CITY OF DETROIT BOARD OF POLICE COMMISSIONERS REGULAR MEETING

PAGES 1 - 31

Taken at 1301 Third Avenue. Detroit, Michigan Thursday, July 30, 2015 Commencing at 3:01 p.m.



1	APPEARANCES:		
2	MR. WILLIE BELL, COMMISSIONER		
3	MR. WILLIE BURTON, COMMISSIONER		
4	MR. DONNELL R. WHITE, COMMISSIONER		
5	MR. CONRAD MALLETT, COMMISSIONER		
6	MR. RICHARD SHELBY, COMMISSIONER		
7	MR. REGINALD CRAWFORD, COMMISSIONER		
8	MR. EDGAR VANN, COMMISSIONER		
9	MS. EVA DEWAELSCHE, COMMISSIONER		
10	MS. LASHINDA STAIR, FIRST ASSISTANT CHIEF		
11	MR. GEORGE ANTHONY, EXECUTIVE SECRETARY		
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

25



1	* * *			
2	COMMISSIONER BELL: Good afternoon. I want			
3	to welcome you to the weekly afternoon meeting of the			
4	Board of Police Commissioners. I am your vice chair,			
5	Willie Bell, filling in for the chair, Lisa Carter.			
6	She will be arriving late, but she will be here to take			
7	the chair.			
8	If Commissioner White would be so kind to			
9	open up with a prayer, we're going to conduct the			
10	business of the Board of Police Commissioners.			
11	(Invocation given.)			
12	COMMISSIONER BELL: I'm going to ask our			
13	board secretary George Anthony to introduce the board			
14	members and conduct roll call.			
15	COMMISSIONER ANTHONY: Thank you. For the			
16	record, George Anthony, secretary to the board.			
17	Commissioner Willie E. Burton.			
18	COMMISSIONER BURTON: Present.			
19	SECRETARY ANTHONY: Commissioner Reginald			
20	Crawford.			
21	COMMISSIONER CRAWFORD: Present.			
22	SECRETARY ANTHONY: Commissioner Eva			
23	Dewaelsche.			
24	COMMISSIONER DEWAELSCHE: Present.			
25	SECRETARY ANTHONY: Commissioner Conrad			

HANSON RENAISSANCE COURT REPORTERS & VIDEO 1313-567-8100

1	Mallet. Commissioner Ricardo R. Moore has asked to be
2	excused. Commissioner Richard Shelby.
3	COMMISSIONER SHELBY: Here.
4	SECRETARY ANTHONY: Commissioner Edgar Vann.
5	COMMISSIONER VANN: Present.
6	SECRETARY ANTHONY: And Commissioner Donnell
7	R. White.
8	COMMISSIONER WHITE: Present.
9	SECRETARY ANTHONY: Mr. Chair, you have a
10	quorum. You've already announced that the chair will
11	be late.
12	COMMISSIONER BELL: Thank you, sir. And
13	sitting in for Chief Craig is the First Assistant
14	Chief, Lashinda Stair. Good to see you this afternoon.
15	FIRST ASSISTANT CHIEF STAIR: Good to see
16	you. And I send greetings from the Chief of Police.
17	COMMISSIONER BELL: Thank you. Mr. Anthony,
18	would you introduce the staff of the Board of Police
19	Commissioners, please.
20	SECRETARY ANTHONY: Thank you, sir. We have
21	seated in front Ms. Pamela Davis-Drake, our chief
22	investigator. Also our attorney to the board,
23	Ms. Linda Bernard. Mr. Robert Brown is immediately to
24	our right, our administrative assistant. Sergeant
25	Allen Quinn is in the back recording our proceedings,



1 and Ms. Trisha Houpt from Hanson Court Reporting 2 Service is taking the transcript. That completes the 3 introduction, sir. COMMISSIONER BELL: Thank you, sir. At this 4 5 time, the chair would -- the vice chair would entertain 6 a motion to approve the agenda for this meeting, 7 July the 30th. 8 COMMISSIONER VANN: So moved. 9 COMMISSIONER SHELBY: Support. 10 COMMISSIONER BELL: It's been properly moved and supported. Ready for the question. Those in 11 favor? 12 13 COMMISSIONERS: Aye. 14 COMMISSIONER BELL: Those opposed? Motion 15 carried. 16 The next item of business would be the 17 approval of the minutes from Thursday, July the 23rd. 18 What is your pleasure in terms of a motion to that effect? 19 20 COMMISSIONER CRAWFORD: So moved. 21 COMMISSIONER VANN: Supported. 22 COMMISSIONER BELL: It's been properly moved 23 and supported. Ready for the question. Those in 24 favor? 25 COMMISSIONERS: Aye.



Page 6

COMMISSIONER BELL: Those opposed? Motion
 carried.

3 It's quite obvious the chairperson is not 4 here in terms reporting out. She might do that at a 5 later time.

I just want to give you a brief report that in your green package from the attorney to the board, there's extensive information, and there's an information folder in terms of SOP for the department of police recruiting, standard operating procedures and other documentation. So hopefully you'll read it at your leisure.

13 As you know, we'll be going into closed 14 session dealing with personnel matters, and we have to be out of that room by 4:30. So I would hope that we 15 have a controlled meeting at this time to move towards 16 17 that target time and reconvene and meet that time 18 allotment because we can't stay any longer after 4:30. So we don't want to try to reconvene in another room. 19 20 So hopefully we can conduct our business. My 21 indication, they can do it in that timeframe allotted 22 if we meet early enough to address those issues. 23 And just on a note from, I guess, Facebook. 24 Fox News was covering today, which is channel 2, that a

25 police officer is moving into my neighborhood, East



Page 7

1 English Village. And they -- he purchased -- the 2 family purchased a land bank house. So if you tune in Fox News, channel 2, they're newsworthy in reference to 3 4 a police officer moving into the neighborhood. It's 5 probably not the first one. But we have had that discussion in reference to officers willing to come 6 7 back to the city among others who coming back to the 8 city. So they was covering, and the information went 9 out in terms of our neighborhood. That's on Fox News. 10 So on that note, I would like OCI, the 11 monthly update. 12 MS. DAVIS-DRAKE: Thank you, Mr. Chair. Good 13 afternoon, board. 14 COMMISSIONER BELL: Good afternoon. 15 MS. DAVIS-DRAKE: That was kind of weak. COMMISSIONER BELL: Feedback. 16 17 MS. DAVIS-DRAKE: The OCI monthly update 18 includes the statistics. I'll give you some statistical data, as I normally do, and give you an 19 20 update about what is going on as of today, 2015. 21 Monthly count for complaints for the month of June, we're 132. In 2014, the same time span, they 22 23 were 124, which represents a 6 percent increase in the 24 number of cases since last year in June. However, 25 overall, the year to date, there is a 25 percent



Page 8

decrease in the number of complaints that we've
 received at our office.

At the end of June 2015, the office of the 3 4 chief investigator had 2016 open investigations. We had 533 cases filed and 509 cases closed. Of the 132 5 cases filed in June of 2015, 39 percent of them 6 7 represented unknown officers. The alleged known units 8 involved leading and complaints were the third, sixth, 9 ninth, and twelfth precinct all tied at 6 percent. And 10 8 percent -- and the eighth precinct, I'm sorry, at 5 percent. 11

The 132 cases filed in June 2015 involved 245 allegations where the leading areas of concern were procedure at 27 percent, demeanor at 24 percent, service at 20 percent, and force at 8 percent.

16

25

17 86 cases closed in June 2015 involved 150
18 allegations where the findings were not sustained at
19 45 percent, exonerated 19 percent, unfounded at
20 13 percent, and sustained at 6 percent.

And the leading areas of concern in the 86 cases closed in June 2015 were as follows: Procedure 42 percent, demeanor 25 percent, force 9 percent, and service 7 percent.

