10
mirrors 53:13
misinformation
 66:12
missing 38:14
 49:4
mode 32:19
money 43:14,14
 47:9,11,12,14
 47:14,15 79:1
 79:3,13,15
 80:5 81:8,12
 81:22 82:3,22
moneys 81:18
monitor 36:5
 43:25
monitoring 36:1

45:16
month 9:16 61:7
 64:8 77:2
 78:21
monthly 43:19
 49:19,21 69:5
 85:19
months 67:11
 76:24
Moore 2:12 4:14
 4:15 20:13,17
 21:9,13 26:15
 27:5 29:7
 47:19,20,24
 48:5,17 49:14
 49:23 50:11,18
 51:5,13 55:13
 58:15 71:18
 72:2 73:14
 89:7
morning 79:12
motion 6:7,17
 87:25
motor 36:12
 45:16
motorcade 55:16
 55:17
motorcycles
 38:12 44:22
 55:14,16,18
Mound 62:7
Mousey 34:16
mouth 58:21
move 3:19 10:9
 11:21 12:18
 24:19 89:6
moved 5:25 6:2
 6:10,12 65:22
 71:6 89:8
movement 63:14
 66:22,23
moves 41:11
movie 8:6
moving 9:22
 25:11
multiple 59:14
municipalities
 25:7
municipality
 27:14
murdered 76:11

N
NACo 58:20
name 3:6 74:5,7
74:9 76:9
84:17 86:15
named 58:6
narcotic 33:8
national 6:20
58:20
natural 18:17
19:5
nature 32:19
43:8
NBO'S 88:16
near 69:14
necessarily
21:22 46:6
48:9 64:5
necessary 13:14
78:16,19
need 18:9 19:25
37:15 44:17
45:2 48:11,14
48:16 49:5
50:6,16 57:13
59:8 61:22
69:5 73:6 79:8
79:15,15,18
82:18 83:9,9
needed 25:20
45:3 72:9
needs 37:12 39:6
45:4 48:14,15
52:3 53:20
63:20
neighbor 76:13
76:18,24
neighbor's 27:18
neighborhood
28:6 40:8,10
62:11 73:15
78:3,21,22
neighborhoods
14:9 22:11
33:9 79:7,19
86:3
neighborly 62:13
never 62:23,24
68:14
new 7:2,24 23:8
25:6 30:24

36:4 37:13,17
39:2,3 40:17
40:22,23,23
41:15,16 44:2
44:11 50:23,23
51:6 54:18,20
55:2,18 61:25
61:25 67:3,8
70:4 71:25
79:6 81:16,16
81:25 84:22
85:12
news 84:20,24
night 52:12
79:11 82:5
83:16 88:5
nine 22:13
non 12:22
non-commercial
30:6
norm 59:5
normally 43:7
note 58:1
notice 41:16
46:10
noticed 58:1
noticing 45:11
notification
72:24 73:5,6
notify 36:17
number 12:18
13:4 14:14,23
16:6 17:7,8
18:12 19:4,13
19:23 22:20
29:14 36:16
44:16 53:11
54:7
numbers 20:9
45:2 80:15
numerous 63:25

O
oath 90:10
Obama 9:6
obey 85:17
obtain 43:18
Occupancy 15:6
occupied 75:5
occur 59:18
occurred 11:13
46:13 62:3,14

OCI 66:24 71:5
71:12
October 1:22 3:2
5:24 6:8 72:19
78:7,8,12
offenders 23:23
office 2:17 5:5
5:10 32:11
34:2 43:13
54:3,12 55:6
57:22 71:1
88:25 89:1
officer 11:3
36:15,16,20
39:6,8 40:4
46:19 55:15
57:13,14 59:7
59:19,20 61:3
64:18 80:13
officers 7:8,9
8:7 10:25
36:14 37:19
38:24 39:25
40:10 41:18
43:21 57:8,12
57:15,20 58:4
58:22,25 59:1
59:4,9,12,13
60:4 62:24
63:18 64:12,14
64:16,19 65:11
79:25 80:9
81:23 82:5,21
82:22 83:20,22
84:10
officers' 83:21
offices 70:25
71:2
official 63:10
Ohio 10:7
okay 5:6 14:18
18:4 19:9 44:5
47:11 54:14
65:14 69:11,15
77:14
okayed 66:1
old 66:8 69:21
69:22
older 40:14,16
40:22 41:17
44:12 72:11
oldest 48:22

50:25
once 12:17 34:4
37:21 42:12
48:20 61:7
69:6 70:9
78:21 85:19
one-for-one 44:9
ones 41:18 58:9
78:18
onsite 70:1
open 18:13 29:10
29:15 71:15
opened 62:7,15
67:23
opener 33:17
operate 15:24
41:5
operating 15:9
operation 42:6
65:4
operations 16:13
33:1 85:20
86:10
operator 16:10
opportunities
3:13 45:23
opportunity 3:10
8:5 9:3 10:4
10:10 23:23
33:24 42:2
57:5,7 60:22
69:19 80:24
opposed 6:6,16
oral 74:4 76:7
84:15 86:13,13
87:23,24,24
88:12
order 48:9,11,13
48:15,20
ordered 48:12
ordering 48:18
orders 37:17
ordinance 16:1,2
16:24 17:12,12
17:13 21:22
25:4 27:15,20
28:15 29:5,6
30:8 84:22
85:16,17
ordinances 12:3
13:20 15:14
17:9,10,24

19:17 25:9,23
 25:23 26:14
original 67:22
 67:24 71:21
originally 71:24
Osborne 78:7,12
ought 3:21
outcome 77:23
outfitter 57:14
 57:20
outside 28:24
 36:11 51:22,23
 52:6
outstanding
 80:23 87:16
oversight 6:21
 7:2 9:5 87:9
 87:11
Oversight/Civ...
 6:20
owned 28:10 37:5
owner 76:14
Oxendine 5:20
 34:17 35:13

P

p.m 1:21 3:3
 72:20 78:13
 89:13
package 80:15
 81:13
PAGES 1:16
paid 86:6
pain 29:12
paint 28:20
 51:16
Palmer 66:15,19
 66:23
Pam 10:17
Pamela 5:9
panacea 9:19
panel 46:11
panelists 8:6
panic 74:11,21
panicky 32:19
par 40:21
paradigm 23:8
 24:16
paramilitary
 87:13
paramount 64:19
Park 66:15,20,23

Parker 66:10,10
 66:11,12,16,19
 66:25 67:4,7
 67:19 68:5,8
 69:6,12,15,24
 70:13,15,20
 71:21 72:3,7
 72:16,17
Parker's 70:7
part 12:7 24:4
 35:3 53:17
 61:2,6 71:9,11
 85:16
participate
 33:21
particular 12:25
 32:21 40:9
 43:17 45:11
 48:6 49:24
 50:15,15 69:24
particularly
 31:25 54:11
 64:17
partition 57:16
partner 34:19
 88:16
partnering 84:6
partners 66:5,5
 66:6
pass 24:22 25:5
 61:18
passed 24:18
 27:1
Pastula 12:10
 18:1 29:22
 30:3
pat 62:24 63:11
 63:12,22 64:13
patch 41:16,16
 41:19
patient 15:17
 30:10
patients 12:23
 19:25 30:5,7,9
 30:24 31:1
PATRICK 71:4
Patrolling 56:5
patted 65:11,12
pay 68:19 76:19
payments 68:19
PD 9:22
Peace 8:7

peers 8:17
pending 67:12
 68:9
Penske 57:2
people 9:22,25
 12:13 14:10
 21:18 23:16,24
 32:6,25 37:18
 43:11 44:18
 51:23 52:4
 73:1 78:17,23
 82:20 85:15,22
 86:3 87:12
percent 38:2,3,8
 38:9,11 53:24
 54:18 55:1
 69:1
perfect 43:6
performance
 37:14
periodic 60:3
periodically
 61:7
permits 67:12,16
 67:23,24
person 11:5
 46:21,24 60:24
 70:18
personal 11:13
 77:11
personally 54:15
 64:14 76:17
personnel 22:25
 34:17 38:6,6,7
 45:8 60:22
 71:1 82:25
perspective 19:7
 31:19
Peter 84:17
phenomenal 81:2
phonetic 60:8
photo 16:9
photographs
 20:24,24
physical 37:10
 50:9 52:23
physically 50:11
pick 42:16
picked 41:24
piece 13:24 37:6
piggy-back 48:23
pivoted 17:6

place 11:4 14:12
 17:21 18:22
 22:14 23:7,20
 25:23 27:15
 47:1 87:19
 90:10
places 14:8
 18:25 74:17
placing 74:24
plain 39:24
plan 61:21,23
plant 29:16
play 29:20
please 3:25 5:7
 7:13 61:21
 73:8 74:5,6
pleased 33:13
 70:2,6,8
pleasure 5:24
 6:9 11:24
plumbing 16:17
point 42:12
 52:19 54:1
 56:15,22 61:5
 65:13 70:3
 71:12 78:15
 82:11
points 23:16
 24:2
police 1:2 2:17
 3:5,7 6:20
 7:25 8:10,12
 10:19,22 11:1
 11:2 13:18
 16:20 17:16
 23:2,22 26:10
 36:24 37:4
 40:6,11 41:18
 58:20,21,24
 59:1 62:17,20
 64:12,14 74:23
 75:25 76:12,21
 76:21,25 77:8
 77:11,13 79:7
 83:7 85:3,14
 85:23,25 86:19
 86:22 87:13
 88:10
policemen 8:13
policies 29:9
policing 9:8
 40:8,10

policy 13:18
 44:10 46:16,18
 51:21,23 52:1
 63:5,6,9,19
 64:19,20
political 78:1
poor 50:9
pop 21:16
popper 39:10
popping 17:20
 86:4
porch 75:18
portion 12:3
 28:24
position 19:8
 43:12
positive 31:24
possession 24:11
possible 32:3
 39:18 41:25
 43:24
possibly 79:7
post 41:13 43:12
 48:13
posted 69:13
potential 23:8
 25:10
power 87:15,17
practice 12:19
practitioners
 9:14
praise 3:10,23
precinct 36:17
 38:24 39:25
 40:10 45:8,18
 49:20,22 50:16
 52:13 53:4
 59:22 60:10,22
 77:6
precincts 45:19
 46:15 59:19
precision 60:3
predict 25:13,17
preface 64:3
preferred 68:24
prepare 37:8,16
prepared 75:6,15
presence 73:15
present 2:1 4:5
 4:8,11,15,18
 4:21,24 5:3,21
presentation