We currently have as of date 227 cases that



Page 9

1 are currently open with the office of the chief 2 investigator, and 33 cases have been submitted to either myself or a supervisor for review and are 3 4 pending closure. We have no cases that have been 5 submitted over 90 days. 6 The anticipated renovation completion date 7 has been pushed back now to latter August. And that 8 concludes my report. 9 COMMISSIONER BELL: Thank you, chief 10 investigator. Questions, concerns from the commissioners? 11 12 COMMISSIONER CRAWFORD: Yes, sir. I have a 13 This 39 percent unknown officers, that's sort concern. 14 of high. Is there any kind of analysis as to what --15 the citizens just aren't obtaining the information as to who the officers are? Or they 16 just --17 18 MS. DAVIS-DRAKE: Actually, that's about the standard. It's been pretty consistent over the last 19 20 three years that I've been here. And we have --21 actually, this has been brought up on a number of occasions with the board. 22 23 COMMISSIONER CRAWFORD: Yes, ma'am. 24 MS. DAVIS-DRAKE: And there are a number of 25 reasons why that could have been. However, actually



Page 10 these statistics are a little bit low, slightly lower than what they normal are. So I think the officers, the police department are making an effort to make sure that citizens are aware of who they are when they stop We certainly ask the citizens to make sure they folks. get as much information as they possibly can. And I think those are pretty much the reasons, you know. COMMISSIONER CRAWFORD: Okay. Thank you. MS. DAVIS-DRAKE: I don't think we'll ever -just as a side note, I don't know if we'll ever be able to answer that question in its entirety because there are numerous reasons why we have those statistics. So I think the department is doing a better job, and we're

14 certainly doing a better job at getting the information 15 and investigating the matters to determine what 16 precincts and what areas officers come from.

17 COMMISSIONER CRAWFORD: Yes, ma'am. Thank18 you.

19 MS. DAVIS-DRAKE: Sure.

1

2

3

4

5

6

7

8

9

10

11

12

13

20 COMMISSIONER BELL: Commissioners, any other 21 questions or concerns? If not, I thank the chief 22 investigator for your thorough report.

23 MS. DAVIS-DRAKE: Thank you.

24 COMMISSIONER BELL: And at this time, I would 25 like to acknowledge assistant chief, the First



1 Assistant Chief.

2	FIRST ASSISTANT CHIEF STAIR: Good afternoon.			
3	COMMISSIONER BELL: Please introduce your			
4	staff, please, any officers you care to, please.			
5	FIRST ASSISTANT CHIEF STAIR: Okay. Thank			
6	you so much. We also have in the office Assistant			
7	Chief James White in charge of administrative			
8	operations. We have his sergeant here with him,			
9	Franklin Hayes. Certainly the chief's legal advisor			
10	Celia Banks Washington just walked in the room. And			
11	certainly Director Oxendine in charge of HR. Second			
12	Deputy Chief Tina Toliver is here in charge of budget			
13	operations and her team. And then also, let's see,			
14	Vierra Brown Lee, Sergeant Flanagan. And the new young			
15	lady just reassigned to grants and contracts, Officer			
16	Jones. Welcome. And Commander Deshawn Sims just			
17	walked in the door. Certainly my sergeant, Sergeant			
18	Brian Harris is here. And I believe that is it, sir.			
19	COMMISSIONER BELL: Thank you.			
20	FIRST ASSISTANT CHIEF STAIR: Today			
21	presenting before the board is grants and contracts who			
22	work under the leadership of Second Deputy Chief Tina			
23	Toliver.			
24	COMMISSIONER VANN: Mr. Chair.			
25	COMMISSIONER BELL: Yes, sir.			



Page 12

1 COMMISSIONER VANN: I don't know if it would 2 be in order for any questions that we have for the 3 first assistant chief.

4 COMMISSIONER BELL: We can take those 5 questions now before we do that.

6 COMMISSIONER VANN: I just wanted to -- we 7 had made some inquiries a few meetings ago with regard 8 to troop strength and our numbers of officers who are 9 actually on the streets. We been given the number, I 10 believe, of 1588 as being our number of officers. And we had asked the question with regard to FMLA, furlows, 11 12 etcetera, etcetera. What does that actually equal on 13 an average daily basis? And I was just wondering did 14 we have any response yet from --

15 COMMISSIONER BELL: Okay. My question would16 be, Mr. Anthony, did we follow up on that.

SECRETARY ANTHONY: I have to say no, we didn't. We didn't follow up on it. In fact, I didn't -- I was unaware of some of those questions,

20 but I'll go back to the minutes and get something.

FIRST ASSISTANT CHIEF STAIR: Through the chair, we'll make sure that that's answered for you in its entirety.

24 COMMISSIONER VANN: Thank you.

25 COMMISSIONER BELL: We'll make sure when we



1 have those issues that we have a follow up. I don't 2 know if Mr. Anthony was here or not. But somewhere along the line it might have got lost in transmission. 3 4 COMMISSIONER VANN: Yeah. We had an 5 important discussion at that time at that particular 6 meeting about that and some feedback from the 7 department at that time. But there were no definitive 8 answers brought back to us. COMMISSIONER BELL: Yes, sir. Okay. 9 Thank 10 you. Any other questions, concerns, for the assistant chief? If not, we can move onto --11 12 SECOND DEPUTY CHIEF TOLIVER: Good afternoon. 13 COMMISSIONER BELL: Good afternoon. SECOND DEPUTY CHIEF TOLIVER: I'm Second 14 15 Deputy Chief Tina Toliver in charge of budget and 16 fiscal operations. Today we have a presentation from 17 the grants and contracts unit for you. This team has 18 worked long long hours to keep up with the department's 19 large grant workload. I said it before, and I will say 20 it again. We have the best grant team in the City of 21 Detroit. Can we say that everything is perfect? No. 22 Few things are. But we can say that this unit is a 23 model for other agencies in the city. 24 Today we have with us Sergeant Flanagan,

25 Officer browning, and Officer Jones. In addition, we



Page 14

have guests from the City of Detroit's office of grant 1 2 management, Nichelle Hughley, who will provide some updated information on the office of grants management. 3 4 At this time, I'd like to call up Sergeant 5 Flanagan. 6 Hello. SERGEANT FLANAGAN: I'm Sergeant 7 Flanagan, community officer, grants and contracts. 8 Good afternoon, everyone. Good afternoon. 9 Okay. I'm looking at two screens here, so --10 okay. For grants and contracts, the organizational chart is through Second Deputy Chief Tina Toliver, goes 11 12 through fiscal and then comes to grants and contracts 13 which would be our unit. Our unit right now has three officers. Oh, I'm sorry. Grants and contracts. 14 We 15 have me, one sergeant, three officers, one officers always here. We have one that is on FMLA who's been 16 17 gone since I believe it was May and won't be returning 18 until November, so we have another officer assigned in. 19 And then we have one police assistant that's part time. 20 Grants and contracts seeks, administers, 21 reviews, and monitors the department's various grants. 22 The unit also coordinates and monitors the department's 23 contracts and memorandums of understanding. 24 Our functions are we facilitate the 25 processing of various contracts, which include building



Page 15

1 leases, personal service, professional services, 2 intergovernmental agencies, memorandums of understanding. We also accept donations of cash, 3 4 equipment, and services. Our sources of grant funding 5 come from governmental entities, private foundations, corporations. Uses of grant funding provide technology 6 7 for the police department, vehicles and equipment 8 that's needed, contractual services, salaries, 9 overtime, and fringes. This is a list of our current 10 grants that we have right now up to date. Some of them will be ending in the end of September 30th. And we 11 12 also applied -- these are our current applications that 13 are in process right now that we applied for. I think there's eight up there. 14 15 The grant management office in the City of 16 Detroit, office of grant management, Nichelle Hughley

18 what we have to follow through with the police 19 department with the grant process.

17

20 MS. HUGHLEY: Thank you, Sergeant Flanagan. 21 I do have a handout as well I could share with the 22 commission.

is going to come up and present on what her job is,

Good afternoon. My name is Nichelle Hughley. I'm with the office of grants management with the City of Detroit. And I won't go through the whole



Page 16

presentation, but it is something that you can read as
 well at your leisure.

3 So what I would like to share with the group 4 is some general background regarding the office of 5 grants management, where the need for grants management 6 reform came out of the bankruptcy, and the work that 7 was performed by the emergency manager.

8 There was a need to begin a city wide 9 implementation at the end of December starting in 10 December 2013. The two primary goals there was to operationalize the centralized grants management office 11 12 as well as procure and implement a grants management 13 So the office of grants management was system. 14 established by the emergency manager order No. 27 and 15 then also our role was really institutionalized by the 16 city ordinance, section 18-4.

17 Page 2 of the presentation really explains what our mission and vision is. And we are here to 18 19 coordinate, oversee, and administer grants for the City 20 of Detroit. And this is for all departments. We are 21 establishing and have been establishing end to end 22 grants management activities that are consistent with 23 the federal, state, and local requirements. And our 24 vision overall is to improve the professional integrity 25 of our city and the grants that come into our city.