11:22 24:4
 31:9 34:2,6,19
 34:21 47:3,5
 49:15 51:13
 55:20 61:15
President 9:5
presidential
 55:16,17
pretty 9:22
 10:14 40:22
 47:5 70:9 85:8
prevailing 31:15
 31:17
previous 67:17
 68:15
previously 30:18
 61:6
primarily 54:7
prior 9:3 42:14
 73:6
priority 40:1
 74:12,17,23
 75:9
prison 62:11,21
 62:21 63:1,12
prisoner 44:21
 64:23 65:4
prisons 65:2
private 21:12
privilege 3:10
probably 6:23
 18:17 31:10
problem 32:21,24
 33:7 60:5
 64:13,14,15
 88:6,19
problems 16:14
 43:22 44:4
proceedings 5:15
 89:13 90:9,14
process 10:24
 15:20,21 17:4
 42:2,5 50:22
 54:21 55:1
 58:9 59:15,24
 65:6,6 68:1,11
 68:13,19 70:9
processing 40:15
product 31:2
professional
 63:4
professionally

64:15
profitable 29:20
program 81:16
 84:6,12
prohibit 12:21
project 68:18
 69:1,9 70:19
 70:20 71:23,24
 72:9
projected 68:6
projection 49:9
projects 72:7
proliferation
 23:10
proof 16:14
proper 3:17
 36:19 46:20
 85:2,14,22
 86:5,11
properties 13:6
property 24:14
 74:18,24 76:14
 76:17
proposals 27:20
proposed 16:7
 19:17 22:3
 23:5 30:22
prosecution 24:9
prosecutions
 24:13
prosecutor's
 43:13
protecting 84:11
protection 16:25
 28:22
protocol 30:7
proud 55:21 83:1
proven 56:13
provide 80:9
provided 43:24
provides 17:18
providing 19:25
 85:21
provision 14:22
 24:7 25:6
 26:20
provisioning
 13:1 15:1
 30:14,25 31:1
 31:1
provisions 15:14
 16:24 24:6

public 1:18 9:13
 9:18 21:25
 22:4,4 25:21
 26:11 72:20
 78:3
pull 42:18 54:6
 67:9
pulled 43:3
 53:21
pulling 20:10
purchase 44:8,19
purchased 49:8
 49:11 50:23
 57:19
purchases 32:25
purchasing 50:23
 51:6 58:7
 67:13 68:22
 72:13
purporting 17:9
purposes 12:21
 12:22 15:18
 16:22 21:23
 47:17
pursued 77:7
push 39:9 58:12
pushing 83:23
put 7:8 11:16
 12:4 13:21
 14:6 20:19,20
 25:23 28:9,11
 31:16 32:10
 35:9 40:3,18
 40:21 41:19
 44:11 56:11
 58:21 76:15,20
 76:21 82:25
 85:24
puts 19:7
putting 23:7
 28:13 83:20,21

Q

qualify 14:1
 19:15
quarter 46:11
quarterly 36:22
 49:15,17 50:5
 52:22 53:2
question 21:18
 26:24 27:9
 30:3,13 31:5

31:10 32:17
 47:7 50:18
 53:17 54:2,15
 55:12,14 58:17
 58:19,23 59:11
 61:1 66:17
 79:4
questions 7:6
 18:2,5 29:9,21
 30:1 32:15
 47:3,6 59:12
 61:11 66:13,19
 69:17 71:16
 72:15
Quicken 20:19
quickly 43:23
 86:16
Quinn 5:14
quite 18:5,14
 22:14,16
quo 24:19
quorum 5:1
quotes 37:16

R

R 2:9,12 4:14,22
rac 81:3
radio 82:11
radi 37:1,21
radius 14:25
 18:25 53:7
raise 27:8
ramp 45:16
ran 8:13
random 49:20
range 39:14 43:4
 48:3 56:20
Rapids 17:11
re-call 52:5,5
 52:10,11
reached 47:2
 65:8
reaches 39:14
read 18:11 63:2
 63:5 79:9
 81:21
reading 27:25
ready 50:7 51:3
 66:16
real 17:21
reality 33:11
realize 8:9

11:11 20:2
 45:4
really 8:7,16
 10:5 12:14
 13:13 17:15
 20:18 29:22,23
 32:7,17 33:18
 55:21 56:15
 59:7 60:22
 64:8 70:2
 71:12 75:6
 86:3
rear 39:15,16
 40:20
reason 28:14
 61:12
reasonable 13:14
 17:22 19:6
 26:9
rec 19:3
receipt 16:5
receive 51:8
 72:24
received 60:16
receives 42:13
recognize 26:16
recommendation
 9:7 72:23
recommendations
 37:13
record 4:3 5:1
 70:18 74:6,8
recording 5:15
recreation 15:3
recruit 83:4
recruited 80:18
 81:6,8
recruitment
 80:22
reduced 90:11
reduction 19:23
Reed 27:25 28:1
 28:8 29:1
reference 9:15
 55:25 88:4,11
referendum 23:5
referring 50:4
refurbished
 40:11,15
Reg 73:16,24
 86:16
regard 22:23