On the next slide, slide three talks about 1 2 some of our accomplishments. So we have been here for a little while. I came here from New York City, 3 4 although I am born and raised here. But I moved back 5 after 19 years because I wanted to make an impact on 6 the city. So I started here September 2014. And we 7 have accomplished quite a bit over the last several 8 months. So we set up our new office. We hired about 9 20 people. We do have five accountants that we 10 procured as well. We have an office space in our 11 grants management system.

We developed our standard operating procedures, and we started executing really in three different areas. One is the counsel process where everything. All grants that are applied for as well as awarded has to go through the City Council process. So we have executed on that, and we work with all departments there.

And also all contracts that require or that's using grant funds go through our office as well. And we review it to make sure that it's within the terms and conditions of the grant.

And the last piece is our compliance activities where we do ad hoc compliance activities with the various departments to make sure that they are



Page 18

working in line with the grants terms and conditions as
 well.

3 The last page is looking at what our next 4 steps are, what's on the horizon for us. So we're 5 continuing to execute on our compliance activities, which is really critical. We're involved in all of the 6 7 single audit activities that take place within the 8 city. And so that's our annual audit that takes place. 9 We're also working on our monthly metrics. So we want 10 to be able to tell the story with the work that we're doing. So we've developed some baseline metrics that 11 12 we're using and being able to -- we'll be able to track 13 those going forward. And then also the need for grant 14 writing, which would be important. That's a component 15 that was not a part of our initial thought but will --16 that's something that we're working to procure. 17 So those are just the highlights of who we

18 are and what we've done since the beginning. Any 19 questions?

20 COMMISSIONER BELL: Commissioners, any 21 questions or concerns?

22 COMMISSIONER VANN: Yes, sir. Mr. Chair, if23 I may.

24 COMMISSIONER BELL: Yes, sir.

25 COMMISSIONER VANN: A couple of things. I



Page 19

1 wanted to know, because I want to be clear with regard 2 to the act that we are operating under post-bankruptcy and not get it confused with how the commission was 3 4 previously empowered, but who actually manages and 5 oversees these grants that are coming in? 6 MS. HUGHLEY: So I think you're speaking 7 about my office then. So in terms of -- maybe you 8 could be a little bit more specific. 9 COMMISSIONER VANN: Well, for example, the 10 youth violence prevention grants, the cease fire grants, for example, are they overseen by you and your 11 office? 12 13 MS. HUGHLEY: So it would be a joint effort 14 between the grants and contracts office as well as my 15 office. 16 COMMISSIONER VANN: So the city has nothing 17 to do with it? The city's financial review committee 18 has nothing -- no oversight responsibilities? 19 MS. HUGHLEY: If it's -- well, if it's 20 contractual related, then it goes through the FRC and 21 it has to meet certain thresholds. So if it's, you 22 know, a contract that is more than two years or over 23 \$750,000, then that hits the FRC threshold. Other than 24 that, it goes through the City Council process. So if 25 it's under that threshold, then it hits City Council,

> HANSON RENAISSANCE COURT REPORTERS & VIDEO 313-567-8100

Page 20

1	and that's the piece that we're executing on.			
2	COMMISSIONER VANN: Okay. And then you would			
3	also manage the fluidity of the budget? For example,			
4	there are certain grants that you're going out for.			
5	Some come in, some don't. Some are increased, some are			
6	decreased. You mentioned cash donations. You			
7	mentioned other sources of income. So you may have or			
8	present a budget. However, how do you go about			
9	adjusting that budget as you move forward?			
10	MS. HUGHLEY: That's probably more of a Tina			
11	question, I would say, for the department itself.			
12	SECOND DEPUTY CHIEF TOLIVER: Good afternoon.			
13	Tina Toliver, Second Deputy Chief, for the record. So			
14	commissioner, as far as the budgeting goes, every year			
15	a budget is established. If a grant that is in the			
16	budget changes in any way, for example, if it			
17	increases, we have to go back to city counsel to get			
18	authorization to increase the budget. If a grant			
19	decreases, we just have to do an amendment and notify			
20	OGM. So we are constantly reviewing budgets for			
21	various claims.			
22	COMMISSIONER VANN: But if the aggregate			
23	total for example, you got \$100,000 budget here, you			
24	ended up getting I mean, \$100,000 grant. You ended			
25	up getting \$150,000 from that particular grant, but the			



other one you got \$50,000 less. So then you still have 1 2 to go through the City Council process? 3 SECOND DEPUTY CHIEF TOLIVER: Yes, you still 4 would have to go through City Council because the 5 grants are considered separate grants. So if the one 6 comes in higher, we have to go to City Council. And I 7 guess it would depend on what phase you're talking about. 8 9 So let's say this is a new grant. It's not 10 in the budget. We have to go to City Council to 11 request -- and the mayor, request an authorization to 12 apply. We send that request through the office of

13 grants management. If we ask for \$100,000 and we get \$14 \$150,000, then we will seek approval to accept the 15 grant at the \$150,000. And then it's at that time that 16 we can put those funds in the budget. So our overall 17 fund has to always balance. Our appropriations have to 18 match our revenues.

19 COMMISSIONER VANN: And are the reports20 FOIA-able? Or are they public record?

21 SECOND DEPUTY CHIEF TOLIVER: What kind of 22 reports?

23 COMMISSIONER VANN: The budget. For example, 24 the youth violence prevention, which is where I have 25 some interest, is that FOIA-able? Is that public, the



1	budget?
2	SECOND DEPUTY CHIEF TOLIVER: Well, if it
3	is if it comes from a federal agency or a state
4	agency, I would imagine it would be.
5	COMMISSIONER VANN: Because originally money
6	came from the feds. I was involved with about
7	\$1.5 million coming from the federal government for it.
8	There were a number of questions as to what happened to
9	it. So I was just trying to figure out, is that
10	FOIA-able.
11	SECOND DEPUTY CHIEF TOLIVER: Okay. Well,
12	I'm sure that is something our legal advisor can give
13	you an answer on. But as far as the grantor, I would
14	think that that would be public information.
15	COMMISSIONER VANN: Okay. Thank you.
16	SECOND DEPUTY CHIEF TOLIVER: Any other
17	questions?
18	COMMISSIONER BELL: Commissioner White.
19	COMMISSIONER WHITE: Thank you, Mr. Chair.
20	Just as a point of charity in terms of the process, you
21	stated once the grant is approved, there was a time
22	where this body had a voice in the acceptance of
23	grants. Where does the approval step lie at this point
24	in time?
25	SECOND DEPUTY CHIEF TOLIVER: Currently the

HANSON RENAISSANCE COURT REPORTERS & VIDEO ANSON RENAISSANCE COURT REPORTERS & VIDEO

Page 23

1 approval process is through the office of the chief 2 financial officer, through OGM. And then OGM will submit their documents to the mayor and City Council. 3 4 COMMISSIONER WHITE: Okay. So ultimately in 5 order for the department to accept the grant, it has to be signed off on by the office of finance, the mayor's 6 7 office, and the City Council? 8 SECOND DEPUTY CHIEF TOLIVER: It goes through 9 the office of grants management who then send out the 10 appropriate documentation for City Council's and the mayor's approval. 11 12 COMMISSIONER BELL: Any other questions, 13 Thank you Deputy Chief. concerns? None. Thank you, 14 young lady. As we move on now, I'm just going to move 15 to item No. 12. Any new business at this time? 16 SECRETARY ANTHONY: Mr. Chair, if I may. 17 COMMISSIONER BELL: Yes. SECRETARY ANTHONY: Just wanted to advise the 18 board that Ms. Elizabeth Brooks was sworn in today, and 19 20 she will be the 11th new commissioner. 21 COMMISSIONER BELL: Thank you, sir. Any old business? 22 23 Announcements. The next meeting is scheduled 24 for Thursday, August 6th here at Public Safety 25 Headquarters at 3:00 p.m. And our next community

> HANSON RENAISSANCE COURT REPORTERS & VIDEO 313-567-8100

1 meeting is scheduled in the 5th Precinct at 2 Mt. Pleasant Missionary Baptist Church, 21150 Moross. That's on the handout. That's one block south from 3 4 I-94. That's on August the 13th. That's the second 5 Thursday of the month at 6:30 p.m. 6 At this time, I'd like oral communications 7 from the audience. Please come forward. If you have 8 some remarks, I would ask that you be brief and meet 9 the two minutes. This is your opportunity now if you 10 want to come forward. FIRST ASSISTANT CHIEF STAIR: Through the 11 12 chair, I'd also like to make sure that everybody's 13 aware of National Night Out next week, which is 14 Tuesday, April 4th. And I did bring down --15 COMMISSIONER DEWAELSCHE: August. 16 FIRST ASSISTANT CHIEF STAIR: August 4th. 17 Yes, ma'am. I did bring down a schedule of events and 18 fliers for the rest of you. 19 COMMISSIONER BELL: Any other announcements? 20 COMMISSIONER SHELBY: Through the chair. I'd 21 like to announce that District 1 is having a meeting 22 today. It's a district community meeting. The mayor 23 will be there. It's going to be at the Citadel on 24 Praise. It starts at 7:00 p.m. 25 COMMISSIONER BELL: Okay. So if there's



1 no -- yes, sir. Please come forward. Any others, 2 please come forward. Thank you. Please come forward because we want to wrap this up. Thank you. Yes, sir. 3 4 MR. RHOADES: My name is Peter Rhoades. I'm a resident of Detroit. I'm from District 2. And I've 5 6 been before the board many times and criticized the 7 police department how they handle business licenses. 8 Today I'm here to thank and compliment and give a pat 9 on the back to the Detroit Police Department for how 10 they handled the business license of a gas station at Eight Mile and John R. It was so nice to see in the 11 news last week where the Chief of Police was there. 12 13 They had an order from the City of Detroit building and 14 safety engineering department to close them. They were 15 given an expedited hearing on Friday, two days later. 16 And they suddenly agree to stop selling narcotics 17 paraphernalia out of their gas station. Not only that, 18 but the word got around very quickly because of the 19 media that selling narcotics paraphernalia out of your 20 gas station is probably a bad idea because you can have 21 your business license pulled. So I wanted to thank the 22 Detroit Police Department for doing an excellent job. 23 It was kind of refreshing. It was almost like someone 24 listened to me for a year and a half. So this is 25 great. And I just want to thank the police department,



Page 26

1 excellent work. And keep up the good work because this 2 can be used not only for gas stations but or other businesses on the list of many things from A to Z on 3 4 how to enforce the law without making it a criminal 5 offense and taken to criminal court. Thank you. 6 COMMISSIONER BELL: Thank you, sir. 7 MS. FARMER: Good afternoon. My name is 8 Alexis farmer. I just wanted to update you all that I 9 do have a tentative meeting scheduled with the chief 10 for Monday, August 17th at 1:30. So thank you to Assistant Chief James White for scheduling that. 11 12 Also I do have an event Monday at Muskegon 13 Heights with the Michigan State Police for a community 14 policing event. It's a part of the governor's 15 initiative, which Detroit is also a part of. And I 16 just thought that was a very telling event to have 17 state officers as well as the community residents 18 speaking about their feelings of police presence, how 19 times have changed, and what they would like to see in 20 their officers. I know Detroit did have a community 21 meeting a few weeks ago. But I think maybe the style 22 or set up should be slightly different to have a more 23 productive conversation between police community 24 relations.

25

I also wanted to mention the IACP, the



International Association of Chief of Police, is having a conference in October. I don't know if Detroit is a part of that, but I think it would be great if they go. The police state initiative will have a workshop there as well, so I think that would be great. It would be kind of a great like pile up for the White House, for city. It would be very beneficial.

8 And in terms of grants too -- obviously now 9 I'm learning more about the process. But also locally 10 LISC, the Local Initiative Support Cooperation, also 11 offers community police and grants. So I think that 12 helps with recruiting efforts. So that's all.

13 COMMISSIONER BELL: Thank you. Thank you. 14 MS. PANNELL: Good afternoon. My name is 15 Sharon Pannell. I wanted to know is there a law for 16 the squatters. I got a friend that's got squatters on 17 his street, and they said the police told them that 18 they can stay there. I'm sure you didn't tell them that. So I wanted to know what is the law for 19 20 squatters.

FIRST ASSISTANT CHIEF STAIR: Through the chair. New laws are on the books, and we have been actively removing squatters from vacant dwellings. In fact, we actually have an e-mail address set up where we work with the mayor's team from the city side. And



1 if we're notified of it and you can give us the 2 information as relates to the specific house, and we'll send officers out there right away. 3 4 MS. PANNELL: Okay. Thank you. Can I get 5 the e-mail, please. 6 FIRST ASSISTANT CHIEF STAIR: Yes, ma'am. 7 MS. PANNELL: Afterwards. I don't have a pen 8 right now. 9 FIRST ASSISTANT CHIEF STAIR: Yes, ma'am. 10 COMMISSIONER BURTON: Through the chair. То Ms. Parnell. 11 12 MS. PANNELL: Pannell. 13 COMMISSIONER BURTON: I do have some 14 information that I received regarding the squatters new 15 law that's in place at my other office over at the 16 county, and I can definitely share that information later today, if you want. 17 18 MS. PANNELL: You can e-mail me. Thank you 19 very much. 20 COMMISSIONER BURTON: Sure. 21 COMMISSIONER BELL: Okay. I assume that's 22 the end of the public forum. The next item of business 23 would be the personnel matters, item No. 11. And if Commissioner Burton would --24 25 COMMISSIONER BURTON: Sure. I motion that



	Page 29
1	the Board of Police Commissioners enter into a closed
2	session pursuant to the MCL 15.15268 of the open
3	meetings act to consider this discussion on personnel
4	matters.
5	COMMISSIONER BELL: Can we get a second?
6	COMMISSIONER CRAWFORD: Second.
7	COMMISSIONER BELL: Properly moved and second
8	the. Ready for the question. Those in favor?
9	COMMISSIONERS: Aye.
10	COMMISSIONER BELL: Those opposed? Motion
11	carried. We stand adjourned for the personnel matter.
12	(Recess taken.)
13	(Commissioner Conrad Mallet now present.)
14	COMMISSIONER BELL: The chair would entertain
15	a motion to reconvene.
16	COMMISSIONER WHITE: So moved.
17	COMMISSIONER MALLETT: Support.
18	COMMISSIONER BELL: Been properly moved and
19	seconded.
20	Ready for the question. Those in favor?
21	COMMISSIONERS: Ay.
22	COMMISSIONER BELL: Those opposed? Motion
23	carried.
24	We are back in session. I just wanted to
25	state for the record that the closed door session, we



Page 30

1 had opportunity to be with us Commissioner Mallett. 2 And also Lieutenant Melissa Gardner was not on the 3 tape, but we want to recognize that they were part of 4 that session. 5 So I just want to make one other remark. We 6 have a board of police commission pin now. And I want 7 to thank Mr. Robert Brown for working that up. Ιt looks nice. 8 9 COMMISSIONER MALLETT: It does look nice. 10 COMMISSIONER BELL: We have some credentials 11 now. You know, just a pin. 12 COMMISSIONER CRAWFORD: Lapel. 13 The lapel. I feel like COMMISSIONER BELL: 14 the secret service. But on that note, we have a basic 15 one without 1974 on it that would be something that we 16 would present. We want to make sure we have a criteria established before we circulate that. But even active 17 18 commissioners would get this pin. So that's basically 19 all I have. 20 So the chair would entertain a motion to 21 adjourn. 22 COMMISSIONER WHITE: So moved. 23 COMMISSIONER MALLETT: Support. It's been 24 properly moved and seconded. Those in favor? 25 COMMISSIONERS: Aye. Those opposed? Motion

> HANSON RENAISSANCE COURT REPORTERS & VIDEO 313-567-8100

carried. And thank you for your afternoon participation. And thank you, department. (Meeting adjourned at 5:08 p.m.) * * *