43:16 59:4
regarding 66:14
 66:19,22
regardless 35:11
regards 11:6
 61:23 75:8
Reggie 73:24
 86:15
Reginald 2:6
 4:10 73:16
regular 1:7 44:1
 60:18 61:9
 78:18
regulars 78:24
regulate 14:14
 27:14 28:2,23
 33:12
regulated 47:16
regulation 13:14
 86:5
regulations
 17:21,22 85:18
regulatory 24:6
reject 16:4
related 75:11
relates 12:8,25
 17:2 25:16
 26:4 28:11
 29:1
relations 34:13
relationship
 30:22,23 64:6
 64:9,11
released 39:4
reliable 56:1,6
relocated 66:24
remain 66:5
remedy 46:25
remember 28:3
 74:13 81:15
remove 36:24
 37:6
rent 76:19
repainted 40:17
repair 36:2
 43:22
repaired 43:23
repairs 36:9,10
 58:11
replace 49:5,7
replaced 54:16
 54:25

replacement 36:4
replacing 54:17
reply 79:21
report 6:18 7:16
 8:3,4 12:13,17
 34:1 37:9,9
 58:16 60:13,17
 60:24 69:5,12
 76:21,25
reported 46:12
 53:12 90:8
REPORTER 90:1
reporting 5:16
 45:14 69:25
 70:9
reports 8:2
 60:16 61:17
 77:13
represent 87:9
Representatives
 24:18
represented
 49:12
representing
 2:17 5:5
represents 87:10
request 88:3
requesting 11:11
requests 41:11
require 16:7
required 60:5
requirement
 17:25 28:18
requirements
 15:11,12 16:23
 27:1,17
rescue 41:8
research 21:6
resident 84:18
residents 21:17
 22:10 23:12,13
 25:21
resolution 33:16
resolve 45:19
 46:15
resources 5:20
respect 14:20,25
 64:16
respects 28:5
respond 39:25
 52:12
response 39:1

74:23
responsibilities 34:24
responsibility 3:15 25:8
 31:16 37:8
 87:6
responsible 25:22 70:18
 86:24
responsive 25:20
 31:4
rest 5:7
restaurant 28:21
restaurants 14:15
restrictions 19:20
result 45:13
retire 51:9
retired 50:20
 77:8
retirement 36:24
 44:12 50:7
retraining 59:25
revealed 33:2
revenue 43:3
review 49:18
 59:17 60:13,20
 61:19
reviews 36:22
 49:15
revocations 16:14
Rhoades 84:17,17
 86:12
Ricardo 2:12
 4:14
Richard 2:11
 4:16
ride 88:16,23
riding 55:15
right 5:14 10:8
 17:20 18:17
 21:1 22:12
 30:16 38:19
 40:8 41:7 48:8
 59:16 60:24
 64:17 67:15
 68:10 71:25
 73:4 78:14
 81:10 82:4

83:3 85:6,10
 87:5
right-of-way 28:10
rightly 22:16,16
rise 31:11
River 21:17
Riverside 6:21
Riverview 88:8
road 44:11
Robert 5:13
Rodney 34:12
rollcall 4:1
rolling 35:9
Ron 71:22
roof 38:23
room 8:22 57:10
 57:16,21,25
 58:10
roughly 53:19
 54:25
routes 14:10
routinely 42:3
rule 87:3
ruled 28:17
ruling 27:9
run 29:1
running 31:14
 39:12,13 54:22
runs 35:16
RV's 41:13 48:12
Ryan 62:5,6,15

S

safe 82:20 83:8
safety 1:18
 13:19 15:4,22
 16:21,25 17:5
 17:17,25 22:1
 25:21 26:6,22
 27:2 39:16
 54:7 64:18,18
 67:21 72:20
 77:16
sake 75:24
salaries 79:16
 81:13
sale 12:21 24:10
San 8:1
satisfy 14:17
 15:10
satisfying 16:23

Saturday 28:11
saw 12:13,18
 64:4
saying 10:1
 26:19 27:21
 28:14 48:24
 64:3 67:18
says 14:22 24:4
 24:5 25:7
Scales 10:17,23
scene 41:3 52:12
scenes 35:8
schedule 15:15
 67:10
scheduled 11:4
scheme 14:13
school 15:3 19:2
 19:21 78:7,13
schools 83:4
scout 38:3,17
 44:20
screened 65:12
search 50:6
seat 57:22
seated 5:9,14
seats 3:14 83:21
second 14:19
 15:19 16:3,12
 18:23 19:19
 25:15 78:10
 80:22
secret 71:20
secretary 2:14
 4:2,3,6,9,12
 4:16,19,22,25
 5:8,19 61:18
 63:5 73:9,12
section 12:7
 24:5 42:15
 43:19
security 63:24
 64:22
SEDA 81:15
see 3:21 8:6
 18:23 21:3
 26:25 30:16
 32:25 34:9,14
 36:15 37:4
 51:8,16 59:19
 59:20 68:2
 69:4 79:9
 84:10

seed 12:14
seeing 79:16
seen 32:23 59:5
 59:6
seized 43:8
seizure 24:14
sell 15:15 51:3
 76:16
semi-marked 38:20 44:20
seminar 7:5
Senate 24:20,21
 25:12 30:18
send 29:12 30:4
sent 3:12
separate 49:17
sergeant 5:14
 34:14,19 35:21
 35:21 36:19
 37:3 39:2 40:2
 40:13 41:14
 43:4,25 44:25
 45:20,24 46:3
 46:17 47:23
 49:6,13,19,25
 50:21 51:7,25
 55:21 56:3,6
 56:19,24 60:12
serious 64:25
seriously 32:12
serve 3:11 54:8
service 5:16
 36:24,25 41:23
 48:22 53:18,21
 53:25 54:6
 87:21
services 28:9,12
 41:3 46:24
 68:12
servicing 56:2
 84:11
set 13:19 31:23
 90:10
shape 25:25
 54:22
share 8:5 29:22
shared 54:10
Sharon 74:9
she'll 5:12
Shelby 2:11 4:17
 4:18 5:25 6:10
 21:15 22:9

23:9 51:19,20
72:22 73:4,11
73:22
Shield 57:3
shift 45:10 46:9
46:9 88:17
shining 27:18
78:20
shooting 22:12
shop 28:20 29:11
29:15
shops 18:12
29:14
shortly 5:12
62:14
shot 22:13
show 14:7 16:8
shows 19:14
37:24
side 22:24,25
23:21 40:6
46:11
sign 28:9,15,19
29:5 67:13
signage 26:24
27:10,14,15,20
28:2,6,24
31:12
significant
19:23 32:21,24
33:3 35:17
significantly
19:15
signs 28:14,25
29:2
single 20:23
36:8
sir 18:11 32:13
33:25 34:10
49:13 55:22
sirens 37:1,21
sisters 10:7
sit 3:14 69:19
81:14 87:2
site 58:25
sitting 87:5
situation 22:22
52:25 54:19
65:5
situations 41:10
six-month 59:21
Sixth 53:4

size 27:16 56:21
sizes 48:3
Sklar 74:9,10
75:12,13,17,20
76:1,5
slate 37:23
slated 42:13
44:7
slick 38:21
39:23
slide 37:24
slightly 45:2
small 53:7 68:17
70:4
smaller 41:22
Smith 77:25,25
78:8,14 79:20
79:21 80:7,18
81:5,10 82:4
83:12 84:1
smoke 76:18
smoking 20:3
snippet 64:4
socially 31:20
somebody 46:9
somewhat 32:19
59:2
son 74:20 75:20
Sonjay 12:13
soon 35:14 41:25
sophisticated
13:9 29:24
sorry 52:9 66:12
67:21 73:7
82:16
sort 9:12 22:22
88:13
sound 3:19
sounds 87:8
source 63:18
Southfield 77:7
span 59:21
speak 30:14 32:6
40:16 46:16
speaking 59:12
86:16
specced 58:11
special 41:10,11
47:21 48:7,25
specially 39:5
specialty 41:1
44:23 47:23

49:11
specific 9:17
27:13 47:16
48:9 49:20
75:8 80:11
specifically
57:12 80:21
specifications
37:16
speech 27:10
28:19,21
spent 79:14 81:8
spoke 63:9 67:19
sponsored 33:16
spotlights 37:3
spread 81:22
spring 24:23
square 20:20,21
21:7,7
squat 71:9
squatting 71:2
71:11
SS 90:5
staff 3:18 5:7
9:24 10:17
34:7,15
stage 22:1
standard 38:17
85:4
standards 28:17
29:25
standing 61:17
stands 65:8
start 46:9 54:13
68:1 69:6
started 24:3
45:15 68:16
77:2
starting 35:14
40:13 51:16
starts 69:8
startup 70:5
state 10:6 12:12
12:20 13:2
16:10 22:22
23:5 24:17
25:2,5,6,10,24
26:5 29:25
30:17,24 42:12
62:20,21 63:1
64:6 65:20,20
78:10 81:20

90:4
stated 58:21
65:18 74:20
79:5
statement 31:10
states 12:14,18
station 83:23
stations 83:22
84:7
statistics 77:4
status 12:1
24:19 48:18
stay 33:22
stenographically
90:9
step 41:9 74:7
stepped 8:22
sting 33:1
stop 82:7
stopped 28:13
store 14:23,24
stored 60:7,10
stores 14:15
strategic 61:23
strategy 37:9
44:6,13 45:6
street 15:16
37:4 40:21
51:18 76:14
83:20,22 84:10
streets 23:11
56:2
strictly 43:19
47:15
strictures 29:4
striking 17:23
stripped 75:5
stripping 37:19
74:16 75:4
strongest 19:8
studies 23:17,17
study 13:5 20:15
21:11
sub 67:9
subdued 40:3
subject 29:3
63:10,22
subjected 62:23
submit 15:21
22:2
substances 24:15
successful 42:9

suffocate 39:17
suggest 56:16
suit 39:6
summer 62:14
Sunday 28:9, 12
supervision 46:8
 59:7, 8 90:12
supervisor's
 60:17
supervisors 45:9
 59:8
support 6:1, 11
 24:24 38:5
 89:7
supported 6:3, 13
 89:9
supporting 33:15
supposed 53:11
 62:4 66:24
 78:1, 3 88:21
Supreme 27:10
 28:8, 16
sure 5:12 9:18
 14:20 16:15, 22
 18:4 26:1 32:3
 36:17 40:19, 20
 41:24 45:8
 51:15 52:19, 20
 53:10, 12 54:2
 55:5, 8 57:11
 57:21 58:10
 59:9, 22, 23
 60:15, 16, 21, 24
 70:1, 3, 9 82:12
 85:21
surmise 24:20
surrounding
 62:10, 13
SUV's 44:20
system 33:23
systems 16:18