Page 1

Α **able**10:10 18:10 18:12,12 **accept** 15:3 21:14 23:5 acceptance 22:22 accomplished 17:7 accomplishments 17:2 accountants 17:9 acknowledge 10:25 act 19:2 29:3 **active** 30:17 actively 27:23 activities 16:22 17:24,24 18:5 18:7 **ad**17:24 **addition** 13:25 address 6:22 27:24 **adjourn** 30:21 adjourned 29:11 31:4 adjusting 20:9 administer 16:19 administers 14:20 administrative 4:24 11:7 **advise** 23:18 advisor 11:9 22:12 afternoon 3:2,3 4:14 7:13,14 11:2 13:12,13 14:8,8 15:23 20:12 26:7 27:14 31:2 agencies 13:23 15:2 **agency** 22:3,4 **agenda** 5:6 aggregate 20:22 **ago** 12:7 26:21 **agree** 25:16 **Alexis** 26:8 allegations 8:13 8:18

alleged 8:7 **Allen** 4:25 allotment 6:18 allotted 6:21 amendment 20:19 analysis 9:14 **announce** 24:21 announced 4:10 announcements 23:23 24:19 **annual** 18:8 **answer** 10:11 22:13 **answered** 12:22 answers 13:8 **Anthony** 2:11 3:13,15,16,19 3:22,25 4:4,6 4:9,17,20 12:16,17 13:2 23:16,18 anticipated 9:6 **APPEARANCES** 2:1 applications 15:12 **applied** 15:12,13 17:15 **apply** 21:12 appropriate 23:10 appropriations 21:17 approval 5:17 21:14 22:23 23:1,11 **approve** 5:6 **approved** 22:21 **April** 24:14 **areas** 8:13,21 10:16 17:14 arriving 3:6 **asked** 4:1 12:11 assigned 14:18 assistant 2:10 4:13,15,24 10:25 11:1,2,5 11:6,20 12:3 12:21 13:10 14:19 24:11,16 26:11 27:21 28:6,9 Association 27:1

assume 28:21 attorney 4:22 6:7 audience 24:7 audit 18:7,8 August 9:7 23:24 24:4,15,16 26:10 authorization 20:18 21:11 **Avenue** 1:12 **average** 12:13 **awarded** 17:16 aware 10:4 24:13 Ay 29:21 **Aye** 5:13,25 29:9 30:25 в **back** 4:25 7:7,7 9:7 12:20 13:8 17:4 20:17 25:9 29:24 background 16:4 **bad** 25:20 **balance** 21:17 **bank** 7:2 **bankruptcy** 16:6 Banks 11:10 Baptist 24:2 **baseline** 18:11 **basic** 30:14 basically 30:18 **basis** 12:13 beginning 18:18 **believe** 11:18 12:10 14:17 Bell 2:2 3:2,5 3:12 4:12,17 5:4,10,14,22 6:1 7:14,16 9:9 10:20,24 11:3,19,25 12:4,15,25 13:9,13 18:20 18:24 22:18 23:12,17,21 24:19,25 26:6 27:13 28:21 29:5,7,10,14 29:18,22 30:10 30:13

beneficial 27:7 **Bernard** 4:23 **best**13:20 **better** 10:13,14 **bit**10:1 17:7 19:8 **block** 24:3 **board**1:2 3:4,10 3:13,13,16 4:18,22 6:7 7:13 9:22 11:21 23:19 25:6 29:1 30:6 **body** 22:22 **books** 27:22 **born** 17:4 Brian 11:18 **brief** 6:6 24:8 bring 24:14,17 Brooks 23:19 brought 9:21 13:8 Brown 4:23 11:14 30:7 browning 13:25 **budget** 11:12 13:15 20:3,8,9 20:15,16,18,23 21:10,16,23 22:1 budgeting 20:14 **budgets** 20:20 **building** 14:25 25:13 Burton 2:3 3:17 3:18 28:10,13 28:20,24,25 business 3:10 5:16 6:20 23:15,22 25:7 25:10,21 28:22 businesses 26:3 С **call** 3:14 14:4 care 11:4 **carried** 5:15 6:2

29:11,23 31:1 Carter 3:5 cases 7:24 8:5,5 8:6,12,17,22 8:25 9:2,4



cash15:3 20:6 **cease** 19:10 Celia 11:10 centralized 16:11 **certain** 19:21 20:4 certainly 10:5 10:14 11:9,11 11:17 **chair** 3:4,5,7 4:9,10 5:5,5 7:12 11:24 12:22 18:22 22:19 23:16 24:12,20 27:22 28:10 29:14 30:20 chairperson 6:3 **changed** 26:19 **changes** 20:16 **channel** 6:24 7:3 **charge** 11:7,11 11:12 13:15 **charity** 22:20 **chart** 14:11 **chief** 2:10 4:13 4:14,15,16,21 8:4 9:1,9 10:21,25 11:1 11:2,5,7,12,20 11:22 12:3,21 13:11,12,14,15 14:11 20:12,13 21:3,21 22:2 22:11,16,25 23:1,8,13 24:11,16 25:12 26:9,11 27:1 27:21 28:6,9 **chief's** 11:9 **Church** 24:2 circulate 30:17 **Citadel** 24:23 citizens 9:15 10:4,5 city1:1 7:7,8 13:20,23 14:1 15:15,24 16:8 16:16,19,25,25 17:3,6,16 18:8 19:16,24,25

20:17 21:2,4,6 21:10 23:3,7 23:10 25:13 27:7,25 city's 19:17 claims 20:21 **clear** 19:1 **close** 25:14 **closed** 6:13 8:5 8:17,22 29:1 29:25 closure 9:4 come 7:6 10:16 15:5,17 16:25 20:5 24:7,10 25:1,2,2 comes 14:12 21:6 22:3 **coming** 7:7 19:5 22:7 Commander 11:16 Commencing 1:15 commission 15:22 19:3 30:6 commissioner 2:2 2:3,4,5,6,7,8 2:9 3:2,8,12 3:15,17,18,19 3:21,22,24,25 4:1,2,3,4,5,6 4:8,12,17 5:4 5:8,9,10,14,20 5:21,22 6:1 7:14,16 9:9,12 9:23 10:8,17 10:20,24 11:3 11:19,24,25 12:1,4,6,15,24 12:25 13:4,9 13:13 18:20,22 18:24,25 19:9 19:16 20:2,14 20:22 21:19,23 22:5,15,18,18 22:19 23:4,12 23:17,20,21 24:15,19,20,25 26:6 27:13 28:10,13,20,21 28:24,25 29:5 29:6,7,10,13 29:14,16,17,18

29:22 30:1,9 30:10,12,13,22 30:23 commissioners 1:2 3:4,10 4:19 5:13,25 9:11 10:20 18:20 29:1,9 29:21 30:18,25 committee 19:17 communications 24:6 community 14:7 23:25 24:22 26:13,17,20,23 27:11 complaints 7:21 8:1,8 completes 5:2 completion 9:6 compliance 17:23 17:24 18:5 compliment 25:8 component 18:14 concern 8:13,21 9:13 concerns 9:10 10:21 13:10 18:21 23:13 concludes 9:8 conditions 17:22 18:1 **conduct** 3:9,14 6:20 conference 27:2 confused 19:3 **Conrad** 2:5 3:25 29:13 consider 29:3 considered 21:5 consistent 9:19 16:22 constantly 20:20 continuing 18:5 contract 19:22 contracts 11:15 11:21 13:17 14:7,10,12,14 14:20,23,25 17:19 19:14 contractual 15:8 19:20

Page 2

controlled 6:16 conversation 26:23 Cooperation 27:10 coordinate 16:19 coordinates 14:22 corporations 15:6 **Council** 17:16 19:24,25 21:2 21:4,6,10 23:3 23:7 Council's 23:10 counsel 17:14 20:17 count 7:21 county 28:16 couple 18:25 **court** 5:1 26:5 covering 6:24 7:8 Craig 4:13 Crawford 2:7 3:20,21 5:20 9:12,23 10:8 10:17 29:6 30:12 credentials 30:10 criminal 26:4,5 **criteria** 30:16 critical 18:6 criticized 25:6 **current** 15:9,12 currently 8:25 9:1 22:25 D daily 12:13 data 7:19 **date** 7:25 8:25 9:6 15:10 Davis-Drake 4:21 7:12,15,17 9:18,24 10:9 10:19,23 days 9:5 25:15

dealing 6:14

decrease 8:1

December 16:9,10

HANSON RENAISSANCE COURT REPORTERS & VIDEO COURT REPORTERS & VIDEO 313-567-8100

decreased 20:6 decreases 20:19 definitely 28:16 definitive 13:7 **demeanor** 8:14,23 department 6:9 10:3,13 13:7 15:7,19 20:11 23:5 25:7,9,14 25:22,25 31:3 department's 13:18 14:21,22 departments 16:20 17:18,25 **depend** 21:7 **Deputy** 11:12,22 13:12,14,15 14:11 20:12,13 21:3,21 22:2 22:11,16,25 23:8,13 **Deshawn** 11:16 determine 10:15 **Detroit** 1:1,13 13:21 15:16,25 16:20 25:5,9 25:13,22 26:15 26:20 27:2 Detroit's 14:1 **developed** 17:12 18:11 Dewaelsche 2:9 3:23,24 24:15 different 17:14 26:22 **Director** 11:11 discussion 7:6 13:5 29:3 **district** 24:21 24:22 25:5 documentation 6:11 23:10 documents 23:3 doing 10:13,14 18:11 25:22 donations 15:3 20:6 **Donnell** 2:4 4:6 **door** 11:17 29:25 dwellings 27:23 Е