T

table 22:23
 27:13 81:3
 87:2
Tahoe 39:3
take 3:14 6:24
 11:4 13:23
 23:20 32:8, 12
 34:22 42:1
 44:12 48:21

50:5, 5, 16 52:3
 52:6 53:25
 54:20 56:9
 60:23 61:19
 77:11, 22 85:4
 85:24
takeaway 7:4, 10
taken 1:18 14:9
 17:11 18:7
 22:5 36:20
 51:22 52:4
 55:8, 12 60:22
takes 25:25
 68:19
talk 9:12 13:23
 57:11 61:20, 22
 77:17 80:1
talked 23:18
 24:16 64:21
 88:21
talking 9:21
 47:12 65:16
 89:1
tandem 87:15
tape 64:5
target 67:6 68:6
 68:8
task 35:16 88:5
Tate 13:17 33:6
Tate's 17:10
 26:8 32:11
Taurus 57:7 58:3
team 20:19
techs 23:2
tell 34:25 80:21
 82:20, 24 83:10
ten 9:2 38:8
tenants 76:15
terms 9:7, 7, 11
 9:17, 21, 24
 18:6 19:21
 23:1, 2 53:17
 54:12 55:14
 58:25 59:1
 69:25 70:2, 6, 9
 71:12 88:14
terrible 58:22
test 57:7
testimony 90:9
text 72:24
thank 3:9, 11, 24
 4:2 5:4, 6, 8, 18

5:22 8:18, 19
 8:24 10:11, 12
 10:13, 15 11:19
 18:1 21:13
 22:20 29:7
 30:2 31:6, 8, 9
 32:13 33:14, 18
 33:19, 20, 23, 25
 35:11, 22 47:4
 47:18, 20 52:14
 53:16 55:9, 19
 55:22 58:15
 61:10, 14, 15, 15
 66:7, 8, 11
 70:11, 15, 22, 24
 72:16 73:17, 21
 74:3 75:1 76:3
 76:5, 6 77:9, 12
 77:18, 19, 24
 79:20 84:2, 4
 84:13, 14 86:11
 86:12, 19, 22, 25
 87:20, 21, 21
 89:4, 11
thankful 87:1
thankless 35:5
thanks 3:23
 35:13 73:19
theme 27:6
thing 6:22, 24
 8:18 14:19
 15:19 17:15
 52:8 69:3
 79:13 81:15
 82:21 83:13, 18
things 7:23 8:3
 10:8 11:13
 16:6, 16 23:15
 25:16 36:25
 37:20 43:8
 49:17 53:9, 14
 56:15 70:1
 85:23
think 7:2 9:12
 19:13 21:6
 22:5 24:3
 30:15 31:15, 17
 32:19 33:4, 7
 34:9, 14 41:25
 43:13 48:24
 50:3 56:10, 13
 63:2, 11 64:17

64:24 73:3
 74:22 78:22
 79:14, 17 87:14
 88:12
thinking 49:5
 67:10
third 1:19 11:11
thorough 47:5
 69:25
thought 7:5 20:5
 32:2
thousand 15:2
 50:8
three 11:4 41:21
 42:21 43:1
 44:21, 21 49:2
 67:10 81:23
threshold 53:19
Thursday 1:22
 3:2 5:24 6:8
 72:19 78:10
time 3:7, 25 5:6
 5:22 6:7, 17
 7:13, 15, 20
 11:11, 20, 22
 19:24 28:11
 32:22 33:10
 34:1, 6 49:21
 54:4 62:16
 65:18 66:3
 68:3 69:24
 73:11 74:3
 82:6, 18 83:9
 83:12 84:20
 87:25 90:10
timely 10:15
 46:8 59:9
 67:25 68:10
 72:10
times 22:13
 41:23 53:8
 60:20 64:1
 74:21 75:5
 82:7 84:19
Tina 11:17
title 42:11, 13
today 11:25
 23:17, 18 34:8
 34:21 56:2
 63:4 75:7
told 10:23
tolerate 77:4

Toliver 11:17
tool 9:20
top 33:22 38:19
 38:21 39:23
 42:5 53:8
 85:10
topic 27:13
total 43:3 44:8
 49:11 80:10
tow 36:3 41:4,6
 41:21,21,22
towing 36:2
track 36:12,13
tracking 13:6
trade 51:4
trade-in 44:10
trades 67:9
traffic 38:20,24
 38:25 40:3
 60:17
trafficking 33:8
trailer 44:23,25
 49:4,6
trailers 38:12
trainers 51:1
training 60:4
 61:2,6,8,9
transcript 5:17
transcription
 90:12,13
transmission
 40:20
transmitter 39:8
travel 83:8,9,10
traveled 6:19,19
Traverse 17:12
treat 12:15
treated 64:16
trim 51:10
trouble 29:1
 80:12
truck 41:21
 44:23 49:3
trucks 38:12
 41:5,22,22
true 18:14 90:13
truth 27:25
try 28:23 42:25
 48:15 51:9
 73:13 80:25
 82:8
trying 12:18