E 3:17 e-mail 27:24 28:5,18 **early** 6:22 **East** 6:25 Edgar 2:8 4:4 **effect** 5:19 effort 10:3 19:13 **efforts** 27:12 **eight** 15:14 25:11 **eighth** 8:10 either 9:3 Elizabeth 23:19 emergency 16:7 16:14 empowered 19:4 **ended** 20:24,24 enforce 26:4 engineering 25:14 English 7:1 **enter** 29:1 entertain 5:5 29:14 30:20 entirety 10:11 12:23 entities 15:5 equal 12:12 equipment 15:4,7 established 16:14 20:15 30:17 establishing 16:21,21 **etcetera** 12:12 12:12 **Eva** 2:9 3:22 event 26:12,14 26:16 events 24:17 everybody's 24:12 **example** 19:9,11 20:3,16,23 21:23 excellent 25:22 26:1 **excused** 4:2 **execute** 18:5 **executed** 17:17

executing 17:13 20:1 **EXECUTIVE** 2:11 exonerated 8:19 expedited 25:15 explains 16:17 extensive 6:8 F Facebook 6:23 facilitate 14:24 **fact**12:18 27:24 family 7:2 **far** 20:14 22:13 **farmer** 26:7,8 **favor** 5:12,24 29:8,20 30:24 federal 16:23 22:3,7 **feds** 22:6 feedback 7:16 13:6 **feel** 30:13 feelings 26:18 figure 22:9 **filed** 8:5,6,12 filling 3:5 **finance** 23:6 financial 19:17 23:2 findings 8:18 **fire** 19:10 **first**2:10 4:13 4:15 7:5 10:25 11:2,5,20 12:3 12:21 24:11,16 27:21 28:6,9 **fiscal** 13:16 14:12 **five** 17:9 **Flanagan** 11:14 13:24 14:5,6,7 15:20 **fliers** 24:18 fluidity 20:3 **FMLA** 12:11 14:16 **FOIA-able** 21:20 21:25 22:10 folder 6:9 **folks** 10:5 **follow** 12:16,18 13:1 15:18

follows 8:22 **force** 8:15,23 forum 28:22 **forward** 18:13 20:9 24:7,10 25:1,2,2 foundations 15:5 Fox 6:24 7:3,9 Franklin 11:9 **FRC**19:20,23 Friday 25:15 **friend** 27:16 fringes 15:9 **front** 4:21 functions 14:24 **fund** 21:17 **funding** 15:4,6 funds 17:20 21:16 **furlows** 12:11 G **Gardner** 30:2 gas 25:10,17,20 26:2 general 16:4 George 2:11 3:13 3:16 **getting** 10:14 20:24,25 **give** 6:6 7:18,19 22:12 25:8 28:1 given 3:11 12:9 25:15 **qo** 12:20 15:25 17:16,20 20:8 20:17 21:2,4,6 21:10 27:3 goals 16:10 goes 14:11 19:20 19:24 20:14 23:8 going 3:9,12 6:13 7:20 15:17 18:13 20:4 23:14 24:23 good 3:2 4:14,15 7:12,14 11:2 13:12,13 14:8 14:8 15:23

HANSON RENAISSANCE COURT REPORTERS & VIDEO 313-567-8100 Page 3

Page 4

20:12 26:1,7 27:14 government 22:7 governmental 15:5 governor's 26:14 grant 13:19,20 14:1 15:4,6,15 15:16,19 17:20 17:22 18:13 20:15,18,24,25 21:9,15 22:21 23:5 grantor 22:13 grants 11:15,21 13:17 14:3,7 14:10,12,14,20 14:21 15:10,24 16:5,5,11,12 16:13,19,22,25 17:11,15 18:1 19:5,10,11,14 20:4 21:5,5,13 22:23 23:9 27:8,11 great 25:25 27:3 27:5,6 green 6:7 **greetings** 4:16 **group** 16:3 quess 6:23 21:7 guests 14:1 н half 25:24 **handle** 25:7 handled 25:10 **handout** 15:21 24:3 Hanson 5:1 happened 22:8 Harris 11:18 **Hayes** 11:9 Headquarters 23:25 hearing 25:15 **Heights** 26:13 **Hello** 14:6 helps 27:12 high 9:14 higher 21:6 highlights 18:17

hired 17:8 hits 19:23,25 hoc 17:24 **hope** 6:15 hopefully 6:11 6:20 horizon 18:4 **Houpt** 5:1 hours 13:18 house 7:2 27:6 28:2 **HR** 11:11 Hughley 14:2 15:16,20,23 19:6,13,19 20:10 Ι **I-94**24:4 **IACP** 26:25 idea 25:20 imagine 22:4 immediately 4:23 **impact** 17:5 implement 16:12 implementation 16:9 important 13:5 18:14 **improve** 16:24 **include** 14:25 includes 7:18 **income** 20:7 increase 7:23 20:18 increased 20:5 increases 20:17 indication 6:21 information 6:8 6:9 7:8 9:15 10:6,14 14:3 22:14 28:2,14 28:16 **initial** 18:15 **initiative** 26:15 27:4,10 inquiries 12:7 institutional... 16:15 integrity 16:24 **interest** 21:25 intergovernme...

15:2International 27:1 introduce 3:13 4:18 11:3 introduction 5:3 investigating 10:15 investigations 8:4 investigator 4:22 8:4 9:2 9:10 10:22 Invocation 3:11 **involved** 8:8,12 8:17 18:6 22:6 **issues** 6:22 13:1 item 5:16 23:15 28:22,23 J James 11:7 26:11 job 10:13,14 15:17 25:22 John 25:11 joint 19:13 **Jones** 11:16 13:25 **July**1:14 5:7,17 **June** 7:22,24 8:3 8:6,12,17,22 ĸ **keep** 13:18 26:1 kind 3:8 7:15 9:14 21:21 25:23 27:6 **know** 6:13 10:7 10:10 12:1 13:2 19:1,22 26:20 27:2,15 27:19 30:11 **known** 8:7 г **lady** 11:15 23:14 **land** 7:2 lapel 30:12,13 **large** 13:19 Lashinda 2:10 4:14

late 3:6 4:11

law 26:4 27:15 27:19 28:15 laws 27:22 leadership 11:22 **leading** 8:8,13 8:21 learning 27:9 **leases** 15:1 **Lee** 11:14 **legal** 11:9 22:12 **leisure** 6:12 16:2 **let's** 11:13 21:9 **license** 25:10,21 licenses 25:7 lie 22:23 Lieutenant 30:2 Linda 4:23 line 13:3 18:1 **Lisa** 3:5 **LISC** 27:10 **list**15:9 26:3 **listened** 25:24 **little** 10:1 17:3 19:8 local 16:23 27:10 **locally** 27:9 **long** 13:18,18 **longer** 6:18 **look** 30:9 **looking** 14:9 18:3 **looks** 30:8 **lost**13:3 **low** 10:1 **lower** 10:1 М **ma'am** 9:23 10:17 24:17 28:6,9 making 10:3 26:4 Mallet 4:1 29:13 Mallett 2:5 29:17 30:1,9 30:23 **manage** 20:3 management 14:2 14:3 15:15,16 15:24 16:5,5 16:11,12,13,22 17:11 21:13