26:8 28:18
 51:12 68:12
 71:14 76:16
 82:14 88:9
Tuesday 62:3
 63:14
turn 37:22 73:5
 77:20
turned 39:13
TV 72:25 73:2
 78:19 79:9
 83:16
two 12:3 13:20
 17:10 24:13
 29:14,21 34:25
 41:22 48:12,12
 48:21,21,22
 49:2,17 54:17
 55:2,3,19
 57:10 58:25
 64:7 67:8 74:6
 74:12 75:9,10
 78:18 81:21,23
two-part 58:23
type 38:1 56:16
 64:10
types 12:16
 14:16 53:13
 56:15
typically 39:25
 40:9 50:4

U

U.S 27:10
UD-10 60:18
ultimately 13:20
 28:13
undercover 38:10
 42:17 85:20
understand 33:5
 58:5 63:24
 67:20,22 68:2
 71:4
understanding
 63:15 67:3
 70:16 73:10
understands 9:18
 52:20
unfortunately
 70:4
unique 57:6 65:3
 87:5

unit 39:1 42:4
United 12:14
units 38:25
update 88:4
upper 38:16 41:2
 41:7
upset 74:22 86:3
urgency 70:17
urging 66:3
usage 36:5
use 12:15,21
 14:14 24:10
 41:10 47:10
 58:13,14 75:24
 76:1,18
uses 14:14 46:21
 54:4
usual 32:5
usually 37:14
 38:5,20,24
 39:11 42:22,22
 42:24 44:12
 47:14 48:10
 50:8 59:22
 60:4,19
utility 38:11,12
utilizing 65:16

V

vacant 74:17,23
value 53:24
van 41:3,9,15
 49:4
Vann 2:8 3:8,9
 3:25 4:20,21
 22:18,20 26:12
vans 44:21,22
various 14:16
Vegas 27:11
vehicle 35:16
 36:6,8,9 37:13
 37:14,17,19,22
 37:25 38:14,15
 38:20,21,23
 39:5,13,15,17
 39:22 40:5,6,9
 40:9,19,22,23
 40:24 41:24
 42:3,7,11,13
 43:12 44:5,10
 44:11,12 45:5
 45:7,10,16

46:4,5,7,18,19
 46:21,25 47:22
 48:10 50:15,22
 51:7,8,9 52:3
 52:7,23,24
 53:20,22,24
 55:25 56:1,4,7
 56:10,11,12,16
 56:17,24 58:2
vehicles 35:2,3
 36:1,3,3,12,22
 36:23,23,25
 37:2,5,6 38:1
 38:2,3,5,5,9,9
 38:10,10,11,23
 39:12,24 40:11
 40:11,14,17
 41:1,6 42:16
 42:16,18 43:4
 43:6,17,20,21
 43:21 44:1,8,9
 44:13,21,22,23
 45:11,12,13
 47:12 48:7,13
 48:25 49:11
 50:6,8 51:17
 51:21,22 52:4
 53:1 54:6,13
 54:17,18 55:2
 55:3 56:14,20
 57:10,17,19
 58:3,6,7,7,13
 58:24 59:4
vehicular 37:12
vein 13:15
vendors 36:12
verbal 65:9
versus 28:1,1
 53:7
vessels 41:8
vetted 30:18
Vic 56:12
vice 4:4 10:16
 55:16
view 17:6 19:6
 23:16 29:2
 40:23 73:2
violate 64:19
violated 63:19
violators 33:2
violence 8:5
virtually 62:20

visit 70:1
 visiting 63:12
 voted 12:3
 voter 12:11

W

wait 25:1,13
 52:9
 waiting 79:21
 walk 15:13 56:23
 walks 80:24
 walkthrough
 65:17,18 67:7
 walkthroughs
 67:8
 want 7:15 8:20
 9:1 26:5,6
 33:13 34:10
 46:16 52:8,18
 52:20 55:8,19
 56:23 58:19
 64:9,15 65:7
 68:1,13 69:18
 70:11 71:8,13
 76:12 77:5,10
 79:4 82:12,17
 82:18 84:4,12
 85:19,19,21
 86:17 87:16
 wanted 7:19
 26:25 72:9
 warden 62:4,5
 65:1,18
 Washington 34:17
 wasn't 26:24
 28:15 46:7,12
 48:5 71:5
 waste 35:4
 way 3:12,17 7:6
 8:10,11 12:19
 25:3,12 33:23
 64:17 70:10
 73:1 81:19
 83:24 84:1
 Wayne 65:15
 we'll 11:16 65:9
 69:8 74:4
 we're 14:24 23:9
 35:2 38:13
 46:2,25 50:14
 50:24 58:13
 68:10 71:14

83:19,20
 we've 51:17 52:2
 58:1
 weapon 77:3
 weapons 63:19
 weed 29:10
 week 6:18,21
 10:14,16 58:20
 74:10 75:18
 78:4,4,14,17
 78:19,25 79:2
 81:1 88:5
 weekly 3:5 69:9
 69:12,14 85:20
 weeks 11:5,8,15
 28:17 33:15
 55:3,15 66:21
 weigh 6:23 8:20
 21:25
 weighed 13:13
 weighing 22:5
 33:6
 welcome 3:4
 72:17 87:16
 welfare 25:21
 26:7
 Wendy 1:23 5:15
 90:18
 went 29:18 58:9
 63:6 68:16
 76:20
 weren't 78:9
 whatsoever 15:17
 wheelchair-bound
 74:20
 white 2:9,18
 4:23,24 8:21
 8:23 10:13
 27:6,7,22 31:7
 31:8 32:13,17
 32:23 34:1,3
 34:14 45:22
 46:1 48:23
 49:9 52:1,11
 52:15,16,18
 53:15,16 54:1
 55:4,9,12 56:9
 56:22 58:5
 64:2 66:4
 70:14,15,22
 75:1,3,14,19
 75:23 76:3

77:15,16,19
 80:4,6,8,20
 81:7 82:15
 83:19 84:5,8
 84:14 88:6,19
 89:3
 Wiley 88:20
 Willie 2:5,7 4:4
 4:9 5:2
 window 30:20
 windows 39:12,16
 wire 37:20
 wish 82:4
 WITNESS 86:15
 wondered 63:3
 Woodward 23:10
 words 15:8 18:15
 87:21
 work 6:25 7:3,11
 13:15 29:23,24
 34:25 35:3,8
 35:11,15,17
 37:18 49:2
 55:7 56:10
 58:14 67:20,24
 70:5 73:20,22
 86:25 87:18
 worked 17:14,14
 68:14,24 72:5
 77:7
 working 9:25
 33:23 35:6,7
 45:19 46:14,23
 46:23 47:1
 51:17 54:15
 62:16,19 71:23
 74:1 83:2
 87:14
 works 83:1
 world 51:11,12
 80:12
 worried 46:2
 wouldn't 48:13
 48:14 68:23
 writing 16:19
 written 12:20,24
 wrong 18:11

X

Y

yard 27:18

year 9:3 23:6
 44:6,7 45:6
 48:10,13 49:7
 63:7 65:16
 81:12,14
 years 7:1 9:2
 16:15 20:4
 55:22 64:1,7
 76:14,15 77:8
 81:17 82:2
 86:2,2,25
 yesterday 12:2,6
 yield 7:14,19
 young 32:6 62:10
 66:3 86:23
 younger 86:24
 youth 31:19
 Ypsilanti 17:12

Z

zoned 28:4
 zones 14:1,5,18
 14:20
 zoning 12:8
 13:24 14:16
 15:10,24 16:24
 17:24 18:20
 19:20 21:24,24
 22:8 27:1,19
 29:6

0

06 40:12
 07 40:12 43:5

1

1 1:16 12:3
 15:15 73:22
 1,344 38:1
 1.8 79:5,17,25
 1:00 82:9
 1:30 78:7,13
 10 50:24 62:15
 82:9
 10,000 53:4
 10:00 84:1
 1000 19:1
 11 82:9
 110 44:20
 12 44:22 79:11
 12:00 79:11 82:7
 125 50:9

125,000 53:19
13 79:6,14,17
 80:7,19,21
130,000 50:9
1300 35:2
1301 1:19
139 20:21
148,325 43:3
15 1:22 3:2 16:5
 38:11 44:22
 50:25 51:3
 76:15 79:23,25
 80:9 81:24
 82:22
150 13:10 19:14
 32:18 85:5,8
 85:11
15th 5:24
16 49:3
1600 35:2
1700 64:7
1994 62:7
1998 50:25
1999 43:5
1st 6:8

2

2 19:10 23:9
 44:16
2.8 79:23
20 77:9
2000 14:25 18:25
2000's 51:2
2001 76:10 77:9
2002 50:19
2004 40:13
2005 40:12
2006 43:5
2008 12:12
2013 76:12,15
2014 38:18 39:23
2015 1:22 3:2
 6:8 39:3
2016 25:16 44:6
 44:7 45:6
 48:25 49:10
2018 10:3
21 16:15 77:8
21st 9:7
22nd 72:19
24-13-1 (7b) 24:5
242 44:8

25 18:17
29th 78:7,8,12

3

3:00 1:21 3:3
 72:20 82:9
30 15:25 16:1
 38:3 44:20
300 19:10
33 57:1,4
34 57:3
3505 1:23 90:19

4

4 79:11
4:00 82:10
40 7:1 38:2
 54:18 55:1
42 76:14

5

5:00 79:11
5:10 89:13
50 13:10 18:16
 53:3,4
500 19:10

6

6 12:3 23:10
 53:8
6'5 57:13
6'7 57:14
60 44:20
65 71:5

7

7 23:10 77:6
70's 82:1
75 53:24

8

8 53:8
8,000 53:5
80 69:1
80's 82:1
8th 77:6

9

90 1:16
911 75:19,24
94 62:14