HANSON RENAISSANCE COURT REPORTERS & VIDEO 313-567-8100

23:9 **manager** 16:7,14 manages 19:4 match 21:18 matter 29:11 matters 6:14 10:15 28:23 29:4 mayor 21:11 23:3 24:22 mayor's 23:6,11 27:25 **MCL** 29:2 mean 20:24 media 25:19 **meet** 6:17,22 19:21 24:8 **meeting** 1:3 3:3 5:6 6:16 13:6 23:23 24:1,21 24:22 26:9,21 31:4 meetings 12:7 29:3 Melissa 30:2 members 3:14 memorandums 14:23 15:2 **mention** 26:25 mentioned 20:6,7 **metrics** 18:9,11 Michigan 1:13 26:13 Mile 25:11 **million** 22:7 minutes 5:17 12:20 24:9 **mission** 16:18 Missionary 24:2 model 13:23 Monday 26:10,12 money 22:5 **monitors** 14:21 14:22 month 7:21 24:5 monthly 7:11,17 7:21 18:9 months 17:8 **Moore** 4:1 **Moross** 24:2 motion 5:6,14,18 6:1 28:25

29:10,15,22 30:20,25 move 6:16 13:11 20:9 23:14,14 **moved** 5:8,10,20 5:22 17:4 29:7 29:16,18 30:22 30:24 moving 6:25 7:4 Mt 24:2 Muskegon 26:12 Ν name 15:23 25:4 26:7 27:14 narcotics 25:16 25:19 National 24:13 **need**16:5,8 18:13 **needed** 15:8 neighborhood 6:25 7:4,9 **new**11:14 17:3,8 21:9 23:15,20 27:22 28:14 **news** 6:24 7:3,9 25:12 newsworthy 7:3 nice 25:11 30:8 30:9 Nichelle 14:2 15:16,23 **Night** 24:13 ninth 8:9 **normal** 10:2 normally 7:19 note 6:23 7:10 10:10 30:14 notified 28:1 **notify** 20:19 **November** 14:18 number 7:24 8:1 9:21,24 12:9 12:10 22:8 numbers 12:8 numerous 10:12 0 obtaining 9:15 obvious 6:3 obviously 27:8

occasions 9:22 **OCI** 7:10,17 **October** 27:2 offense 26:5 offers 27:11 office 8:2,3 9:1 11:6 14:1,3 15:15,16,24 16:4,11,13 17:8,10,20 19:7,12,14,15 21:12 23:1,6,7 23:9 28:15 officer 6:25 7:4 11:15 13:25,25 14:7,18 23:2 officers 7:6 8:7 9:13,16 10:2 10:16 11:4 12:8,10 14:14 14:15,15 26:17 26:20 28:3 **OGM** 20:20 23:2,2 **Oh** 14:14 okay 10:8 11:5 12:15 13:9 14:9,10 20:2 22:11,15 23:4 24:25 28:4,21 **old** 23:21 once 22:21 open 3:9 8:4 9:1 29:2 operating 6:10 17:12 19:2 operationalize 16:11 operations 11:8 11:13 13:16 opportunity 24:9 30:1 opposed 5:14 6:1 29:10,22 30:25 oral 24:6 order 12:2 16:14 23:5 25:13 ordinance 16:16 organizational 14:10 originally 22:5 overall 7:25 16:24 21:16

Page 5

oversee 16:19 overseen 19:11 oversees 19:5 oversight 19:18 overtime 15:9 **Oxendine** 11:11 Ρ p.m1:15 23:25 24:5,24 31:4 package 6:7 page 16:17 18:3 **PAGES** 1:9 **Pamela** 4:21 **Pannell** 27:14,15 28:4,7,12,12 28:18 paraphernalia 25:17,19 **Parnell** 28:11 **part**14:19 18:15 26:14,15 27:3 30:3 participation 31:3 particular 13:5 20:25 pat 25:8 **pen** 28:7 pending 9:4 **people** 17:9 **percent** 7:23,25 8:6,9,10,11,14 8:14,15,15,19 8:19,20,20,23 8:23,23,24 9:13 **perfect** 13:21 performed 16:7 personal 15:1 personnel 6:14 28:23 29:3,11 **Peter** 25:4 **phase** 21:7 piece 17:23 20:1 **pile** 27:6 **pin** 30:6,11,18 place 18:7,8 28:15 Pleasant 24:2 please 4:19 11:3 11:4,4 24:7



Page 6

25:1,2,2 28:5 pleasure 5:18 point 22:20,23 **police** 1:2 3:4 3:10 4:16,18 6:10,25 7:4 10:3 14:19 15:7,18 25:7,9 25:12,22,25 26:13,18,23 27:1,4,11,17 29:1 30:6 policing 26:14 possibly 10:6 post-bankruptcy 19:2 **Praise** 24:24 prayer 3:9 **precinct** 8:9,10 24:1 precincts 10:16 presence 26:18 present 3:18,21 3:24 4:5,8 15:17 20:8 29:13 30:16 presentation 13:16 16:1,17 presenting 11:21 pretty 9:19 10:7 prevention 19:10 21:24 previously 19:4 **primary** 16:10 **private** 15:5 probably 7:5 20:10 25:20 procedure 8:14 8:22 procedures 6:10 17:13 proceedings 4:25 process 15:13,19 17:14,16 19:24 21:2 22:20 23:1 27:9 processing 14:25 **procure** 16:12 18:16 **procured** 17:10 productive 26:23 professional

15:1 16:24 **properly** 5:10,22 29:7,18 30:24 provide 14:2 15:6 **public** 21:20,25 22:14 23:24 28:22 **pulled** 25:21 purchased 7:1,2 pursuant 29:2 pushed 9:7 **put** 21:16 Q **question** 5:11,23 10:11 12:11,15 20:11 29:8,20 questions 9:10 10:21 12:2,5 12:19 13:10 18:19,21 22:8 22:17 23:12 quickly 25:18 Quinn 4:25 quite 6:3 17:7 **quorum** 4:10 R **R**2:4 4:1,7 25:11 **raised** 17:4 **read** 6:11 16:1 **Ready** 5:11,23 29:8,20 **really** 16:15,17 17:13 18:6 reasons 9:25 10:7,12 reassigned 11:15 received 8:2 28:14 **Recess** 29:12 recognize 30:3 reconvene 6:17 6:19 29:15 **record** 3:16 20:13 21:20 29:25 recording 4:25 recruiting 6:10 27:12

reference 7:3,6 **reform** 16:6 refreshing 25:23 **regard** 12:7,11 19:1 regarding 16:4 28:14 Reginald 2:7 3:19 **REGULAR** 1:3 **related** 19:20 **relates** 28:2 relations 26:24 **remark** 30:5 remarks 24:8 removing 27:23 renovation 9:6 **report** 6:6 9:8 10:22 reporting 5:1 6**:**4 **reports** 21:19,22 represented 8:7 represents 7:23 **request** 21:11,11 21:12 **require** 17:19 requirements 16:23 resident 25:5 residents 26:17 **response** 12:14 responsibilities 19:18 **rest**24:18 returning 14:17 revenues 21:18 **review** 9:3 17:21 19:17 reviewing 20:20 **reviews** 14:21 **Rhoades** 25:4,4 Ricardo 4:1 **Richard** 2:6 4:2 **right** 4:24 14:13 15:10,13 28:3 28:8 **Robert** 4:23 30:7 **role** 16:15 **roll** 3:14 **room** 6:15,19 11:10

s **safety** 23:24 25:14 salaries 15:8 schedule 24:17 scheduled 23:23 24:1 26:9 scheduling 26:11 screens 14:9 **seated** 4:21 **second** 11:11,22 13:12,14,14 14:11 20:12,13 21:3,21 22:2 22:11,16,25 23:8 24:4 29:5 29:6,7 **seconded** 29:19 30:24 secret 30:14 secretary 2:11 3:13,16,19,22 3:25 4:4,6,9 4:20 12:17 23:16,18 **section** 16:16 **see** 4:14,15 11:13 25:11 26:19 seek 21:14 seeks 14:20 **selling** 25:16,19 **send** 4:16 21:12 23:9 28:3 separate 21:5 September 15:11 17:6 sergeant 4:24 11:8,14,17,17 13:24 14:4,6,6 14:15 15:20 **service** 5:2 8:15 8:24 15:1 30:14 services 15:1,4 15:8 session 6:14 29:2,24,25 30:4 **set**17:8 26:22 27:24



Page 7

	1		1
share 15:21 16:3	statistical 7:19	thank 3:15 4:12	21:3,21 22:2
28:16	statistics 7:18	4:17,20 5:4	22:11,16,25
Sharon 27 : 15	10:1,12	7:12 9:9 10:8	23:8
Shelby 2:6 4:2,3	stay 6:18 27:18	10:17,21,23	total 20:23
5:9 24:20	step 22:23	11:5,19 12:24	track 18:12
side 10:10 27:25	steps 18:4	13:9 15:20	<pre>transcript 5:2</pre>
signed 23:6	stop 10:4 25:16	22:15,19 23:13	transmission
Sims 11:16	story 18:10	23:13,21 25:2	13:3
single 18 : 7	street 27:17	25:3,8,21,25	Trisha 5:1
sir 4:12,20 5:3	streets 12:9	26:5,6,10	troop 12:8
5:4 9:12 11:18	strength 12:8	27:13,13 28:4	try 6:19
11:25 13:9	style 26:21	28:18 30:7	trying 22:9
18:22,24 23:21	submit 23:3	31:2,3	Tuesday 24:14
25:1,3 26:6	submitted $9:2,5$	things 13:22	tune 7:2
<pre>sitting 4:13</pre>	suddenly 25:16	18:25 26:3	twelfth 8:9
sixth 8:8	<pre>supervisor 9:3</pre>	think 10:2,7,9	two 14:9 16:10
slide 17:1,1	Support 5:9	10:13 15:13	19:22 24:9
slightly 10:1	27:10 29:17	19:6 22:14	25:15
26:22	30:23	26:21 27:3,5	
SOP 6:9	<pre>supported 5:11</pre>	27:11	U
sorry 8:10 14:14	5:21,23	third 1:12 8:8	ultimately 23:4
sort 9:13	sure 10:3,5,19	thorough 10:22	unaware 12:19
sources 15:4	12:22,25 17:21	thought 18:15	understanding
20:7	17:25 22:12	26:16	14:23 15:3
south 24:3	24:12 27:18	three 9:20 14:13	unfounded 8:19
space 17 : 10	28:20,25 30:16	14:15 17:1,13	unit 13:17,22
span 7:22	<pre>sustained 8:18</pre>	threshold 19:23	14:13,13,22
			,_ <i>_</i> ,,
speaking 19:6	8:20	19:25	units 8:7
-			
<pre>speaking 19:6</pre>	8:20	19:25	units 8:7
speaking 19:6 26:18	8:20 sworn 23:19	19:25 thresholds 19:21	units 8:7 unknown 8:7 9:13
<pre>speaking 19:6 26:18 specific 19:8</pre>	8:20 sworn 23:19 system 16:13 17:11	19:25 thresholds 19:21 Thursday 1:14	<pre>units 8:7 unknown 8:7 9:13 update 7:11,17</pre>
<pre>speaking 19:6 26:18 specific 19:8 28:2</pre>	8:20 sworn 23:19 system 16:13	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24	<pre>units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8</pre>
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16</pre>	8:20 sworn 23:19 system 16:13 17:11	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23</pre>	8:20 sworn 23:19 system 16:13 17:11 T	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9	<pre>units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3</pre>
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 <u>V</u> vacant 27:23
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 <u>V</u> vacant 27:23 Vann 2:8 4:4,5
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10</pre>	8:20 sworn 23:19 system 16:13 17:11 take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12</pre>	8:20 sworn 23:19 system 16:13 17:11 take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4 29:25</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16 tentative 26:9	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22 25:8 28:17	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5 Vierra 11:14
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4 29:25 stated 22:21</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16 tentative 26:9 terms 5:18 6:4,9	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22 25:8 28:17 told 27:17	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5 Vierra 11:14 Village 7:1
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4 29:25 stated 22:21 station 25:10,17</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16 tentative 26:9 terms 5:18 6:4,9 7:9 17:21 18:1	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22 25:8 28:17 told 27:17 Toliver 11:12,23	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5 Vierra 11:14 Village 7:1 violence 19:10
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4 29:25 stated 22:21 station 25:10,17 25:20</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16 tentative 26:9 terms 5:18 6:4,9 7:9 17:21 18:1 19:7 22:20	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22 25:8 28:17 told 27:17 Toliver 11:12,23 13:12,14,15	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5 Vierra 11:14 Village 7:1 violence 19:10 21:24
<pre>speaking 19:6 26:18 specific 19:8 28:2 squatters 27:16 27:16,20,23 28:14 staff 4:18 11:4 Stair 2:10 4:14 4:15 11:2,5,20 12:21 24:11,16 27:21 28:6,9 stand 29:11 standard 6:10 9:19 17:12 started 17:6,13 starting 16:9 starts 24:24 state 16:23 22:3 26:13,17 27:4 29:25 stated 22:21 station 25:10,17</pre>	8:20 sworn 23:19 system 16:13 17:11 T take 3:6 12:4 18:7 taken 1:12 26:5 29:12 takes 18:8 talking 21:7 talks 17:1 tape 30:3 target 6:17 team 11:13 13:17 13:20 27:25 technology 15:6 tell 18:10 27:18 telling 26:16 tentative 26:9 terms 5:18 6:4,9 7:9 17:21 18:1	19:25 thresholds 19:21 Thursday 1:14 5:17 23:24 24:5 tied 8:9 time 5:5 6:5,16 6:17,17 7:22 10:24 13:5,7 14:4,19 21:15 22:21,24 23:15 24:6 timeframe 6:21 times 25:6 26:19 Tina 11:12,22 13:15 14:11 20:10,13 today 6:24 7:20 11:20 13:16,24 23:19 24:22 25:8 28:17 told 27:17 Toliver 11:12,23	units 8:7 unknown 8:7 9:13 update 7:11,17 7:20 26:8 updated 14:3 Uses 15:6 V vacant 27:23 Vann 2:8 4:4,5 5:8,21 11:24 12:1,6,24 13:4 18:22,25 19:9 19:16 20:2,22 21:19,23 22:5 22:15 various 14:21,25 17:25 20:21 vehicles 15:7 vice 3:4 5:5 Vierra 11:14 Village 7:1 violence 19:10



Page 8

voice 22:22	x	2016 8:4
		21150 24:2
W	<u> </u>	227 8:25
walked 11:10, 17	Yeah 13:4	23rd 5:17
want3:2 6:6,19	year 7:24,25	24 8:14
18:9 19:1	20:14 25:24	245 8:12
24:10 25:3,25	years 9:20 17:5	25 7:25 8:23
28:17 30:3,5,6	19:22	27 8:14 16:14
30:16	York 17:3	3
wanted 12:6 17:5	young 11:14	
19:1 23:18 25:21 26:8,25	23:14	3:00 23:25 3:01 1:15
27:15,19 29:24	youth 19:10	30 1:14
Washington 11:10	21:24	30th 5:7 15:11
way 20:16	Z	31 1:9
we'll 6:13 10:9	Z 26:3	33 9:2
10:10 12:22,25	220:3	39 8:6 9:13
18:12 28:2	0	
we're3:9 7:22		4
10:13 18:4,6,9	1	4:30 6:15,18
18:10,12,16	1 1:9 24:21	42 8:23
20:1 28:1	1.5 22:7	45 8:19
we've 8:1 18:11	1:3026:10	4th 24:14,16
18:18	100,00020:23,24	5
weak 7:15 week 24:13 25:12	21:13	5 8:11
weekly 3:3	11 28:23	5:08 31:4
weeks 26:21	11th 23:20	50,00021:1
welcome 3:3	12 23:15 124 7:23	509 8:5
11:16	13 8:20	533 8:5
went 7:8	1301 1:12	5th 24:1
White 2:4 3:8	132 7:22 8:5,12	
4:7,8 11:7	13th 24:4	6
22:18,19 23:4	15.15268 29:2	6 7:23 8:9,20
26:11 27:6 29:16 30:22	150 8:17	6:3024:5 6th 23:24
wide 16:8	150,000 20:25	6th 23:24
Willie 2:2,3 3:5	21:14,15	7
3:17	1588 12:10	78:24
willing 7:6	17th 26:10 18-4 16:16	7:0024:24
wondering 12:13	19 8:19 17:5	750,000 19:23
word 25:18	1974 30:15	
work 11:22 16:6		8
17:17 18:10	2	88:10,15
26:1,1 27:25	2 6:24 7:3 16:17	868:17,21
<pre>worked13:18 working18:1,9</pre>	25:5	9
18:16 30:7	208:15 17:9	9 8:23
workload 13:19	2013 16:10	90 9:5
workshop 27:4	2014 7:22 17:6	
wrap 25:3	2015 1:14 7:20 8:3,6,12,17,22	
writing 18:14	0.5,0,12,17,22	
	I	I I

